

Minutes of March 9, 2007, Board Meeting

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
March 9, 2007

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 A.M. in the Capitol Rooms of the University Union, on the campus of Western Illinois University – Macomb. Trustee William L. Epperly, Chair, presided.

The following trustees were present to answer roll call:

Trustee Robert J. Cook
Trustee Carolyn J. Ehlert
Trustee William L. Epperly
Trustee Donald W. “Bill” Griffin
Trustee George J. Guzzardo
Trustee J. Michael Houston
Trustee Steven L. Nelson

Absent: Trustee Blake E. Antonides

Trustee Epperly moved to convene the Board to Executive Session to consider personnel, legal, collective bargaining and other such issues as are covered by Section 2.c. of the Open Meetings Act with plans to reconvene in open session at approximately 9:00 A.M. Trustee Houston seconded the motion.

Roll Call

Trustee Antonides	Absent
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried. The Board convened to Executive Session at 8:00 A.M.

Trustee Antonides arrived at 8:38 A.M.

Following Executive Session the Board reconvened in open session at 9:00 A.M.

The following Trustees were present to answer roll call:

Trustee Blake E. Antonides
Trustee Robert J. Cook
Trustee Carolyn J. Ehlert
Trustee William L. Epperly
Trustee Donald W. “Bill” Griffin
Trustee George J. Guzzardo
Trustee J. Michael Houston
Trustee Steven L. Nelson

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Also present for the open meeting of the Board of Trustees:

Legal Counsel Representative Bruce Biagini
Board Treasurer and Vice President for Administrative Services Jacqueline K. Thompson
Administrative Assistant to the Board Kerry L. Yadgar
Provost and Academic Vice President Joseph C. Rallo
Vice President for Student Services W. Garry Johnson
Vice President for Advancement and Public Services Daniel L. Hendricks

Advisory Group Representatives present:

Student Government Association President – Macomb, Bridget Early
Faculty Senate Chair – Macomb, Steven Rock
Council of Administrative Personnel Vice President – Macomb, Amy Spelman
Civil Service Employees Council President – Macomb, Greg Phelps

REVIEW AND APPROVAL OF NOVEMBER 10, 2006 BOARD MEETING MINUTES

The minutes of the November 10, 2006 Board of Trustees meeting were approved via unanimous roll call vote of the Board reflecting the correction noted by Steve Rock on page 25 from Faculty Senate to “Faculty Council”.

CHAIRPERSON’S REMARKS

Chair Epperly opened with comments. On a somber note, since our last meeting in November, Ray Ehlert passed away. Carolyn – our hearts go out to you and your family. I know you have had a couple tough months since then. We’ve been thinking of you. Carolyn stated she so much appreciates the support, kind words that I have received from so many here.

I would like to thank Milly MacDonell for last night’s tour of the Student Recreation Center and Tim VanAlstine for the tour of the athletic facilities.

Is there a Norma Markert here? Would you stand? Named Employee of the Month – huh? Give her a hand – congratulations! I walked in her office yesterday and could not even say anything to be complimentary because I wanted to keep it for today.

I do want to thank Provost Rallo for stepping up to the plate the last couple months when Al was on leave. I know we are going to be talking about Provost Rallo later. I want to also thank him for his creativity. I think the credit goes to him for Flat Al and kept a little humor in it over the couple month period. It actually received news publicity coverage. You cannot take Flat Al with you when you leave; it does have to stay here.

I want to congratulate Campus Connection for their electronic distribution of the Daily News Updates. You can sign up and it actually sends it to your website each day as to what is happening on the campus. The new website is a very nice upgrade in terms of technology, especially when you are a non-Macomb resident. The Western Courier is also available electronically on Monday, Wednesday and Friday.

I want to comment on the Ag student, who on November 3, 2006, was recognized for doing the unthinkable. He obtained two national livestock judging contest wins, which I guess is unheard of. Our forestry club, November 17, 2006, here at Western, went to Baltimore, Maryland for the National Forestry Expo and came home with a number of top awards, including several firsts overall placed by individual students. The American Counseling Association recognized one of our faculty members recently, Deanna Forney, at their national meeting for a project that she was involved with. One of our

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professors, and I know I would butcher his name in the Physics Department, Professor Emeritus Lwin, for being recognized for being at Western for 40 some years and was ago invited to present a program at the University of California at Santa Barbara on theoretical physics. Four marketing students were recently recognized for taking second place in the 23rd Annual Market Place Global Competition.

I was here Wednesday afternoon so I went to the faculty/student basketball game. Carolyn Tripp, a marketing professor, was a leader of that group and I congratulated her. I saw recently that Western for the second year in a row has been recognized for by the Illinois Board of Higher Education for Best Practices. Last year, it was for First Year Experience program which Provost Rallo was very instrumental with. This year it is for the work our Sustainability Committee is doing. I just want to thank everybody. If you have the opportunity, please pass that on to the proper people that we as a Board are always watching and proud of the accomplishments.

Trustee Cook stated we encourage our faculty and staff to be active in the community. Some take this seriously and some not seriously and some half way seriously. I think we should point out that Dr. Maguire has finished 25 years on the Macomb City Council, which is a long run by anybody's estimation. Chair Epperly congratulated John Maguire. You have almost beat Mayor Daly.

Chair Epperly congratulated Trustee Antonides. The Board members sent a letter of support for Blake's nomination for the Harry S. Truman Scholarship. I wanted to recognize Blake for not only being involved with the Board but for also being nominated for that scholarship.

Chair Epperly commented on the Trustee in Residence program. This is something we initiated a year ago at our Retreat in July. Trustees Griffin and Cook recently shadowed Provost Rallo and Joe Rives. I don't know if Provost Rallo and Rives thought that was a good thing or not. We are doing what we talked about doing. Bill I think also plans to shadow all of the VPs over the next number of months. Steve Nelson recently shadowed Vice President Johnson and Provost Rallo. Blake also has commented that he has one or two set up in the near future. Hats off to the Board members for doing this program! We put a program in place to try to be more responsive as a Board and hands on knowledge.

Finally, I was honored and privileged in February to attend a meeting that President Goldfarb put together, a National Advisory Board of all alumni, and it was very impressive. We were sitting at a table pretty much like this and to see the successful individuals in there at the table was very interesting and mind boggling actually from the standpoint of every individual there has been extremely successful in whatever their field is and most of them very successful financially. I was joking with the President afterwards that the down side is that it moves the bar up another level or two because those are the types of individuals when they make a recommendation they want to know what is happening or why it isn't happening. It was a very good meeting and very well done.

With that, I would like to turn it over to President Goldfarb for his comments. Provost Rallo sat in at the last meeting and you've been gone for several months and now are back in the saddle. I don't know how fast it went for you but from our standpoint, I was just surprised how quick those few months went. Glad to have you back!

PRESIDENT'S REMARKS

President Goldfarb stated they went very quickly. As I've told groups across campus, I'm very glad to be back. Obviously everybody on campus has been putting up with me for a long period of time having been back. People asked if I missed Western. I actually did miss being here, but I was a little nervous in terms of coming back. This was the first time I ever had nine weeks away. The last time it had been nine weeks away from a school situation was when I was in elementary school, so it felt like going back to

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school and worrying who my new teacher was going to be and what the new class was going to be like. It has been great coming back and it has been great working with everyone since I have been back. I do appreciate all the concern I heard from board members. I'm glad I'm here though rather than Flat Al regardless of what the Provost says. I do want to thank the Provost for his coverage during that time period. Western did not miss a beat and I want to thank all the Vice Presidents for their hard work. We do have an outstanding team and the University is very fortunate to have the team in place that is here.

The other thing that I recognized this morning is that it is five years ago at this board meeting that the Board announced that I was going to be serving as President of Western Illinois University. It is very hard to believe five years have gone by very quickly. These have been some difficult budgetary times. I think we have pulled through those in an extremely strong fashion, again, because of the great teamwork on this campus. I appreciate all the support I have received during the past five years. Our strategic plan will continue to guide us. Joe Rives will remind you of that today as well. We will soon be asking the campus community to begin doing a review of that strategic plan. I mentioned when I was hired the strategic plan needs to be looked at and once you have it in place you begin to look at it again after five year time period, to see what you have accomplished or what you have not accomplished, what still seems to make sense or what does not make sense. We are going to begin putting campus-wide groups together to begin working with us on that as well.

There has been a lot of excitement over the past few months since I have been back. We continue working on new academic programs. The Provost I told him he cannot leave as we have congratulated him on his presidency at Angelo State University. We have told him that he cannot leave until the nursing program is presented to the Faculty Senate at least so we can get it to the Board meeting after he leaves us. I know he is working with the academic community on it.

We have a good deal of construction on campus. I walked through Memorial Hall yesterday and it is pretty much gutted. It's kind of interesting to see all of that empty open space in the building. That project is moving along.

You'll be hearing today about our Multicultural Center new building facility and you heard about our Recreation Center expansion yesterday evening. You take a look right near this building you'll see that the football stadium work is moving along quickly as well.

I was extremely excited to hear the Governor's budget recommendations in relationship to facilities projects this week. We are hopeful that those recommendations work their way through the General Assembly. The Governor recommended the full funding for our Performing Arts Center – all \$57M for that facility. He also recommended full funding for the first building on our Quad Cities campus the \$14.2M for that as well. To make certain that Jackie hears this again, he also recommitted \$1.2M in capital renewal dollars to try to help with some of the deferred maintenance. Those are very important facilities recommendations for us. And as I said, we do hope that as this process works its way through the General Assembly, that there will be support for these projects. I did testify in front of the House Higher Education Budget Committee just yesterday. It seems like a longer time ago, but it was just yesterday, and did receive a good deal of coverage in media today about the support for the Quad Cities campus that I expressed during that testimony and the need to make that campus a reality in the Quad Cities.

In terms of overall budget recommendations, the Governor increased his budget slightly from the Board of Higher Education recommended level of 1.5% to 1.9%. In terms of operating funds that would give us a little bit over a \$1M for operating funds for next year.

In terms of other good news, during the spring semester our student enrollments were up once again. That data came out awhile back but I know the Board has not met recently. It continues with the trend of

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increased enrollments at Western and we are very pleased in terms of the interest there. Since the last board meeting, in terms of fundraising, we continue to do a good deal of alumni travel. I will be leaving tomorrow for Asia where I will be meeting with universities that we are signing agreements with, but also doing three alumni events in areas where we have significant numbers of alums and have not ever had the opportunity to go out and visit with them in that fashion. So we are very excited about that. We did receive the Teeter donation in October and that is clearly a very significant donation for the institution as well.

I continue to run my usual schedule so I do think that means I really am back. Kerry refers to me as the prime multi-tasker that she has worked with. She used that term when she was contacting someone recently. Beyond the meetings I mentioned, I also had meetings this past week with the Quad Cities legislators, a meeting was set up at John Deere by Renew Moline. It was actually a very impressive meeting. I appreciate Chair Epperly attending that meeting as well. It was an attempt to build the legislative coalition to support our Quad Cities campus and I think it was a very successful meeting.

I traveled to our Tulsa Mid-Con Conference where I serve as Chair of the President's Council and I am very honored to do that as well.

One final announcement just in terms of change, we will miss Joe Rallo as he leaves us. I know we will be discussing that again later but I just want to personally thank Joe for all the support he has provided. He has always been second to the president in terms of always knowing that if the president needs someone to attend a meeting, he has always been there. He has always been willing to represent the institution beyond all the other work he does. He has always been a very strong representative for Western in both of our communities and I appreciate all of his hard work and wish him much success.

I also want to congratulate Norma even though Bill beat me to the punch. We all know that she was a Civil Service Employee of the Month each month in our office. I want to thank our new staff members, Maggie and Paula, for nominating her. I know Kerry was behind the scenes as well. I think that represents how important Norma is when new staff members recognize her great contribution to the office, so congratulations as well!

LEGISLATIVE UPDATE

Dave Steelman thanked the Chair and members of the Board. Since we're just coming off of the Governor's budget address, I'd like to start with some information regarding the proposed budget. I've distributed copies of some overall budget highlights, and please keep in mind that not all of these items have a great deal of detail attached.

The most critical component of the budget is a gross receipts tax, or a tax on goods and services. This tax is estimated to generate \$6 billion per year, and would help fund an increase in K-12 education funding as well as a capital plan.

I do want to point out a couple of interesting items included in the budget proposal. Except for the expansions in schools and health care, the budget proposal really calls for mostly level funding throughout the rest of state government. Public universities, for example, will see a 1.9% increase in funding over the current year. The big money is for elementary secondary, \$1.5 billion in new funding, or a 23% increase.

This is a very ambitious budget, and I expect a long, drawn out session before anything gets approved. Senate President Emil Jones has already indicated some receptivity, but Speaker Madigan hasn't been quite as enthusiastic.

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I'd like to go over just a few of the more important bills we're working on.

HB 234-Amends the Chicago State University Law. Provides that meetings of the Board of Trustees must be held at least once each month instead of once each quarter.

HB 414-Amends the Public Community College Act. Allows Illinois Central Community College to provide for residential housing for students and employees. Along with another bill I'll mention later, I believe this bill should be a cause for major concern for Western Illinois University and public universities.

HB 703-Amends the Higher Education Student Assistance Act. This is one of several bills dealing with the Monetary Award Program. It provides for an increase in the maximum grant amount \$5,466 (instead of \$4,968) and provides that the maximum grant amount for MAP Plus must be increased by the same percentage as any increase made to MAP. Effective July 1, 2007.

HB 1434-This is the Harper Community College bill, and it would allow only Harper to offer a baccalaureate degree program. We believe this is a very dangerous bill. Other community colleges are already making noises about moving into the four-year-degree business, and we're at risk of a complete reversal of higher ed policy with no real planning or discussion. (Provides that the Board of Trustees of Community College District No. 512 may create a pilot baccalaureate program under which the district may establish and offer bachelor's degrees in 2 fields of study if certain conditions are met, including requiring:(i) that the degree programs not compete with any nearby public university, (ii) that the district identify and document unmet workforce needs, (iii) that the degree programs not require any additional funding from local taxes or the State, (iv) that the Illinois Community College Board and the Board of Higher Education approve the offering of the degree programs, and (v) that the pilot program expire 4 years after the initial offering of the degree programs, unless otherwise extended by law.)

There are several bills this year dealing with textbooks, and they range from simple recommendations to full-blown textbook rental programs. The bills most likely to pass are a compilation of requirements for publishers, faculty, bookstores, and institutions. They will likely include provisions for a textbook advisory committee, a prohibition on accepting inducements, and requirements for providing information to students via a website or other means.

SB 674-Creates the Student Referendum All-American Energy Act. Provides that students at a public institution of higher education may, by a majority vote of the students participating in a referendum, authorize the imposition of an All-American Energy Fee on students. We are told by the Lt. Governor's office that it is less about an energy conservation fund and more about ensuring that the student referendum process is in place for them to do that. Apparently, there have been some institutions where it is a little bit more difficult to do that type of referendum. Western is not one of those.

You might recall from last year the naming and sponsorship rights legislation which we thought had gone away. It's back. We are working closely with the sponsor and leadership on that legislation.

Trustee Cook inquired about this legislation.

Dave Steelman commented essentially what it does is applies to all of state government and has to do with the selling of licenses for naming or sponsorship rights. For our purposes, the most important aspects or how it might impact athletics, performing arts, auxiliary services, that really don't receive state funding but they are still trying to put some controls on how we can spend the funding and how we have to sell the licenses. It's most important we think because of the potential chilling effect it could have on

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giving. In response to a question asked by Trustee Guzzardo, Dave Steelman responded it depends on what type of contract or agreement is put into place. For example, if John Deere said we want to spend \$25M and build a building and name it after John Deere, there would be a process that we would have to go through. In some cases, we would have to go out for bids. We are very concerned about this.

We have a couple of package bills dealing with ensuring that we are not allowing sex offenders into the residence halls, ensuring that the institution is providing sexual assault awareness training to new students, which we actually are already doing. We are working with the sponsors and leaders on the sex offender legislation. There are some constitutional questions and some out-of-state student questions. It hasn't gotten out of committee.

Provost Rallo and I attended a meeting recently called by Senator Maloney, who chairs the Senate Higher Ed Committee and Representative Kevin McCarthy, who chairs the House Higher Ed Committee, along with several of the university presidents. I think it was a very important meeting. We are beginning to see something of a turnaround in the legislature in terms of support for higher education. You have heard me talk about it. I think you have heard Al talk about the fact that we have lost some of our champions, and that sometimes higher ed is overshadowed by elementary secondary. The efforts of these individuals and some others in the caucuses are starting to turn us around a little bit.

I attended a meeting in January with Senator Durbin and Transportation Secretary Tim Martin regarding rail service from Quad Cities to Chicago. They are actually talking about reviving the old Rock Island line which could benefit our Quad Cities campus.

Dr. Goldfarb and I met with the new Budget Director Ginger Ostro earlier in February. I thought that was a productive meeting.

I did a little political plotting this week and managed to have President Goldfarb address the Higher Education Substantive Committee. He talked about both Western Illinois University and Higher Ed in general. It is kind of unprecedented. They have never had somebody come in to a Substantive Committee and just address general issues, so I thought it went very well.

President Goldfarb commented Dave also had his intern with him, who happened to come from the district that Representative McCarthy represents and who is the Chair of the Committee. The Republican student intern who was providing assistance to the republican members on the committee happens to be one of our alums as well, so it was actually a good day for showing off Western students.

On January 20, Phil Hare came to WIU to discuss federal student loan interest.

I am working with SGA and some other students on student lobby day coming up in the near future. Trustees inquired about student lobby day. Dave Steelman commented it varies a little bit from year-to-year but essentially it is a matter of the student groups coming down to Springfield working not only the overall higher education agenda and Western's agenda, but any items they wish to bring.

SGA President Bridget Early responded they go down to Springfield in April to meet with various members. I think we want to target the money people as our goal this year. If anybody has anything you would like us to address, we can do that as well, but our main deal is money.

Trustee Nelson commented in looking at your constituency and constituency of every university in the State of Illinois, it seems to me that you have a voice that needs to be heard in Springfield because certain groups can only do certain things. When it comes to funding higher ed, students need to be very proactive even though your tuition and fees have been frozen. I view it as not only a duty to your

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underclassmen who are coming up, but also to the students in the future who are coming here and to your family members who may in fact come to Western or any other state institution.

Chair Epperly asked if the dates for both Macomb and Quad Cities days in Springfield could be sent to the Board members.

Chair Epperly explained from the Board stand point, all of you should have received an updated list we put together. I'm working with Dave, and Paula actually is handling in the President's Office, on legislative political contacts that can be of value to Western. It has been pretty much circulated among the Board – use that – it is all public knowledge. We have taken care to be sure that is public knowledge information, so we are not violating. Also if you come across names that need to be added to that list, just follow the procedures and get it to Paula, plus just from an FYI stand point, it did go out to all the VPs and to a number of other people to continue to add names to it. It is a list of not only Western grads but also people that could be very influential with Western.

Just a few updates, just so you are also aware, the Illinois Farm Bureau met in December in Chicago, I was invited to it as Board Chairman and actually attended a luncheon and met with Senator Sullivan and Representative Myers there. I also had the pleasure to meet Representative Tracy from Quincy at that meeting. It was the first time I had met her since she had been appointed.

I think everybody is aware, but just a reminder, that Senator Durbin was here November 20th. He made an impromptu stop. It was very well received and Dave Steelman worked on that. We gave Senator Durbin a Leatherneck Express truck in appreciation of all that he is done for the roads in Western Illinois. I found it interesting at our advisory meeting the question was asked by several people on the Advisory Council as to what type of relationship do we have with the City. They asked Al this question and Al was a little more modest than I was. I told the group that I thought we had an outstanding, in fact maybe I would argue as good as relationship with the City as I have ever witnessed, and of course I was not as involved either. Mayor Mick Wisslead called us and said that Senator Durbin recently sent a request for a wish list and what does Macomb have that we need to be aware of and that I should just be aware of. Mayor Wisslead met with Jackie, Charles and we put on the agenda – University Drive. If we did not have that relationship, they may have put it on there or they may not have. Plus our request recommendation was to rebuild all of University Drive and not to put down an inch of asphalt that within a year we would have problems with.

Al spoke briefly about Renew Moline. Al and I were actually in the Quad Cities a couple of times meeting with Renew Moline. They put together an excellent meeting on March 5th with the legislators, really working on a coalition of representatives from the Quad Cities to Quincy. Representative Tracy was not able to make it. I think there were eight or nine representatives and senators there at that meeting and it was very beneficial. In fact, Al commented to me that yesterday Representative Myers from Macomb at the Higher Ed Budget stood up and made a very passionate plea in regards to the Quad Cities campus, and not only the Macomb campus but talked in detail in regards to the Quad Cities Campus. I think all those things are helping out.

They distributed in the Quad Cities, and I would like to throw this out, and I am not looking for an answer right now, but this was a map that was given to each one of the legislators showing how many students we had enrolled in each one of their districts. I would like to see if we can add alumni to that. To me, it would be very beneficial and obviously the numbers are going to look bigger. The other thing is can we put on here dollars that we spend in contracts. I don't know if there is any way to track our contracts by zip code as to whom the recipients are, but I would assume in the future that we could do that by a spreadsheet just by zip codes. It would be very beneficial for us to be able to say to Representative Moffitt in Galesburg that we have so many students in your district and so many alumni in your district

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and the last five years we have spent “blank” dollars on contracts. You may have to play with that and my first thought is just simply zip codes. I thought it was very well done for that meeting and those things make an impact on legislators, especially when you can say how much money we are spending in their district.

Trustee Cook commented to Dave Steelman regarding his assumption that the capital bill will be separated from the other bills. If that assumption is correct, what are the chances this time of having a capital bill pass.

Dave Steelman replied I think there is a much better chance and I think this is going to turn into a good deal of horse trading between gross receipts and capital projects. The members on both sides of the aisle have not seen anything in their districts for four years. Everyone needs projects and it is a non-election year. I think the chances are much better, not necessarily chances for the entire proposed budget, but for capital bill I think it is a much better chance.

Trustee Cook asked about the proposal to permit Harper College to offer the baccalaureate – is that limited to certain majors or everything.

Dave Steelman replied I actually know more about this bill than I care to. There are provisions in the bill that indicate it's a four-year pilot program with a specific program, a type of homeland security program. In fact, during a committee hearing, Harper brought in several fire chiefs to support. The bill also provides that it should not compete with any public university with a similar program. Some of the concerns we have are along those same lines. For example, if it is a four-year pilot and there is a student in his second year in the program, what happens when the fourth year comes up. We would hope they come here. Another example, how do you determine whether it is in competition with a university program that's similar. Theoretically it is limited to one program at Harper, but there is a camel's nose argument that we are very concerned about.

President Goldfarb added that when he spoke at the Higher Ed Substantive Committee my comments in relationship to this whole issue were not posed as an either/or issue, but rather I think it requires a review of strategic plan and vision for the entire public higher education in the State of Illinois. What is it that are the various functions of each of the parts of public higher education, and what is it that are the expectations and what would drive the development of new programs or the development of expansion admission of institutions, and what would constitute the needs that would lead to those kinds of expansion if they would occur or how they should occur? There is no such document currently that really drives this. We have an Illinois Commitment which talks about what it is that Higher Ed does in order to serve the state, but there is not a strategic plan for public higher education for the entire institution.

Trustee Cook commented as you know I have been around here since dirt and for years and years we tried to get a doctorate and it would always be approved by our governing board and it would always be disapproved by the IBHE. You are aware of how we finally got it. Someone told me that Quincy College decided one day that it would be nice to have a doctorate and they just up and offered it.

President Goldfarb replied that is not true; you have to have IBHE approval. I do think this whole issue in terms of where the community colleges fit and where the four-years fit really requires a review of what is going on strategically in the State of Illinois in terms of higher education. I am hoping that those comments will make some impact as I spoke to the legislators.

Dave Steelman added that the Illinois Community College Board released a report recently advising against this and stating they in fact oppose the legislation, as do a number of the other community college presidents.

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Chair Epperly pointed out that each one of you is entitled as a citizen to write to your legislator to voice your opinions on that. Trustee Cook asked if you could still do that. Chair Epperly replied you can still do that – feel free to do so.

In response to a question from Trustee Guzzardo regarding our lobbying approach in the current budget climate, Dave replied that when he talks to members that he is there to support Western and I understand before going in whether they are likely to support gross receipts. So it does get delicate at times. Dave stated that Higher Education will get pressure from both sides.

Trustee Houston asked about Brady's Bill; I have heard it has been on and off.

Dave Steelman replied it has been on and off, and I don't anticipate much movement. Just for your information, the Brady Bill would have recreated the potential for funding sprinkler requirement that were imposed four years ago.

Chair Epperly thanked Dave Steelman for his report.

PLANNING & BUDGET REPORT

Assistant to the President for Planning and Budget Joe Rives briefed the Board. Good morning everyone. The Illinois Board of Higher Education and the Governor had provided FY2008 budget recommendations. The majority of my report had focused on technology accomplishments and plans across the institution. The technology plans and accomplishments both focused on enhanced user support, communication and infrastructure, both hardware and software. What you read from these plans performed a core of the institutional strategic plan for technology that will be presented for your approval after we receive governance group endorsement this spring. I anticipate in June we will bring you that plan for your approval. I am happy to answer any technology questions before returning to the budget.

Trustee Houston asked in terms of looking at the technology and what has been done so far, what types of dollars have we spent as a result of the problem that we have had in terms of information. Joe Rives replied as a direct result of the breach, we have expended about \$1.5M.

Chair Epperly stated I think we are safe in saying that those are things that probably need to be done or should have been done any way.

The handout coming around now gives you reference to FY07 general revenue funds appropriation which was approximately \$57.2M. As you will recall in September, you endorsed our budget recommendations to the Board of Higher Education and that figure is, if memory serves, around 11-19% as you move down the columns of the spreadsheet. As you see the Illinois Board of Higher Education recommended 1.5% increase for Western, as well as the other eleven public institutions. The Governor, as you heard this morning, has recommended 1.9%. You will note that you approved a request in terms of where we would go if we received money. The Illinois Board of Higher Education recommendations and the Governor's recommendations do not line-item money, but where you see money in the faculty salary lines is where we have indicated should the budgets be accepted finally by General Assembly action, where we would put that new state appropriated money again in faculty salaries. For you Trustee Nelson, I feel very guilty because there is a line on there called FYE (first year experience), so all acronyms have not died yet, but we are working on it.

President Goldfarb stated it is faculty and staff salaries. Joe Rives agreed with President Goldfarb.

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Trustee Antonides asked about the asterisks at the bottom of the page. Joe Rives responded the one of the new things that I have not seen the Board of Higher Education do before is that in terms of capital recommendations, not only did they recommend capital for us, but they did future years. They signaled they would provide future fiscal support. So as you look at the first asterisks, which were related to our utility infrastructure project, what they have acknowledged to us is they would like us to take a phased approach and in the future year they would do that Phase I funding at \$13.5M as opposed to what you recommended and approved we requested \$34.2M. Then the life safety enhancements are to bring our facilities up to current code compliance and again the Board of Higher Education is signaling to us that they will in fact support /that in future years. So the good news for capital, in addition to the full funding of the Performing Arts Center and the first building on the Quad Cities campus, they are acknowledging we have even greater needs and they will look to support us in the future. It is really good news for Western.

Trustee Cook commented that this is the first time that the Governor has increased the Illinois Board of Higher Education budget. Always the progression before was that this Board would approve so much, IBHE would cut it so much then you wait with baited breath until the Governor told you what you were really going to get. Although the figure is small, but from \$1.5M to \$1.9M, this is the first time I think that the Governor has ever increased IBHE's recommendations. Joe Rives agreed absolutely.

Trustee Nelson asked if Jackie's money is the capital renewal. Joe Rives stated yes. Vice President Thompson stated it is the money that we have not gotten in the last three years.

Chair Epperly asked if Lake Ruth was mentioned in this section. Vice President Thompson replied no. Trustee Houston commented it is in the strategic plan.

Trustee Houston asked about the science building; that is something that is in the budget but there is no number.

Joe Rives replied last year when we provided capital recommendations to you we indicated we wanted to seek funding in the future for a science building. In the past what Western would have done as other public universities would and tried to estimate a figure for what it costs. To bring more precision to our planning, what we do now is to run preliminary program studies to determine what would go in the building, the resource requirements of the building. We are actually working with a firm that will help us work with the College of Arts and Sciences to make those determinations. So we have one figure moving forward, as opposed to fluctuations. In the FY07 recommendations, we just signaled to the Board of Higher Education that this is coming in FY08.

Trustee Houston stated in terms of the distance learning, we are talking in terms of offering the Board of Trustees to be read fully online. How are we doing on that and is this the first time we are going to be offering something fully online, and how does that sort of differ from what we do today?

Provost Rallo stated the goal by this summer is to have a fully online program or credits that you can take. Right now, under the Board of Trustees, you can transfer 80 credits into Western and there is a mix of courses you have to take up to that level. The Center for Innovation Teaching and Research and a University guiding committee has identified the courses and they will be online by this summer. The goal being that you will be able to take the 40 credits fully online from anywhere. Then the next step would be to get away from some of the correspondence courses that we have right now. To my knowledge, to mail a pig to do biology, well we are going to do away with that. The goal by this summer is the 40 credits online. We'll be there and you can go to the drop down menu and load up the courses you have, identify the courses you need and then you can be able to complete that fully online.

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In response to another question about how Western compares to other universities offering online courses, Provost Rallo noted that we spent the last two years identifying what we do well. Going online is one thing, but obviously we want people to take the degree program. We began to focus on our initial priority—the Board of Trustees degree online program—because we have a good niche and a great reputation. So that is our first focus.

The second step will be to maintain what many faculty on this campus call blended classes. In other words, these are classes that use some internet and some onsite instruction. The third part will be to answer the questions that you are raising, which is if we do go beyond the Board of Trustees degree program, can we be competitive and can we recover our costs. That is still a question.

The University of Illinois is going up and down with that whole proposal for the global issue. The third part is going to have to be answered after we finish and begin to deliver fully the Board of Trustees degree online.

Trustee Houston added that one of the neat things is to come to graduation and attend the Board of Trustees reception. People talk in terms of what they have done to earn their degree and it is fantastic to listen to the stores and how hard people have worked to obtain those degrees over a long period of time. I compliment you in terms of bringing that program online.

Trustee Antonides inquired whether the Board of Trustees has a specific focus or more generally broad based. Provost Rallo replied the Board of Trustees degree basically is designed to allow students to carry credits into a degree program and there really is, at this point in time, no focus and no concentration. As I speak about one of the new degrees that we have on the table, the Bachelor of Liberal Arts and Sciences, you will see how that fits together with the Board of Trustees in my general comments when I present that later in the meeting.

GENERAL COMMENTS BY VICE PRESIDENTS

Academic Services

Provost Rallo thanked the Board and welcome to another session of here's academic affairs. There are six things I would like to touch on, some new initiatives but also some continuing initiatives. First and foremost, our proposal for the Bachelor of Science in Nursing, has passed the College of Arts and Sciences Curriculum Committee and will be on the Faculty Senate March 29th agenda. My working assumption is that the work has been done with the Faculty Senate and that it will be approved and will be ready for the June Board of Trustees meeting, so we are on track with that. We have hired a search firm to assist us to hire a doctorally qualified nurse to lead the program. That is a requirement that you have that person on board before you can pursue accreditation, so that will hopefully be in place ideally by this summer. It is interesting that there is so much interest in this program. I received a call yesterday actually that the two senior officers from the ROTC are coming to visit with me in about two weeks, because they heard about the nursing program. And if we get it, or when we get it rather, they would like to identify Western as a site for nursing scholarships and begin to send ROTC students here for nursing. Again, this is a great program and that will work out exceptionally well.

The second thing is to let you know that we have 53 searches going on for tenure track faculty positions this year. (President Goldfarb added, and one for a new provost.) Provost Rallo stated well not yet I haven't signed my document yet. Many of them are coming to a close but I would like to draw the Board's attention to the fact that two years ago we created the dual career hiring policy. It basically says that if our top candidate allows us to move toward our diversity goals, then we can be creative about meeting either spouse or partner issues. For example, if you look on the March 2nd website, we just hired Charles Wright as the new Department of Art Chair, African American male from Coastal Carolina

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University. We are able to hire under this policy his spouse, Jo-Ann Morgan, a Ph.D. from UCLA in Art History. Once again, we are moving toward our goals, hiring quality people and that's one less search that we have to worry about in terms of that.

The week after Spring Break, the candidate for Director of Center for International Studies will be on campus interviewing. This is an exciting opportunity for an individual but also for the University.

Thirdly, we are finishing up bringing the Entrepreneurship Center in the Quad Cities into the Western fold. Just to remind everyone, we are an Entrepreneurship Center here in Macomb and we have taken on the management of Quincy and Galesburg. Now with the addition of the Quad Cities Entrepreneurship Center, we will have the largest and most dynamic Entrepreneurship Center outside of the Chicago area. Again, that's great for economic development and helping companies.

The fourth thing is that we have commissioned a survey through the Illinois Institute for Rural Affairs on behalf of the College of Business and Technology to judge the demand for increasing engineering technology programs in the Quad Cities. As everyone knows, the City is going to be building the Rivertech right next to our campus. We think it is a good focus to look at professional programs in addition to nursing. I think that report will come back very positive and allow planning and guidance in the coming years to meet those needs.

You will all be getting an invitation but I just wanted to mention the 39th Distinguished Faculty Lecture by Dr. Polly Radosh, who is Chair of Women's Studies will be on March 29th here in Macomb at 7:00 P.M. and April 9th at 3:00 P.M. in the Quad Cities. Hope you can join us and again we will be getting the invitations out. (Trustees stated they had received the invitation.)

Two years ago, all the Vice Presidents with the President's guidance commingled some dollars and redid the campus signage. This year, we are doing a similar thing with chairs in the classroom. I think most of you, if you visit the classrooms, you probably recognize the chairs that you sat on, if you are an alum. This is not just an issue of aesthetics but it is also a recruitment device, because I know many parents and students will say they love Western and all that, but boy some of those rooms look a little tacky. We are commingling some dollars and the work has already been done and inventoried. Starting as early as this summer, many of the chairs will be replaced. Members of SGA are going to review the chair samples and select one that meets facilities needs. I would suggest if the board members would like the chair that they sat in years ago, we probably could do something.

Last but not least, as I think everyone has already mentioned, thanks for the guidance and the support and the leadership. It has been great fun over the past four years. It is going to be interesting where I am going, but at the same time Western has been a wonderful opportunity, and I thank everybody.

Chair Epperly commented the 21 day hearing in Texas is to be approved and today is the 21st day. Provost Rallo stated he expected a call this afternoon and they already called me before. As I mentioned, it is rather odd, all I have right now is an expectation of a position. I have already hired a new business dean, and I don't think he realizes I have no authority, but he seems to be very happy, so that's fine.

President Goldfarb commented you may not get that job with the letter we wrote.

Chair Epperly stated he would like his chair from the 60's—the one that has my initials in it. Steve probably has one there from the 60's as well.

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Advancement and Public Services

Vice President Hendricks gave an update on advancement and public services. The WIU Foundation, because of emerging problems associated with our property, specifically a couple of farms and also some other liability exposure, is reviewing our insurance coverage and will propose significant increases in the liability coverage for our insurance, especially for directors and officers, and in commercial liability coverage.

We are continuing to plan the major donor banquet which is a large signature event for the WIU Foundation. It is principally to say thank you to donors and that is scheduled for May. We have revised the benefactor reports. These are letters and reports that go out updating donors on the status of the endowed accounts that they have created to support scholarships and other academic programs. We have tried to refine and perfect those so that they are more transparent and clearer. We think we have succeeded and we will be sending those out actually early next week.

I am delighted to report that two or three weeks ago, as part of our whole initiative with campaign planning, that we established a volunteer advocacy council. The WIU Foundation established the Quad Cities campus leadership team with the assistance of Trustee Nelson, Trustee Ehlert and others. We have had the first meeting and have enlisted 23 members, including very distinguished citizens of that region. I am also very happy to announce that two of those volunteers. Gene Blanc, and an alumni of Western Illinois University, Mary Lagerblade, both of whom are quite distinguished citizens of the region and highly respected, and we believe they will bring dynamic vibrant and substantial leadership to that project. They both have agreed to serve as co-chairs for our campaign. We anticipate that the campaign will be within the range of \$8-\$15M. That is a very broad range but it is a target we are throwing darts at.

We also continue campaign preparations and implementation of the campaign. Last month, we hired the last of our five new development officers. Becky Paulsen is now assigned to the College of Business and Technology, and Stephanie Sellers is new and serving the bundled programs of Honors College, Libraries and International Studies. As I suggested, we are continuing to ramp up those leadership councils as advocates for our college and program unit activities. We continue to perfect our performance monitoring regimes by creating reports that enable us to really keep score and keep time with this capital campaign. Pursuant to those matters, yesterday we had a meeting of the deans and their development officers and other program unit directors, as we continue to monitor our performance in the implementation of this campaign and although President Goldfarb was at the hearing in Springfield, Provost Rallo was able to make a little presentation as well as each one of the deans presenting the activities and progress they have made thus far with the capital campaign.

Trustee Guzzardo inquired about the liability issue. You're increasing umbrella type policies overall? Is that what you are doing and how does it impact upon us as a Board – does it not? Are you just reviewing your structure now?

Vice President Hendricks replied yes – as one of the principal financial agencies of the University our association of course renders us liable for certain kinds of accidents, associated with property that we might own. In the case of the WIU Foundation and the academic units it serves, special activities that we might sponsor where for example alcohol could be served. So historically we have had three types of insurances, so-called commercial liability coverage. There is also a coverage called D&O for directors and officers who have special liability should something should occur. We also have a bonding.

Vice President Hendricks commented that they are looking at the liability in reference to a couple of farm properties, one of which contains the Vishnu Springs spa. The springs are abandoned and somewhat decrepit and declining. We are having difficulty maintaining the security we had to put into place, specific security regimes, but they get torn down and disregarded routinely. In order to acknowledge that,

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we have taken a look at our exposure and we have sought the advice of some insurance experts including Cathy Early. We are looking to expand our liability coverage on all three of those fronts. It is simply to be conservative and safe. Should something happen, of course, our principal concern is for the health and safety of individuals that participate in university events.

Trustee Guzzardo asked if you have the ability as an organization for sizable amounts of this large liability umbrella policy that covers everything. It might be something to think about so you don't have to buy separate policies, especially if more people give you things, as you try to acquire more farms or interests in people's estates. You might be able to go into the market and Bill may know more about this being in the insurance business all his life. You could do it that way instead of having to insure each individual area.

Vice President Hendricks responded as a matter of fact, that is precisely what our insurance adviser has recommended. We are undertaking a review probably with an eye to bundling all of those policies and save money but also to provide efficiency in the provision of liability. It is not a very exciting thing.

Trustee Guzzardo commented it is important to keep the employees safe and to keep things so we don't come to harm as a Board.

Trustee Cook asked of the future of Vishnu Spa.

Vice President Hendricks responded it certainly has the future in the imagination of those who appreciate it. The building and the structure are profoundly degraded over the years. We simply do not have the money, or even the inclination at this moment to do much about it. It is located in a remote region and we do not know what we would use it for. The property was actually given to us and that has a specific purpose in it and it certainly has a future. It was given to us as a wildlife refuge, but the structure is probably not going to remain or be developed. We do have a plan to undertake a number of inventories of the flora and fauna in the property. There again, it's a function of having the money to actually implement those reports, but Vishnu is a problem and the Foundation is very concerned about it. We approached Mrs. Kennedy who actually was instrumental in giving us that property. I told her that we were increasingly concerned about the liability of the university that somebody is going to be killed out there – fall out one of those windows and break their neck. Then we were all not going to be embarrassed but perhaps liable. She said well I understand that and I think their welfare has to be utmost in our minds. You can imagine why I have to say to you that I hope you won't do that in my lifetime.

Trustee Antonides asked of the location of Vishnu Springs. Trustee Cook commented he would give Blake directions.

Student Services

Vice President Garry Johnson thanked everyone last night for joining us for dinner and the tours. I want to thank Milly and Tim for providing the Board with an outstanding overview of the two areas that we looked at last night.

Some of you probably saw that we had an announcement from Mary Margaret Harris, the Director of Beu Health Center, that we had a probable mumps case on campus. We are monitoring that very closely, and we will continue to work with that to determine whether or not it is real.

Our Gateway Football Conference recently improved and added South Dakota State and North Dakota State Universities to the Gateway Football Conference, which is from our perspective, a very, very good move. We think that will strengthen our conference significantly, since both schools have outstanding facilities and have very, very strong programs. We believe that we have always talked about the Gateway

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Football Conference being one of the best and premier IAA conferences and now we think that there is no question about that given the addition of those two schools. Western Kentucky has gone away and they will go to Division I, so it was important that we had those two additional schools. It makes it easier for us to schedule and again they are institutions like us and make a huge difference in terms of the quality of those programs.

Trustee Antonides asked if they were natural rivals. Vice President Johnson replied well not until after we played them for awhile. I think they certainly have the potential. We see that as being very positive. We will actually play and have both of those institutions scheduled for next fall. Then the following year we will actually play both here at home. We will have a good chance to see just actually the quality of those programs. We are very excited about that.

I would be remiss if I didn't congratulate Coach Antonides on his first win, as a basketball coach. Blake coached the Student Alumni Council team and I coached the Faculty/Staff team. They beat us on a buzzer beater with one second to go and the ball was in the air by 3 points, but there is always next year. I told the President I have doubled my recruiting budget for next year.

Trustee Cook commented, you didn't ask for a replay? Vice President Johnson replied no because I knew the ball was in the air. I saw it so being a good coach I did not challenge something that was inevitable and right, so it was a good thing.

Trustee Houston asked for the final score. Vice President Johnson replied 33-30, and we had some good athletes on our faculty/staff.

Chair Epperly stated he was there and it was a very entertaining game, and Blake truly out-coached Dr. Johnson.

I also want to thank Trustee Nelson for coming down and spending the afternoon with me. We had a great tour of Beu Health Center with Mary Margaret Harris, so that was a great afternoon I think well spent. We got to look at some other things as well.

Trustee Cook stated he thinks these two schools were excellent additions. I don't know how many people realize this, but South Dakota State and North Dakota State are the only two Division I programs in either state. The University of South Dakota and the University of North Dakota are all Division II schools. Finally, what is the progress on admission to the Mid-Con?

President Goldfarb stated they have already been admitted.

Vice President Johnson stated we have also added Indiana-Purdue Fort Wayne to Mid-Con as well, so three additions to the Mid-Con.

Vice Chair Nelson stated he would like to thank Garry and Joe for spending time with me and I can tell you that I was at places that I had never been before, and no - I didn't go to the library when I was here. I'll make this comment: I was so impressed with the staff of the university. They were very friendly to me, very informative to me and one was left with the impression that they really loved what they were doing. It wasn't like we have to be nice to this guy because he's a trustee. They were just being nice and they are nice to everybody. I think that's a compliment that I made to Joe and Garry, and they can pass along to the other members, that they really enjoy what they do. They like what they do and I think that is very important.

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Chair Epperly noted that Steve is actually speaking to a group of doctors next Tuesday in Big Sky, Montana. He's forced to make the trip. His PowerPoint program is actually going to be what he picked up from Beu Health Center and what we provide to students in healthcare, the insurances we provide our students and the services we provide our students. I think they will be surprised.

Trustee Antonides thanked Amy Spelman and the Student Alumni Council for putting the basketball game together. It is a great program, so thank you very much.

Administrative Services

Vice President Jackie Thompson commented on January 31, 2007, Linda Hillyer, retired. It was a pretty tough day in our office. She literally walked into the office with me as my assistant the day I became Vice President in March of 1997. We do have a search going on and one candidate has been on campus and a second one will be on within the next week or so. We are sad to see her go, but we will be replacing her.

Also, on the sustainability item, we just received \$100,000 LEEDS grant to help defer some of the costs on the Multicultural Center. It is a real compliment to the Physical Plant, Ted Renner. I think he used \$1,500.00 and he received \$100,000 back for that investment of \$1,500.00 to hire someone to write the grant. Congratulations to the Physical Plant. I was just astounded as I started working on my annual report this year of how much they have done towards sustainability and how much more they want to do, and this is with absolutely no new resources. It is just a real compliment to the Physical Plant.

Last but not least, maybe this is the last meeting you will hear about this building, and maybe not. The Document and Publication Services and Property Accounting and Redistribution Center is completed. Everyone has moved in. It really is a wonderful building for the staff members who were spread all over campus and didn't have the easiest way to do their job. Now they are in a facility that serves them very well. There is a ribbon cutting April 6th at 10:30 A.M. You all will be receiving an invitation to that. I hope you can come down and really see this phenomenal facility.

Trustee Nelson commented, as a part of my trustee in residency program, I went with Joe to the new document production center. It's wonderful. Everyone should take the opportunity to see it. He also showed me where they were before and if you see where they were before and what they have got now, it's just totally amazing. Vice President Thompson stated it's the first time in many years some of them have ever had a window in their building, so they really think that's pretty great.

Chair Epperly commented in regards to the \$100,000 grant from the Clean Energy Foundation, they have actually granted us several other grants from the standpoint of lighting in different buildings which we have been working with. And it's going to be geothermal, so we are really taking that sustainability to the next level. Good job.

STRATEGIC PLAN UPDATE

Assistant to the President Joe Rives gave some updates to the material presented in the Strategic Plan Updates. Zimbra is the selected e-mail, calendar and groupware solution for Western Illinois University. We started a 12-24 month transition plan and we promise to give highest priority to the end users and the premise of the academic calendar. We'll keep you updated along the way. Having your approval later today, we will be applying with our community college partners for state grant funding support to help offset the costs associated with one plan reduction and tuition, fees, room and board for community college students with an Associate's Degree, if you approve that. And most importantly, to work with our community college partners to facilitate the student's academic success in the program.

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The Strategic Plan Update highlighted Recyclemania. After the first month of competition, I have some really cool data to share with you. There are 200 participating institutions and in terms of the overall recycling rank, we rank 50th, so we are in the top quarter of the amount of recycling activity going on, as compared to our peers across the nation. We also rate 22nd in the cumulative waste per person – less waste is better, so we are doing good there. We're in the top 10%. In the future Strategic Plan Update, I'll give you the list of the 200 schools and the final compilation of statistics.

Earlier this week I was out in Las Vegas. As you recall, I'm the Federal Commissioner for the American Council on Renewable Energy. We are the only institution of the 30 that are represented for all of the other colleges across the nation that are doing geothermal. They were really impressed with sustainability efforts at Western. So again, going to back to Chair Epperly's comments about stepping it up and being a marquis institution in these efforts, we truly are. As a matter of fact, our colleagues from the University of Wisconsin both Madison and Oshkosh, as our geothermal progresses, would like to come down to Western and talk with Vice President Thompson, Director Darnell, Bill Brewer and others about how we got this off the ground. So more to come on that.

Last, the Strategic Plan, as President Goldfarb indicated, and it's hard to believe, is five years into the process. It's now time as the President said to look at where we have been and where we want to go. We'll start that initiative this summer. It will be as collaborative as every other planning activity on campus. It's very crucial we do the update to the Strategic Plan in the next 12-18 months, because we need to start our institutional self-study for re-accreditation from the Higher Learning Commission. Truly, to get re-accredited, we need to have a strategic plan in place that guides our self-study efforts, so 36 months of job security on that one. I'm happy to answer any questions on this update.

Trustee Antonides noted that in regards to benchmarking, a good benchmark to include would be student acceptance rates to more advanced degree programs after WIU.

President Goldfarb replied I believe we track that data as well. These were just some benchmarks that the advisory group recommended we look at. I mean these aren't the only benchmarks we would use, but they were trying to recommend that the primary focus shouldn't be exclusively on things like ACT score. Our mission is broader than that. We should take a look at other types of factors that would benchmark ourselves against national institutions to see how we're doing. They felt that these were actually key areas that Western could really focus in terms of its own niche, but these are areas particularly to Western in terms of what provides to students. We also do track students going onto graduate programs, as well as other programs.

ADVISORY GROUP REPORTS

Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:

Chair Epperly commented on the Wednesday night basketball game. It was definitely entertaining and Bridget played in the game, Amy played in the game, Blake coached, Dr. Johnson coached. It was actually a fun event and was very nice to see the students out there interacting with the faculty members. There were a few alumni there also.

The four governance groups have reviewed the Board agenda and would like to address the following:

Steve Rock addressed the Board on behalf of the Faculty Senate, Student Government, COAP and Civil Service. The Consent Agenda and our individual reports are being distributed to you. I won't repeat everything that is on there but just highlight the important issues.

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We applaud Joe Rives and Bill Brewer for their hard work on the Master Planning process and especially for asking for our endorsement. All groups were solicited for input and feedback. Our constituencies all support Resolution 07.3/8. We also commend Joe Rives and the University staff/committees for their progress in developing the much needed Strategic Plan for Technology.

We are pleased that WIU is taking a lead toward environmental sustainability and support the Energy Management Strategy (Resolution 07.3/2) for an overall infrastructure plan.

We note that WIU continues to compare favorably with the other Illinois public universities in “sticker cost,” “net price” comparisons, and tuition and fee increases since FY2001. We note that WIU ranks in the top half of Midwestern master’s granting institutions for lowest percentage of students graduating with debt and for average debt load of graduate students.

We express our appreciation for the service provided to WIU by Provost Rallo and wish him the best in his new position.

We reiterate our strong support for resolution 07.3/10 to change the University holiday from Lincoln’s birthday to Presidents’ Day beginning in 2011. The entire campus community voted on this issue a year ago and the results were overwhelmingly in favor of the switch. For those expressing a preference, about 3/4 preferred to make the change and this was consistent among each constituent group (students, faculty, COAP, Civil Service, and administration). While we note the two e-mails included in the packets that opposed making the change, there were hundreds of written comments provided through this survey. Of the 56 pages of these comments, 17 pages contained expressions of support to continue with Lincoln’s birthday while 39 pages contained expressions of support to move to Presidents’ Day.

In recent years, Western has been moving to support much more family friendly policies and I think this kind of a change would be in keeping with that spirit of family friendly policies. In my personal opinion, the best way to honor Lincoln would be to have Western open on his birthday and offer lectures or seminars by Lincoln scholars from our History Department, or inviting experts from the Lincoln Museum or the Lincoln Library from Springfield to come and talk to campus. Otherwise, it’s just a day off.

Student Government Association – Bridget Early, President

First I would like to thank Joe Rives, Al Harris, Dr. Johnson and Dr. Goldfarb for their help and assistance and their support of student government during our student fees process. I know I asked a lot of questions and took up a lot of their time, so I really appreciate all your help.

Obviously, you have my report so I am not going to reiterate everything. Our SGA elections are coming so if any of you feel that being a trustee is getting boring, we have several senator at large positions available. All you have to be is a full-time student, so petitions are available in the Office of Student Activities.

With that being said, there’s only 64 days until graduation, which means this is my last Board of Trustees meeting, so there’s tissue I believe available for those that may be upset or saddened. For some, I believe Sodexo’s providing champagne later for those that are happy. Thank you for being a wonderful Board of Trustees and for being so helpful. To Chair Epperly, thank you again for keeping your calls at an appropriate time in the morning for a student.

Chair Epperly commented never give me your phone number if you don’t want to be called early in the morning. I want to thank Bridget, and she has been SGA President for two terms. We are going to talk a little bit later under Bill’s area there in regards to some comments of what you guys have done. I want to

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thank Bridget for everything she has done and being such a proactive role model for the University and for our students and the relationship we have had. Thank you, Bridget. Best wishes.

Faculty Senate – Macomb – Steve Rock, Chair

Since the November 2006 Board of Trustees meeting, the Faculty Senate has recommended, and the President has approved, a new requirement that all WIU undergraduate students must take a foreign language or global issues course. Departments can specify how the foreign language/global issues requirement will be met from guidelines provided by the Senate. In a follow-up, the Senate will be sending to the President a request that this be a graduation requirement and a list of four options that departments can choose from.

The Faculty Senate requested from the Registrar a procedure to allow faculty to block students from registering for courses for which they do not have the proper prerequisites. The Registrar has proposed an “enforced prerequisite” procedure which was approved by the Senate’s Council on Admissions, Graduation, and Academic Standards and subsequently the full Senate. It is anticipated that this policy will go into force within the next two semesters.

The Senate’s Council on Curricular Programs and Instruction was requested to prepare standards for academic terms such as *major, comprehensive major, minor, option, emphasis, track, and concentration*. The Council responded to this request with a grid denoting the minimum and maximum number of hours for each concept along with the approval process and whether the item has been “transcribed.” A new concept involving undergraduate certificates was proposed. The Senate approved the report and requested that the Council develop policies and procedures for its implementation.

The Senate considered two versions of the Policy and Procedures for its Council on International Education. After much debate, the version prepared by the Council was not accepted. At the moment, a less restrictive version proposed by the Executive Committee of the Senate is before the body. Several amendments to this proposal are being considered, and the document should be finalized shortly.

The Senate’s General Education Review Committee is continuing its work and is getting closer to finishing its charge.

The Senate notes with sadness the passing of two faculty members: Darryl Dykstra of the History Department and Marshall Parks of the Educational and Interdisciplinary Studies Department.

Trustee Cook inquired about the undergraduate certificate. Chair Rock deferred the undergraduate certificate to Provost Rallo, because I think he has had a little bit more background on this. We’ve been trying to define terms and standardize terms on campus – what is the major, how many hours, what is a comprehensive major, what’s a minor, what’s a concentration, what’s an option. There are a lot of words that we throw out that are not always used consistently and are not always defined consistently. We’ve approved some definitions and as part of that, there’s this idea of an undergraduate certificate, which is something probably less than a minor, but we now attached a name to it. One of the requirements is that if it is going to be on a transcript, it has to be somehow attached to a baccalaureate degree somewhere. Maybe in the future, we’ll have a stand alone certificate. Provost Rallo, could you elaborate on that.

Provost Rallo commented I think Steve Rock has done a great job in describing some of the random terms that we use, so we got that done. Every campus that I have been associated with and certainly where I came from, you were able to take usually four courses, three credit classes and you create a certificate for many individuals, for example, who would like to do something in marketing or in supply chain. Separate from their degree but, at the same time, it becomes visible to their employer that they have done

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something coherent. This is exciting and different for Western, but we're really just going to be aligning ourselves with most institutions to meet that demand out there.

Council of Administrative Personnel – Amy Spelman, President

Chair Epperly complimented Amy. She has done an outstanding job as Alumni Director. I witnessed Wednesday night the Student Alumni Council basketball game. There was a recent event at the Shedd Aquarium in Chicago which was very well-attended. I saw alumni there that I had never seen at an alumni event. Some of the different things she is doing brings out different niche groups of alumni. It shows how strong Western is because that event was hosted really by Professor Jeanette Thomas from the Quad Cities campus in the Biology Department. Professor Thomas is nationally recognized for what she does there with the Shedd Aquarium in aquatics. Thank you, Amy, and good job from that standpoint.

Bridget, there will be no need for tissues. I am still very raw from the loss and maybe will cry later on but right now I'm still licking my wounds, and I can hardly walk up the steps right now. It was a rough night for me.

The Council of Administrative Personnel feels fortunate to continue to have the opportunity to participate in Board of Trustees proceedings. We appreciate that the Trustees, the President, and the President's cabinet always asks for input on issues facing the University. In particular, we would like to thank Joe Rives and Bill Brewer for not only their efforts to ask for input on the Master Planning, Strategic Planning and Technology enhancement processes, but for specifically asking for our endorsement in what seems to be a final stage in the Master Planning process. We feel they would not have proceeded without our endorsement—giving much credence to the importance to them of our endorsement.

We held a meeting for the entire membership to kick off the spring semester and welcome President Goldfarb back to campus, and at that time we welcomed the newest members of COAP—a group of University employees who did not fit into one of the four governing bodies—and membership was extended to them. The COAP Executive Board met at the Quad Cities campus for the first time, and we look forward to continuing to meet there once per year. Trustee Cook asked for an example of a person that doesn't have a home in an organization. Director Spelman replied an example would be Dean of a college.

Finally, we publicly recognize the Board for a job well done in President Goldfarb's absence from the last meeting, and we welcome President Goldfarb back to campus and acknowledge that he has certainly hit the ground running. We thank Provost Rallo for all he has done for Western, especially in the President's absence.

Civil Service Employees Council – Greg Phelps, President

First of all, I would like to thank you for having me here today. It served two purposes: I got to meet a lot of the Board of Trustees folks that I heard about and also helped me escape from diaper duty this morning with my daughter, so I do appreciate that.

The Civil Service Employees Council continues to be very active on campus with a variety of activities. Council members and representatives are working on many committees on campus. We are very excited to be part of the master plan and help it take shape at Western.

One of the major focuses of the fall semester is our CSEC winter luncheon. This year's luncheon was held December 8th and the event was a huge success with \$2400 raised by our raffle. I would like to extend a big thank you to Provost Rallo for speaking at the luncheon. Our employee of the year award, sponsored by Watts Copy Systems, was presented at the luncheon. CSEC was honored to have several wonderful candidates who would have all been worthy selections. The CSEC Employee of the Year

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award went to Abby Walker, a graphic designer who works in University Relations. A bake-off was also held in connection with the luncheon with some very tasty entries and very happy judges. Jackie Oster was the grand prize winner. A thank you goes out to all CSEC members for their hard work on the luncheon and specifically to Jamie Shuda for her great ideas. We are currently working on plans for the spring luncheon.

In the spring semester, CSEC has continued Employee of the Month awards with three exceptional civil service employees honored. In January, the award was presented to Jo Evans, a secretary from the Quad Cities campus. February's EOM was Marsha Icenogle, a building service worker who serves Mowbray and Garwood Halls and the Art Gallery. The March EOM is Norma Markert, a staff secretary in the President's office. Her presentation was held March 7th.

CSEC has another fundraiser "cooking" this semester. We are in the process of compiling a University-wide recipe book to help our dependent scholarship fund. We are welcoming culinary secrets from all across the Macomb and Quad Cities campuses with a recipe deadline of April 1st. The money raised will allow us to award as many as eight one-time scholarships of \$750 to dependents of Civil Service Employees. The selection of the students for the spring semester will begin soon. A dialogue with the Foundation Office will be held at the next CSEC meeting about the possibility of raising the scholarship award amount.

The CSEC Open Forums with the President will be held on April 4th in two sessions, one from 11:00 a.m. to noon and the other from 3:30-4:30 p.m. We thank President Goldfarb for making himself available to address the concerns and suggestions of Civil Service employees.

With our elections coming soon, CSEC is undertaking a recruitment drive to bring other interested employees to our council table. Elections are held in April and new members are seated in May.

CSEC would like to thank President Goldfarb, Provost Rallo, Joe Rives, and Bill Brewer of Physical Plant for keeping us informed about the campus master plan and other issues on campus. Their interest in keeping lines of communication open has been a service to all employees. We would like to thank the Board of Trustees for this opportunity to report on our activities.

Finally as president, I would like to thank the CSEC members for their hard work, thoughtful suggestions, and enthusiasm representing Civil Service employees. It has been a pleasure to serve with each one of them. You can be assured each of them has been instrumental in helping the University's vision become reality.

FINANCE COMMITTEE REPORT

Trustee Ehlert noted there are a series of five reports that we will hear about and then we will have two resolutions on which we vote.

Purchases of \$100,000-\$500,000 Receiving Presidential Approval

Vice President Thompson commented there are four items here. One is for Microsoft agreement, the other one really goes back to what the Provost was talking about on our Entrepreneurship Center and the third is to repair an elevator in Wetzel Hall. Trustee Ehlert asked for Vice President Thompson to repeat what the middle two professional services were. Part of Entrepreneurship Center and you will also see in the grants and contracts where we received the money in and then the Center then subcontracts with the areas Joe spoke about a little bit earlier, so that we really start providing funding in the region. Trustee Houston asked if one elevator is \$181,000. Vice President Thompson replied it is to rewire the hoist for two elevators in Wetzel Hall.

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Budget and Financial Data for Period Ended December 31, 2006

Vice President Thompson stated this is a report ending in December. We are almost to the end of our third quarter. I think that will be happening in about two and a half to three weeks. Joe can speak in detail. I think everything is really on track at December time period. I will say that the quarter we are in right now is much more active. There's a lot more purchasing occurring and that would be normal this time of year because this is when we do a lot of our planning for projects on campus. It is just normal that you would start to spend a little bit more at the end of the school year as oppose to in the beginning.

Joe Rives added the appropriated funds balance is at the highest point in the last three comparisons for this point in time. Your next report as Jackie just indicated will reflect spring assessed tuition, and we fully expect another strong fiscal showing. Both spring enrollment and fall to spring retention are up. Retention increased from 88-89%. We hope that you are pleased with the new cumulative tables and graphs that enable you to track institutional revenues and expenditures on those patterns that Jackie was discussing.

I'd like to turn it over to Mr. Harris or Dr. Johnson to speak about revenue bond. Al Harris commented the revenue bond piece is pretty much the same as the appropriated side. We are on target. We are sitting pretty close right between our 48-52% range on both revenues and expenditures. Vice President Johnson added historically we are pretty much right on track. Trustee Houston commented on the university union newly remodeled rooms. The heating/cooling systems work much, much better. I am impressed with what you have done. It really does make a huge difference. Al Harris commented Scott Coker in Physical Plant has been real helpful. He has stuck with it. I think the customers are going to enjoy it quite a bit. Trustee Houston asked Vice President Thompson in terms of utility costs, you are looking at about an 8% increase for the next fiscal year. Under the buying agreement we have with the other universities, are we locked in terms of our utility contract with Ameren specific dollars or are those going to both. Vice President Thompson replied it is MidAmerican Energy not Ameren. Vice President Thompson deferred to Charles Darnell to answer specifically. Director Darnell stated the index is an open market price. The remaining comments were inaudible.

Trustee Ehlert complimented staff on the charts and graphs. It does make the information so much more easily understood.

Report on Investment Activities

Vice President Thompson noted that Cheryl Webster, our Chief Accountant, will be joining us. Chair Epperly commented he needed to point something out. I am going to embarrass her. She is one of the chosen children. She came from Sherrard High School, my alma mater. I knew her mom and dad. They were classmates with me in high school, and she was a classmate with our daughter. Welcome and glad to have you here.

Cheryl Webster replied thank you, but no offense, but I'm hoping that Ron is back next time to do this report. There are really no surprises on the Report of Investment Activities. As Joe mentioned, we have started providing the comparative data for you guys to help you take a look at where we were before. The most notable is the increase in the total investments there at the bottom of the page. That is up roughly \$12M and most of that is due to the 2006 bond issue. Other than that, we continue to exceed the benchmark, trying to balance rate of return with liquidity.

Report on Income Producing Grants and Contracts for the Second Quarter

Vice President Thompson explained that she and Joe would be glad to answer any questions relative to any of the contracts and grants listed this quarter.

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Trustee Ehlert commented she did notice a large grant over a million dollars from the Illinois Department of Transportation and Public Service Area. Is that something new for us to disseminate information, provide training and allow for the exchange of information among individuals involved in rural public transportation. Vice President Thompson replied that is Illinois Institute for Rural Affairs. Provost Rallo agreed, a re-tech program, and it is an ongoing activity. It is part of the whole statewide mandate that Illinois Institute for Rural Affairs has. They basically got refunded again at a higher level.

Report on Contributions

Vice President Hendricks stated p. 84, on the left-hand side, you have the source of the donation, across the top you have the type of donation and the right-hand column going down to the total. As of the period that this was submitted back some time ago, our total gift and income for the season is \$2,952,458.00. An update to that, the present total is \$4,409,495.00, and we are tracking well relative to last year, especially on the present value of the gifts. If you turn the page, year to date, the total face value commitment which is the combination of both outright cash and pledges as well as certain deferred testamentary commitments, the face value which is not discounted is \$3,269,727.00. If you transfer that to the present today or yesterday, it is \$4,409,495.00.

If you'll turn to page 86, this actually charts the present value of the gifts and compares to 2005 and 2006. We are doing quite well, and, in fact, February was a record month for the gift and pledge income.

On page 87, this is a comparison going back about five years and just shows you that we are tracking pretty well. As I suggested, February was especially robust. That looks good. If you turn over to 88, you will see production for this particular year.

The information on page 89 simply compares that visually, allocating the various kinds of gifts, deferred testamentary and cash and gift in kind. At the bottom you see a comparison of the actual number of donors. I think we are tracking fine in terms of where we are this year. I believe we are within about 75% of our total in that regard.

If you turn to page 90, this is a look at the annual fund, deferred gifts and some other special gifts. Focus is on that particular facet of our gift and pledging column – it looks pretty good.

And then at the bottom of 90, we have outlined fund production by the college or particular program initiative. It simply breaks that out with that pie chart and shows you the various units and how they are doing in terms of raising money from their alums.

Next, is the 18% solution. You will remember that this is what we are using as our aspiration plan for the next six or so years. We are at about 51.43%. We are actually closer now having updated the figure this morning. We are closer to about 75-80% and that is somewhat encouraging. We still have a number of solicitations to do, principally all of the College of Arts and Sciences.

Finally, the very last page simply lists some of the larger gifts above \$10,000.

Trustee Houston inquired about departmental college/directors being in place and their status. Vice President Hendricks replied it's going well and we have appointed all five. We do have regretfully to report that Ericka Hendrickson who was appointed to that position for the College of Arts and Sciences, she actually was wooed back to the pharmaceutical company from which she came and at much more substantial salary. We lost her but we are in the process of laying the ground work for a transition in that position to make sure it's staffed. Jeff Dodd is helping us in the transition. I think things are going well but four of the five people actually came from other kinds of fields. There is a learning curve and I expect that by early this summer people will be settled in. We are putting into place their funding plans for next

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year and for the first time, each college will have a very specific campaign total that they are trying to raise. I think they are doing quite well and committed to their training. They certainly are working well together, and we are trying to build a team among them. I think their deans for the most part are delighted with their performance.

Trustee Cook asked about on page 92 if they are one-year gifts. Vice President Hendricks replied, if it is a planned gift, for example, it could be deferred gift, but for the most part these are gifts that are pledged in then some cases can be multiple years. It depends on the particular pledge or gift.

For your information, we did receive the final distribution on the Mary Mabon Estate which enables us to move forward with our trustees' scholarship. As you know, we are ramping that program up with I believe ten additional scholarships.

Resolution No. 07.3/1: Purchases of \$500,000 or More

Vice President Thompson commented we provided information on each of these purchases to you prior to this meeting. It's to upgrade the elevators in Wetzell Hall, to install the sprinkler systems in Lincoln and Washington Halls and it's to increase the architectural fees for the Student Recreation Center. The University asked for additional work to be done and that took the costs over \$500,000.

Chair Epperly commented regarding dollars spent. He noted that this is a perfect example. There are three contracts: one in Macomb, one in Peoria and one in East Moline. If we're tracking them, we can very easily tie in the legislative districts to let them know what we're spending in their area.

Trustee Houston moved to pass Resolution 07.3/1 Purchases of \$500,000 or More. Trustee Nelson seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried.

Resolution:

WHEREAS Western Illinois University has a need to upgrade elevators in Thompson residence hall; and,

WHEREAS Western Illinois University has a need to install sprinkler systems in the Lincoln and Washington residence halls; and,

WHEREAS Western Illinois University has a need for architectural services for the design of the Donald S. Spencer Student Recreation Center addition; and,

WHEREAS the above mentioned projects have been administered in accordance with the Illinois Procurement Code, the Architectural, Engineering and Land Surveying Qualifications Based Selection Act, and all other pertinent statutes and rules:

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THEREFORE be it resolved that the Board of Trustees approves contracting for the upgrading of elevators in Thompson residence hall, contracting for the installation of sprinkler systems in Lincoln and Washington residence halls, and increasing the contract for architectural services for the Donald S. Spencer Student Recreation Center from the selected firms as presented.

Elevator Upgrades

ITEM DESCRIPTION: The labor, materials, and equipment needed to upgrade the six elevators in Thompson Hall. The elevators are original to the building and need to be replaced due to aging and obsolete equipment components which have become difficult to maintain.

COST: \$1,516,603.00
62,000.00 Contingency
\$1,578,603.00

RECOMMENDED VENDOR: Laverdiere Construction, Inc.; Macomb, IL – General
Schaefer Electrical Contractors; Peoria, IL – Electrical
Johnson Contracting Co. Inc.; E. Moline, IL –
Ventilation

FUND SOURCE: Local

SUMMARY OF BIDS:

General Contractor	
Laverdiere Construction, Inc.; Macomb, IL	\$1,466,958.00
Housewright Contract, Inc.; LaHarpe, IL	\$1,548,834.00
Leander Construction Co.; Canton, IL	\$1,714,500.00
Electrical Contractor	
Schaefer Electrical Contractors; Peoria, IL	\$ 26,930.00
Roy Keith Electric Company; Trivoli, IL	\$ 32,450.00
Frank Millard & Co., Inc.; Burlington, IA	\$ 46,650.00
Ventilation Contractor	
Johnson Contracting Co., Inc.; E. Moline, IL	\$ 22,715.00
Vinson & Sill; Lima, IL	\$ 26,380.00
Frank Millard & Co., Inc.; Burlington, IA	\$ 30,106.00

Two companies did not bid, and twenty companies did not reply.

Sprinkler Installation

ITEM DESCRIPTION: The installation of sprinklers in the Washington and Lincoln residence halls. Fire sprinkler systems are required to be installed in the residence halls by 2013. The project includes the installation of an automatic fire sprinkler system throughout the halls which will comply with the NFPA 13 Standards. Protection will be

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provided in students' rooms, offices, hallways, common areas, mechanical areas, and storage rooms. The new fire sprinkler system will be integrated with the existing addressable fire alarm equipment to create a state of the art fire protection system for the complex. The project will also include the installation of one fire pump to feed the sprinkler system.

COST: \$753,651.00
50,000.00 Contingency
\$803,651.00

RECOMMENDED VENDOR: Trotter General Contracting; Macomb, IL – General
Foster-Jacob, Inc.; Peoria, IL – Electrical
Warner Plumbing, Inc.; E. Peoria, IL – Plumbing
Continental Fire Sprinkler, Omaha, NE – Sprinkler Fitter

FUND SOURCE: Local

SUMMARY OF BIDS:

General Contractor

Trotter General Contracting; Macomb, IL	\$ 92,911.00
Tabitha Ventures, Inc.; Peoria, IL	\$109,874.00
Laverdiere Construction; Macomb, IL	\$113,469.00
Leander Construction Co.; Canton, IL	\$126,000.00
Housewright Contracting; LaHarpe, IL	\$143,637.00

Electrical Contractor

Foster-Jacob, Inc.; Peoria, IL	\$ 78,430.00
Quick Electrical Contractors, Inc.; Fairview, IL	\$ 79,500.00

Plumbing Contractor

Warner Plumbing, Inc.; E. Peoria, IL	\$ 63,700.00
Johnson Contracting Co., Inc.; E. Moline, IL	\$ 65,207.00

Sprinkler Fitter Contractor

Continental Fire Sprinkler; Omaha, NE	\$518,610.00
McDaniel Fire Systems; Peoria, IL	\$667,800.00
Automatic Fire Sprinkler; Bloomington, IL	\$970,250.00

Ten companies did not respond.

Recreation Center Architect

ITEM DESCRIPTION: Architectural services to provide design for an addition to the Donald S. Spencer Student Recreation Center. The addition will house two additional multi-sport courts, an extension of the existing running tract and related site and utility work, the expansion of the

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existing weight room, and air conditioning for the entire facility.

This contract was originally approved by President Goldfarb on June 28, 2006, at a cost of \$320,000. The University has increased the scope of the project with the addition of a larger weight room. The fees have increased to \$440,000. The University has also requested additional services including soil reports, surveys, and additional construction administration.

COST:	\$568,700.00
RECOMMENDED VENDOR:	Hastings & Chivetta Architects, Inc.; St. Louis, MO
FUND SOURCE:	Local
SUMMARY OF BIDS:	Proposals were solicited and awarded in accordance with the Architectural, Engineering and Land Surveying Qualifications Based Selection Act, 30 ILCS 540/.

Resolution No. 07.3/2: Western Illinois University Energy Management Strategy

Joe Rives pointed out that this item began with a demonstration of the increase. The 8% increase that Trustee Houston talked about earlier in utilities costs for next fiscal years is estimated at \$1.2M. The Energy Management Strategy reinforced the University's commitment to both renewable and sustainable energy sources and the need to engage in comprehensive utilities and infrastructure planning as called for in both Campus Master Plans. This report was developed through the leadership of Mr. Charles Darnell, to my right and Mr. Scott Coker. They are here to answer any questions before your vote.

Trustee Houston inquired about water, sewer and coal increases. Director Charles Darnell responded the coal increased predominantly because we had a long term contract. We were securing coal from the Industry mine just up the road about 20 miles. That mine shut down and we re-bid our contracts two years ago. There's a fairly substantial increase that reflects coal coming from a mine more towards the Springfield area with a lot higher transportation costs. I think because we had a long-term contract on coal at somewhat fixed prices when I got here, there was some stair stepping in inflation that compounded over that period of time. Coal has certainly gone up but the one what is just mind-boggling is natural gas, and it's the one that is almost impossible to manage in terms of a small utility. Water and sewer were increased by the City a little bit higher than normal. I believe that actually took place last year and we are not really 100% sure why that happened. It didn't seem to be as major at that time as perhaps it has carried out to be. A lot of things with utilities, unfortunately, don't follow inflationary rules. With CPI, they tend to lag and then they catch up.

Trustee Guzzardo asked the length of the plan. Director Darnell stated it is a permanent strategy, and it will be interwoven with the Master Plan and the Strategic Plan. It will become part of the culture at WIU. Trustee Guzzardo then asked about the chillers. Director Darnell replied it's about \$34M presently for one building with a centralized system and approximately five chillers.

Joe Rives stated on the earlier handout I gave you this morning on the capital budget, you will see that the Board of Higher Education has indicated they support it in future year funding. The actual request for the chilled water is in there. Director Darnell stated it would take two years to construct. I think they are phasing a lot of these projects now over the life cycle of the design construction, which makes the capital

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budgeting easier at state level. I would anticipate with Performing Arts if money was released at Phase I, design would be kicked off immediately, with the anticipation that the funds for construction would be available and the ground ready to be broken. In terms of infrastructure, this is definitely the most important project for this campus.

Trustee Antonides inquired what percentage of income on life safety and facilities enhancement fees. Section 1.0 says energy consumption and we want to reduce that by 5% over five years. Director Darnell replied the way the energy strategy is written, there is a certain amount of things that we can do at low cost or no cost. These are educational and marketing efforts they are fine tuning with buildings although we are similarly constrained by 1950s and 1960s technology. Without capital investment, our prediction of energy savings is in the 5-10% range. If we begin to start investing in utility infrastructure, put in higher efficiency chillers, this year we will do a utility infrastructure master plan over the next 10-12 months that will also bear the suggestion which we'll see on the Master Plan of relocating the existing heating plant with the capital requirements of the existing heating plant. When we get into those kinds of projects, they have a potential of creating another 20-25% reduction in terms of energy utilization, but they require significant amounts of capital. The strategy is broken out as you read through it to say all of those things that we intend to do and that we are doing right now in fact, to try to achieve this 5-10% range. And again, I'm optimistic that we'll see the capital eventually. Joe Rives responded, if the student fee money is used to support the project, then it would be an indirect benefit to the students. For example, if you have thermal applications in the Multicultural Center.

Trustee Houston noted that you have listed the University infrastructure assessment fee as one source of revenue in doing it. This being such a basic infrastructure, I would hope you would not use those fees for this. But instead that we would use these fees for things that students see and use on a regular basis as opposed to something that saves money over a long period of time, but they don't see a direct benefit from. I think these are the types of costs that the State should be funding, and where we have chosen and if the students have agreed to be assessed fees, that they should see direct benefits from that. I am not sure that a student will ever realize a direct benefit or understand, but I don't know that they will ever in their mind see a direct benefit as a result of energy savings on those types of things. And I personally as a trustee would not want us to use those funds for this type of infrastructure.

Vice President Thompson added when we were putting this document together we thought it was important that we were inclusive on the study and that is exactly what we did. Charles has really done the bulk of the work on this, and has done some pretty extensive analysis. We are going to incorporate all of that as we move ahead with this project, because we are concerned about having the air conditioning on campus whether it is in the residence halls or in our academic and administrative buildings.

Trustee Antonides commented the bill is to reduce energy consumption but are there ways we can go about just reducing pollutants in general without operating more clean air utilities. Director Darnell responded this is definitely one of the things that we will be looking at again in the next 10-12 months with respect to the utility infrastructure master plan. We'll hire a national firm that does these sorts of studies. Anything that we look at with respect to replacing the existing plant is geared at cost efficiency, energy efficiency and environmental stewardship. As you can imagine, there's some complexities that involve cost efficiencies as well. There are at times competing priorities with those issues. Like the master planning process, our desire with this is to be inclusive. We have not exactly formed an entire committee at this point in time. You're most welcome to join us or appoint somebody to be on that committee. I expect it to be doing a QBS process with them in a month to select this firm. Again, this will be a very comprehensive study that we'll look at virtually every facet of utility production, energy consumption, energy use on this campus and is geared to point towards a central recommendation. The nice thing is we will be reviewing a lot of options. We're going to filter in energy into this to the extent as well to look at that from an environmental and cost perspective. We would like to look at all of the

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work that we have done on utilities in terms of studies and estimates in the last actual five years since I have been here – update the estimates and fold those into one central strategy. This will be a very exciting study if you like utilities.

Trustee Houston moved to pass Resolution 07.3/2 Western Illinois University Energy Management Strategy. Trustee Guzzardo seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Resolution:

WHEREAS *Higher Values in Higher Education*, the University's Strategic Plan, calls for expanding and improving facilities to meet the needs of the University and improving the University's commitment to environmental sustainability; and,

WHEREAS the proposed *Energy Management Strategy for Western Illinois University* is a component plan of the *Western Illinois University-Macomb and Western Illinois University-Quad Cities Campus Master Plans* that guide renovation and future development of campus facilities, grounds, technology and infrastructure; and,

WHEREAS the proposed *Energy Management Strategy* was developed in consultation with the University Utilities Committee and Campus Sustainability Committee after careful consideration of *Western Illinois University Campus Master Plans*, institutional commitments to renewable energy and environmental sustainability, and energy costs and forecasts; and,

WHEREAS the proposed *Energy Management Strategy* will establish capital projects that reduce energy consumption, promote energy efficiency, improve operational efficiencies, and educate the campus community on energy conservation measures; and,

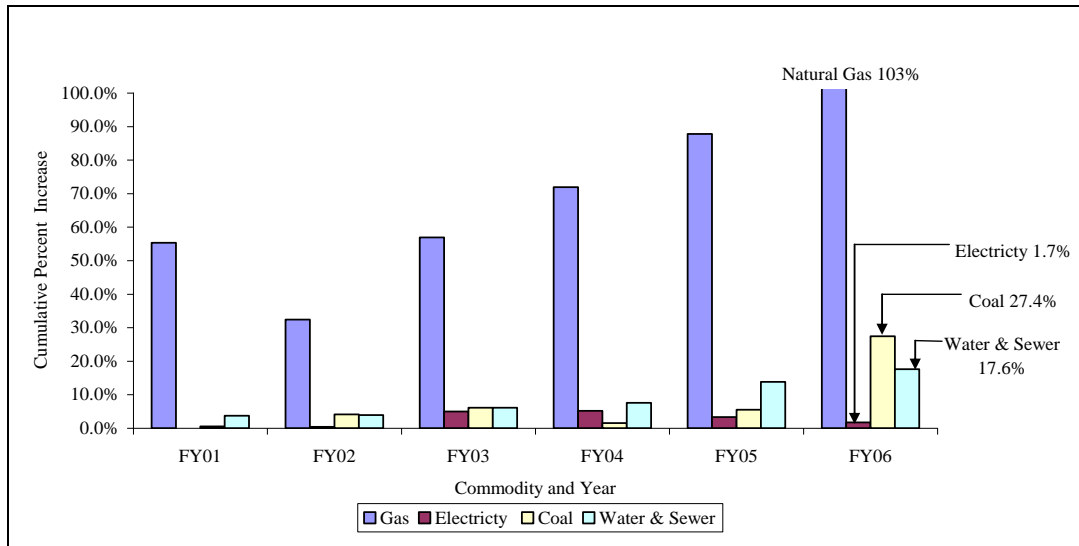
WHEREAS principles of the proposed *Energy Management Strategy* will be included into a newly developing utility infrastructure plan for Western Illinois University that will be presented to the Western Illinois University Board of Trustees for approval upon completion:

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves implementation of the *Energy Management Strategy for Western Illinois University*, with the understanding that the guidelines in the *Energy Management Strategy* will be used in developing a utility infrastructure plan for Western Illinois University, and be it further resolved that the Board commends the campus community for advancing the goals, priorities, and objectives of *Higher Values in Higher Education*.

Presented for approval at today's Western Illinois University Board of Trustees meeting is an *Energy Management Strategy for Western Illinois University*. The need for an energy-management strategy is well documented with escalating and volatile costs. Shown in the figure below, utility prices at Western

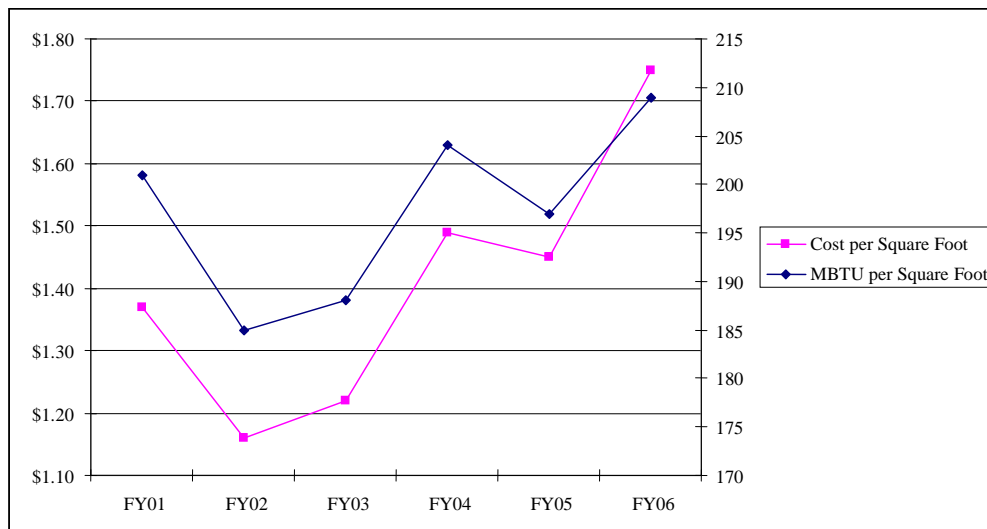
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Illinois University have increased by 1.7 percent for electricity, 17.6 percent for water and sewer, 27.4 percent for coal, and 103.0 percent for natural gas between Fiscal Years 2001 and 2006. Similar cost increases have also been experienced by other Illinois public universities and consumers.



Price increases and volatility for utilities are expected to continue. Since electrical deregulation in January 2007, electrical costs at Western Illinois University have increased by 54 percent. Additionally, total Fiscal Year 2007 utility expenditures are expected to be approximately seven percent (\$560,000) higher than in Fiscal Year 2006.

Costs, new construction, and renovation through the *Macomb and Quad Cities Campus Master Plans* and institutional commitments to environmental sustainability and renewable energy are all reasons that the University is proposing a comprehensive energy management strategy. As utility costs increase (measured by the cost per square foot), the University will implement strategies to optimize energy efficiencies (measured by one thousand British Thermal Units [MBTU] per square foot per year) with special attention to sustainable and renewable energy sources.



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Specifically, through the leadership of Physical Plant Director Charles Darnell and Mechanical Engineer Scott Coker, a proposed comprehensive *Energy Management Strategy for Western Illinois University* is presented at today's Western Illinois University Board of Trustees meeting. This *Strategy* was developed in consultation with the University Utilities Committee and the Campus Sustainability Committee.

A copy of the *Energy Management Strategy for Western Illinois University* is attached to this *Resolution*. Upon concurrence from the Western Illinois University Board of Trustees, Physical Plant staff will work closely with the campus community to implement actions in the *Energy Management Strategy* and use the principles in the *Strategy* to develop a comprehensive utility infrastructure master plan for the University. This plan will address six critical areas by:

1. Reviewing and consolidating past utility studies,
2. Conducting lifecycle cost analyses to compare the existing heating plant with a new plant,
3. Updating capital construction cost estimates for University utility infrastructure requirements,
4. Evaluating state and public policy issues,
5. Assessing environmental impacts, and
6. Analyzing funding options.

The *Energy Management Strategy* presented for Western Illinois University Board of Trustees approval today and the newly developing utility infrastructure master plan contain priorities to successfully address institutional commitments to sustainable and renewable energy. These include joining the Environmental Protection Agency's ENERGY STAR Challenge to increase energy efficiency on campus, contributing to the University obtaining Leadership in Energy and Environmental Design (LEED) certification in construction projects (e.g., using geothermal in the new multicultural center and at the newly developing Western Illinois University-Quad Cities Riverfront Campus), completing stormwater management projects, increasing the overall waste recycled on campus by 15 percent, and composting at least 5,000 cubic yards of the organic waste produced on campus. These planning activities show how the University is advancing *Higher Values in Higher Education's* priorities to expand and improve facilities and the University's commitment to environmental sustainability.

**A Comprehensive Energy Management Strategy for
Western Illinois University
March 2007**

1.0 Introduction

Western Illinois University has adopted a strong commitment to environmental stewardship as a strategic objective of the University. The campus seeks to become a leader in achieving sustainability objectives and has marshaled resources to achieve this goal. Consistent with its sustainability objectives, the University is adopting a comprehensive and continual energy-management strategy.

Western Illinois University intends to reduce its energy consumption as measured by the Energy Utilization Index (EUI) by five percent over the next five years. EUI is a measure of MBTU/SQFT/YR, or 1,000 British Thermal Units of energy per gross square foot per year. WIU will ultimately require a capital commitment if this strategy is to attain the 30- to 35-percent reduction in EUI achieved by more mature university energy-management programs.

Modernization of heating, ventilation, and air conditioning (HVAC) in most campus buildings may actually increase the EUI. Should this occur, it will not be contrary to the sustainability goals of the University as proper comfort and indoor air quality needed for academic functions are provided at optimal energy use. For evaluation, energy capacity increases needed to satisfy unmet cooling and electrical loads as well as weather-related adjustments will be made to the annual EUI calculation.

Four Primary Initiatives Targeting Energy Reduction and Efficiency

- 1. Initiate capital projects that reduce energy consumption.*
- 2. Develop construction standards that promote energy efficiency and secure LEED certification of new buildings and renovations whenever possible.*
- 3. Improve operational efficiencies in the production, distribution, and utilization of campus energy and utility resources.*
- 4. Educate the campus community about responsible energy conservation behaviors and market/advertise accomplishments.*

2.0 Background

The Western Illinois University campus in Macomb consists of approximately 4.5 million square feet of space nearly equally divided between educational functions and on-campus residences. The university has minimal research and laboratory assets, and its academic hours are mostly 8 a.m. to 5 p.m., Monday through Friday. Of the approximately 10,700 full-time students enrolled on the Macomb campus, about 5,100 live on campus. Summer full-time enrollment drops to approximately 1,100 students. Even though Western is not a commuter school, the University hosts many weekend and evening activities involving on-campus and off-campus students, faculty and staff, and events attract unaffiliated people from the community year-round.

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3.0 Utility and Energy Uses

The campus operates and maintains a heating plant that provides steam for heating and cooling of campus buildings. The steam is produced from two chain grate stoker coal boilers and three natural gas-fired boilers. Inexpensive, regional coal supplies solely within Illinois are used in the coal-fired boilers, while natural gas is procured through indexed, spot, and short-term fixed-rate agreements. Some natural gas used for industrial purposes is also delivered by a local distributing company (LDC). The gas boilers are convertible to #6 fuel oil should gas service be lost to campus.

Electricity is currently purchased through an energy marketing firm and has been aggregated with the electrical procurement of four other Illinois universities to reduce costs. Deregulation of the electrical industry in Illinois on January 1, 2007, has resulted in a 54-percent increase in electrical rates.

The campus relies on the city of Macomb for domestic water supplies, wastewater treatment, and some storm water collection. Small gas supplies are metered and billed by AmerenCIPS, and a few small electrical services are handled by either AmerenCIPS or the McDonough Power Cooperative. Finally, very limited LP gas services in remote areas of campus heat facilities and residences and provide domestic hot water.

4.0 Energy Management Opportunities

4.1 Capital Project Investments

Western Illinois University energy management opportunities are diverse and substantial. This section of the report will expound generally on the types of opportunities available and the sources of the energy savings in priority of greatest impact to the University irrespective of their initial cost.

Chilled Water

The University is currently needs to replace nearly all campus building chillers. Campus chillers average 35 years of age and are mostly obsolete with little or no availability of replacement parts. The capacity of the equipment has been reduced with age such that the inherent inefficiency of steam absorption cooling is multiplied. The inability of much of the equipment to produce nominal water temperatures of 44 degrees has led to humidity problems in some buildings. The prevailing two-pipe, season-specific HVAC systems can not provide reheating capabilities to ensure proper humidity and comfort control. Accordingly, many facilities on the WIU campus are affected by less than adequate load control or indoor air quality expected of modern educational facilities.

A campus chilled-water study recommends a central chilled-water plant concept that utilizes electrical centrifugal chillers. The electric chillers are substantially more efficient than are steam absorbers. A central-chilled water plant utilizing electrical chillers would reduce the end-use campus EUI by 12 percent from an estimated 207 to 181¹. No other single project could have a larger or more immediate overall impact on campus energy efficiency.

Heating Plant

The University must aggressively plan for significant capital upgrade of its campus heating plant. Of its five steam boilers, two gas boilers presently need major rebuilding. Electrical and other building code

¹ The standard end-use electrical conversion of 3,412 BTU per kW is employed because it is typical for electrical use to be converted at the end-use heat rate in an EIU calculation. This conversion rate does not include energy to produce power which is two to three times the end-use heat rate. When converting to MBTU at a generating heat rate the actual reduction in energy is six percent.

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issues as well as a large amount of capital upgrade are required for the coal delivery and handling systems. The proposed campus master is showing construction of a new heating plant in a defined service area of campus north of Physical Plant. This would afford the opportunity to construct a state-of-the-art Internally Recirculating Coal Fluidized Bed (IRCFB) steam boiler which is recognized as clean coal technology. The new plant would deliver steam resources to campus at much higher efficiencies than are currently possible from the existing plant. It is not known at this time the quantifiable contribution to energy reduction that would be achieved by a new plant. However, it is considered to have the second highest impact and priority because its practicality is linked to the imminent capital needs of the existing plant and because of the vast cost efficiencies derived from eliminating much of the University's industrial natural gas use.

Campus Steam Line Replacement

A new campus heating tunnel system that was completed in 2001 replaced approximately 65 percent of the campus steam lines and saves the university approximately \$100,000 a year in lost energy and make-up water. The loss of condensate return that is typical of 40- and 50-year-old direct-buried steam distribution systems results in hundreds of thousands of gallons of water wasted annually. The further loss of the heated condensing water results in energy inefficiencies as the heating plant must reheat cold domestic make-up water for its boilers. The University must replace approximately \$9 million in direct-buried steam lines on campus. While this project does not have a quick, simple payback through energy-cost savings, it is critical to campus residence hall heating and cooling and for reducing waste of natural resources and energy loss.

Building HVAC Upgrades

As noted previously, the original campus building HVAC systems are in critical need of retrofit or replacement. Recommendations include increases in capacity to cool as required, conversion to four-pipe building systems where practical, variable air volume control with variable frequency drives on all air handling equipment and pumps with direct digital control, and remote monitoring capability. These projects will not have short, simple paybacks on investment. However, the quality derived from modernization of the HVAC systems will provide proper comfort, humidity, and indoor air quality and create intrinsic value through higher productivity and more effective teaching which make HVAC upgrades highly desirable sustainability projects.

Building and Campus Landscape Lighting and Lighting Control Upgrades

WIU has had success retrofitting existing lighting fixtures with higher-efficiency electronic ballasts and smaller diameter fluorescent lamps. Stipes and Morgan have received grants from the Illinois Clean Energy foundation that have offset approximately 65 percent of the total cost of these retrofits. While these projects initially appeared to have simple paybacks of eight years or more, higher electrical costs may reduce the payback to four years. Lighting retrofits provide higher quality lighting for enhanced productivity and comfort.

In addition to the significant lighting quality improvements and operational savings, WIU is converting to Planned Lighting Maintenance (PLM). The PLM strategy is to replace all lamps in building fixtures simultaneously as opposed to spot replacement at burnout. The hours that lights are on are monitored with data loggers so that 90 percent of lamp life can be predicted and group replacement scheduled. The operational savings are estimated at between 3 to 1 and 4 to 1; that is, after accounting for setup time to replace a single lamp, three or four lamps in the same fixture could be replaced in the same amount of time. Operational efficiencies obtained from PLM save human energy and improve lighting quality, as the lumen output from lamps at 90 percent of useful life declines. Standardization of lamp type and color is another benefit obtained through PLM as well as the information obtained on failure rates of new lamps.

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Beginning in FY2007, Physical Plant will start adding occupancy sensor lighting controls to specific building areas. Common areas to be targeted include those where occupants often do not take responsibility for turning off lights when leaving. Occupancy sensors will also be pilot tested in classrooms. Educational initiatives described later will supplement lighting control work, as automatic lighting control is expensive to install and maintain and is not always appropriate in all locations. Western Illinois University will continue to apply for grant assistance to modernize facilities with high-efficiency lighting.

4.2 Design Standards for New Construction and Renovation

Design standards that emphasize life-cycle costing and reinforce the need for institutional-quality materials and equipment in addition to sustainable solutions will establish baseline requirements for campus facilities. These higher initial-cost investments will yield substantial long-term savings in energy and maintenance. The standards will also establish requirements for achieving at least minimal LEED certification for all new campus facilities in Macomb and the Quad Cities.

Physical Plant Facilities Planning and Construction will develop these standards as well as provide an estimate of cost. The draft standards will be delivered through the Sustainability Committee to the President and his cabinet for ratification. After the standards are adopted, only the President may waive a part or all of these requirements in a facility design.

4.3 Operational Efficiencies

Operational procedures, work priority-setting and daily decision-making have a major impact on energy consumption and cost whether at the heating plant, in campus facilities, or on campus grounds. Training of personnel and adjusting cultural values through effective leadership are means to ensure that operational processes result in optimal energy and resource use.

The implementation of multidisciplinary teams that provide continuous commissioning of HVAC systems is a strategy to greatly improve building energy performance. Continuous commissioning is the process of periodically verifying actual operations to original design intent followed by tuning, repairing, or replacing equipment and controls to optimize existing HVAC operation. Teams usually consist of a mechanical engineer, stationary engineers, utility maintenance repairmen, and at times professional consultants and contractors.

While commissioning is credited for saving large amounts of energy and cost, Western Illinois University will be limited in its results by antiquated and cursory pneumatic control systems in its buildings. When building HVAC systems are upgraded modern controls will be installed. Likewise, University representatives will provide greater advocacy during the standard commissioning process than is provided by the contractor in conjunction with the firm of record. Continuous commissioning should then be implemented for all new and retrofit facilities. Additionally, commissioning evaluations will be provided on existing HVAC controls and equipment to assess opportunities for improving energy efficiency. A major commissioning evaluation should be performed every five years, and a checklist audit should be performed annually for each campus facility by the commissioning teams.

4.4 Educational and Marketing Initiatives

Estimates that attempt to quantify the end-user's contribution to energy use and waste suggest that between two and four percent per year could be saved through more effective energy conservation habits. If those savings were realized by Western Illinois University, the University could save between \$180,000 and \$360,000 each year. This savings also represents the avoidance of pollutants and waste heat produced

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in the process of making and distributing utilities. Given the ease with which many of these practices are employed by end users, education and marketing to inspire cultural change are good investments of time and funding. Essential to any educational initiative aimed at cultural change is strong support from senior administrators as well as creative marketing messages.

4.5 Energy Audits

Many energy initiatives begin with building energy audits. Walk-through or preliminary audits of campus buildings are considered valuable for locating neglected maintenance problems, identifying larger opportunities, and eliminating obvious sources of waste. However, detailed audits costing \$50,000 to \$75,000 per building are not considered cost-effective given that most existing HVAC systems are woefully obsolete. Likewise, as noted previously, wholesale retrofit of building HVAC systems may in fact increase energy consumption.

5.0 Outline of Energy and Operational Initiatives

5.1 Initiatives Requiring Few or No Additional Resources

- A) Continuous commissioning of existing HVAC and controls
- B) HVAC and heating plant operational and maintenance training
- C) Education and marketing
- D) Grant-writing
- E) Employing a percent of permanent improvement funds for energy initiatives
- F) Implementing LEED design standards
- G) Preliminary building energy audits
- H) Requiring EPA Tier I Energy Star vending machines in campus contracts

Estimated Total Energy Savings--Five to Ten Percent

5.2 Initiatives Requiring Substantial Additional Resources

- A) Constructing a new central chilled water plant
- B) Constructing a new IRCFB plant
- C) Retrofitting campus facilities with modern HVAC and controls
- D) Replacing failed steam lines
- E) Exploiting any real cogeneration potential

Estimated Total Energy Savings—Ten to Twenty Percent

6.0 Funding and Financing Strategies

- A) State of Illinois major capital
- B) State of Illinois capital renewal
- C) Performance contracting
- D) University Infrastructure Assessment Fee
- E) Self-financed
- F) Permanent improvement funds
- G) WIU utility funding
- H) Grants

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7.0 Summary

The Western Illinois University Energy Management Strategy is designed to identify achievable goals to help meet the strategic objective of a sustainable campus. There are many initiatives discussed that can be implemented immediately with an effect ranging from five- to ten-percent energy reduction as calculated by the campus Energy Utilization Index (EUI). Other initiatives that are identified, although requiring significant additional resources not currently available to the University, could potentially achieve up to 30- percent reduction in the EUI. In conclusion, an energy management strategy is not a program; it must become an embedded objective of the university, as technologies and the people that shape the culture of the University continually change.

Trustee Ehlert stated that concludes the business of the Finance Committee. Chair Epperly thanked Carolyn and the Finance Committee for what they are doing there. I really want to thank the administration. I think the results of the conservative financial policy is really shown in some of those balances, and is a probably a very good lead in to where we are heading next, to the tuition recommendations. If you look at those investments, if I read it right, there is almost \$3M plus side to our investments over the last two years as a reflection of the interest rates. With what Dan's group is doing in the foundation and our conservative financial approach, I think it enables the University to keep those costs at a minimum and keep those increases at a minimum. Hats off to everybody involved from a financial standpoint.

ACADEMIC & STUDENT SERVICES COMMITTEE REPORT

Chair Epperly commented on the article regarding Trustee Griffin in the departmental newsletter, mentioning he volunteers with the local food pantry, McDonough County Habitat for Humanity, and the Annual Gazebo Arts. The only downside to Bill is that he is a graduate of Illinois State University. I guess we can't change that.

Trustee Griffin thanked Bill for his kind words.

Annual Report on Financial Aid Programs

Trustee Griffin opened with Report 07.3/6 Annual Report on Financial Aid Programs. Vice President Johnson turned it over to Director of Financial Aid. Director Bushaw stated that this past year's report indicated that we provided \$97M worth of student aid and we should exceed \$100M in aid this year. It is a significant amount of money coming to the University for tuition, room and board, and to the community and nearby areas in way of funds for goods and services that students purchase. That's a big deal.

I also would like to recognize a couple of student programs within this particular report. I think a couple of years ago we mentioned the fact that we were very fortunate receiving a Human Services grant. This grant is for individuals who have a 2.5 GPA and above with minor children and high financial need. I'm proud to say that this past semester the group exceeded all expectations. They have been consistently good as far as their overall GPA is concerned, but this past semester they received a 3.2 which exceeds by far a couple of other benchmark groups that our tracked on campus. I want to remind you that these are students that have a lot on their agenda. First of all, they are typically not the average college age. They are what we have termed non-traditional, have families, work and they are doing academics. This is a great group to have a program where this assistance is provided and are continuing to make us all proud.

Vice President Johnson added these funds being available in the quantity that they are is a direct testament to Bill and his tenacity in terms of trying to raise additional dollars to make additional dollars available for our students. I want to publicly thank him for his continued work with that.

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Director Bushaw also commented that we had just a small amount of money and we looked at ways we could hopefully uncover some individuals, track some individuals with very high need in the academic range that the university is most desirous of attracting students, individuals who would typically not select Western. We brought in 32 individuals this year and are not really excited about our yield rate on it. For all the work we did trying to pinpoint difficult students to attract, we only had a yield on those folks of about the same rate that the general university average, but nevertheless there are 32 individuals that typically would not be in a scholarship recipient range but still in that academic area that our Strategic Plan calls for increasing. We are tweaking it and experimenting a little bit more this year, probably not going out with as many people because funding is uncertain. We will give it one more year and see what happens.

Trustee Houston asked when we look at the federal programs, I know we have the ROTC and the federal government actually reimburses us. Then when we look at the state program, I notice that we have the National Guard, Veterans and the General Assembly. Now we aren't reimbursed for those. Director Bushaw responded, no, those are waivers. Those are unfunded programs. The veterans grant program is the one that is really hurting us now financially. Trustee Houston added and probably will more in the future.

FY 05 Net Price Update

Joe Rives stated that in terms of the survey you just reviewed for Western, all the other Illinois public universities complete this survey and share with the Board of Trustees. By virtue of that, the Illinois Board of Higher Education data allows us to do the net price update. The report in your packet today is an update to the FY04 Net Price Update presented to you in November. We will continue to present annual net price updates to you in March to help inform your careful consideration of all price increases at Western Illinois University. To summarize the reports of the study for you, there were several lessons learned. One, we keep our published full-sticker price for tuition, fees, room and board rates below the statewide average. Second, we are reminded of the WIU student reliance on financial aid. Over 91% of our students receive some form of financial aid and over half of that financial aid is in the form of reliance on loans. Third, our all cost increases have been fiscally responsible. Here's the key point of this study – Western's net price increase over the last published five fiscal years has only been 7.8% compared to a statewide average of 58.3%. That is pretty amazing.

Trustee Cook asked if there was any way to get these numbers out to the public and news media. Joe Rives replied, yes, however, we'll have to be careful that we are not badgering our sister institutions.

Finally, we expect the University's net price to continue to fall below the statewide average. Last year, we had the lowest all cost increase for the Illinois public universities, as I'm sure the media is noting right now, and we anticipate this again for next academic year. The newly developing comprehensive campaign will also create increased scholarship opportunities for our students which will help keep that net cost low. I am happy to answer any questions on this item and again, Bill. I and Dr. North will continue to provide this to you annually in advance of your all costs considerations.

Trustee Guzzardo commented on the legislative scholarships. My personal opinion as a citizen of the State and as a Trustee of the University is, I don't see anything wrong with those legislative scholarships. We ask our legislators continually for things for this University. We always have and we always will. Being a state legislator is a tough job. They need our support and it's a program that I personally have always been comfortable with. I never personally use it for scholarship, but I don't want just the comments to reflect that the Board is opposed to those scholarships, at least me personally.

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All Costs Report

Joe Rives stated that we will be presenting separate FY08 tuition, fees, room and board housing rate recommendations for your approval. Preparing these recommendations, we work as a team to assess how potential increases affect student access and affordability.

This year we are recommending an all cost increase of 7.9% at Macomb compared to 6.5% last year, which is a small increase, especially if you think of your utility bills and other escalating costs. And even smaller when reminded that students will receive no tuition increases in four years and that our proposed increases are lower than inflationary indices in both the consumer price index and the higher education price index. This year we are also recommending an all cost increase of 7.5% at Western Illinois University Quad Cities, which is lower than the 8.9% increase last year.

In considering these differences between the Macomb and the Quad Cities campus, it is important to recall that Western Illinois University does not charge differential tuition and fee rates. On fees, students are only billed for services applicable to the campus. For example, there are no athletic teams on the Quad Cities campus. Likewise, there are no room and board charges on the Quad Cities campus.

Considering the overall increases at Western, we are proposing to you today, 8.4% in tuition, 9.7% in fees, and 7.0% in room and board. Again, we anticipate that our overall increases will be lowest in the state. We continue our traditions of asking for only what we need to efficiently run the institution in keeping higher education costs affordable and predictable to students and their families. The all cost model presented is much like a private institution and it's very unique to public higher education institutions to have all sites of the university working together to say, if we raise tuition that much, what would be the effect on fees and room and board, or do we raise room and board and fees as much in tuition. So we are all working together to keep the costs at bottom line. Again, as I have heard Dr. Johnson mention many times, a strength at Western is that we are only coming to you asking for what we bottom line need to run this great university.

I know Al Harris is in the audience, and any of us around the table will be happy to answer any of your questions.

President Goldfarb commented I know Joe is rushing because the President always tells him to do his reports quickly, it guarantees tuition, room and board, and fees. So when we say the all costs increase of 7.9% for all three of those areas for a student and can average that over the four years very clearly a little bit less but about 2% per year increase but all costs are guaranteed.

Vice President Johnson commented the two groups that we work with very closely are Student Government Association, in terms of our fee increases, and also Inter Hall Council when we talk about room and board which is the governance group for housing and dining. They have been a big part of this and are very direct about looking at the issues and working with us. I certainly commend Al Harris from Student Services, and Joe has been very helpful and instrumental in terms of putting the total package together. Bridget from SGA spent a lot of time looking at those. The process was to go through then those groups, make the recommendation to me, and then I look at that and then pass it on with my recommendation to the President. We accepted the recommendations of both groups and passed those on through the cabinet for approval to bring to the Board of Trustees. It is a very, very collaborative process and very time-consuming. One we think makes a great deal of sense.

President Goldfarb added, just to underscore something Joe said, it is unique for a public institution to focus on the all cost model. We had started this a few years ago. We clearly understand that our students, parents, their family members pay an annual cost, so our goal is to really take a look at all costs. And as Joe pointed out, even as we begin discussing what our fee levels might be this year, we recognize the

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impact in terms of tuition, or tuition recommendations. Our recommendation actually is lower this year than it was last year. I expect it will be a fairly low recommendation as Joe said statewide, but again we try to balance those issues because we recognize that students are paying the all cost dollar amount and that is what we want to focus on.

Resolution No. 07.3/3: FY 2008 Tuition Recommendation

Joe Rives commented the proposed 8.4% tuition increase contributes to an all cost to entries of 7.9% at Western Illinois University in Macomb, and an all cost increase of 7.5% at Western Illinois University Quad Cities. As I previously stated, these increases are below inflationary measures and uphold Western's traditions to access, affordability and cost predictability. I am happy to answer any questions about the tuition recommendation.

President Goldfarb added, I think you do need to comment on the Associate's Degree.

Joe responded that as part of the tuition recommendation, we are asking you to consider extending the Gilbert Cost Guarantee and offer a one-plan reduction to new transfer students with an Associate's Degree. The reason we are proposing this to you is it is in your Strategic Plan to increase the percentage of students with an Associate's Degree who transfer to Western.

Often these students who start at a community college, not all, but often many of them do for financial reasons. It doesn't seem fair to the student to start at an earlier rate at a community college and then have two tuition increases at a four-year university, so we are trying to work on the same scale of affordability and slide one plan down.

We have done the analysis to look at how many students it would take to offset the cost in terms of tuition, fees, and room and board rates, and the answer is about 36-40. Running on track with transfer students now and the numbers tend to be variable because this is the key period in the admissions cycle.

If you concur with this recommendation, we want to form a HECA, which is a cooperative institution statewide grant program with our community college partners. We envision a two-prong approach in our grant and one would be for the residential component on the Macomb campus and focus on the academic issues associated with the traditional 18-21 year old. On the Quad Cities campus, it would be a very different thing, obviously, since there is not a residential component there. It would be more about meeting the needs of the working student who is coming on to the campus and going out of the campus. Again, the rationale for the proposal is Western's traditions of access and affordability as a Strategic Plan item. We work together as an all cost team and think we can do this.

Trustee Cook asked if any of our sister institutions done this prior to this.

Joe Rives replied, I know there are several other institutions toying with it but they can't figure it out. Off the record, it is because we have an all cost model where the university goes together. Western was the first to do the cost guarantee which led to the legislation which others are following. I guarantee you this puts us out in front again and others will follow.

Trustee Houston asked if we were guaranteeing the rate from the previous year.

Joe Rives replied correct.

Trustee Houston stated as we do this, the idea of the cost guarantee is to attract students, then why would we offer a student who has graduated up to three years ago, the rate for the previous year as opposed to a new student that is coming in. It seems to me that we are in fact offering a better deal for somebody who

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went to a community college and got an Associate's Degree and then allowing them four years to complete the degree. That does not seem fair to our present students. It would seem to me that someone with an A.A. degree should get two years and they should have graduated and got that A.A. degree the year before, as opposed to somebody that is had it for a couple of years.

Joe Rives commented I am not quite following you.

President Goldfarb asked, if an Associate's Degree student comes in currently, do they receive the guarantee for four years? Does a current transfer student receive the guarantee for four years when they arrive? I think what Mike is suggesting is that a student with an Associate's Degree should finish an undergraduate degree in two years unless they are in a degree program that requires longer.

Trustee Houston added I also think that it should be somebody who got the associate degree the year before, not somebody who got an associate degree three years ago.

Joe Rives replied one of the issues and why went to three years is that not only is Illinois Board of Higher Education pushing hard on baccalaureate degree completion, they in writings at the statewide level are also saying for institutions to do more no matter when the student started or completed the degree. We just tried to put a narrower window on it of three years. You as a board member – if you think it is more appropriate for us to narrow it, we would.

Trustee Houston commented, personally I think one year. To me, under this proposal, we are offering somebody a better deal if they go to a community college and then transfer here than if they came here as a freshman. Again, I would support it based on the fact that they got the degree last year and then give them two years, or if they are in a degree program that requires two years to finish. I don't have a problem because we would do that for incoming freshman, but I don't see any reason that we would offer four years to somebody that already has two years of college.

Joe added that to go back to the three years, another reason we and the committee went with the longer time is that a lot of times people stop out especially in the Quad Cities. But we will do whatever it is that you as a Board decide.

Trustee Houston stated, but if you continue here as a freshman and you drop out, you come back at the new rate, so why would we take a transfer student from a community college and approach them on a different basis than we would a student that came here as a freshman.

Joe Rives stated he will just give the committee perspective and then you all will decide. A lot of the working adults in the Quad Cities do not do the pipeline. They don't start at year one and complete to year four, so the decision to come to Western is often put off a year or two to work, to earn money and save for college. So the committee thought it best to give a window, but again if the Board feels it better that we do one year, then we'll do one year.

Trustee Cook commented after two years they come here with the cost guarantee that is in effect for the freshman at that particular time and then get three years to complete.

Joe Rives replied, no, what we were saying is we would offer if you got your Associate's Degree in 2007, you would have up to 2010 to come to Western. So say you came in 2010, we would slide you back to 2009 tuition. What I think I am hearing, and please correct me if I'm wrong, I hear Trustee Houston challenge us to think instead to continue the pipeline. So you have the Associate's Degree in 2007, come to Western in 2008.

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Trustee Houston commented and also that you have the two years to finish up your degree, not a four year guarantee at that rate.

President Goldfarb stated the only concern is actually that works for our traditional transfer students who come to Macomb. For Quad Cities students, it will very often take them more than two years because many of them are going part time, as they come out of an Associate's Degree program.

Trustee Houston stated maybe we ought to look at something for the Quad Cities.

Trustee Guzzardo asked if it was a legal question if we aren't fair to everyone. Attorney Biagini stated he does not believe it is a legal question.

Trustee Antonides commented this is an issue that should not have been attached to the tuition recommendation. He asked if there is a way that we can make this a particular policy.

Trustee Griffin stated well actually what he is suggesting is that this will fold into all three of the resolutions for tuition, room and board and fees. If there is an objection to this, do you want to table it for this meeting? Or, you could pull this out and consider this an amended resolution.

Trustee Houston recommended. An amendment that would need a second--to allow for Associate's Degree within one year and that the person would have two years for the program to be able to complete their education.

Trustee Cook commented he thinks it is very attractive for the Quad Cities and having one set for Macomb campus but then having an amendment to the Quad Cities or visa versa, I have some problems with that also.

Trustee Nelson asked if it is something we have to decide today or is something we can decide later.

President Goldfarb stated we could decide on the tuition part of it and just pull this section out, and we could go back and review the section concerning the Associate's Degree. The reason we brought it as a package, Blake, is because we do have to set tuition for all students, and this will have an impact on our setting tuition.

Trustee Cook replied Mr. Chairman I move approval of this resolution.

Trustee Griffin asked for a second. Trustee Houston seconded.

Trustee Houston stated to clarify, he thought he was seconding the increase on tuition fees and room and board only.

President Goldfarb replied the resolution right now we are going on is a tuition recommendation. This is listed as Section III under that resolution for undergraduate transfer students with an Associate's Degree, so it's part of the resolution. What Trustee Cook has moved is for the tuition increase recommendation plus the change in how we deal with tuition from an Associate's Degree is part of this. At this point, that's what's been moved.

Trustee Griffin stated in other words, we're not making any changes.

Trustee Cook commented he moved for passage with no changes in the recommendation. I move we accept the recommendation of the committee.

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Trustee Griffin stated it has been moved and Steve did you second?

Trustee Nelson stated, yes, I seconded it.

Trustee Houston moved to amend to drop section III from the resolution. Trustee Antonides seconded.

Trustee Griffin indicated that the Board would first vote on the amendment.

Chair Epperly stated, just to clarify, we have a motion on the floor to approve as is and a second as is. We have a motion to amend that and take that portion concerning the Associate's Degree out.

Attorney Biagini stated that would require a second and a separate vote and then you would vote on the motion as amended.

Trustee Griffin asked Blake if he seconded. Trustee Antonides replied I second the amendment.

Trustee Ehlert asked for comments before the vote.

Trustee Houston stated that he can understand a student who gets an Associate's Degree not starting their junior year for maybe two years because of economic issues. I guess what my own personal perspective is that I don't have a real issue with the delay in going from graduation with an Associate's Degree to coming to Western. I don't think we will have a significant number involved. I agree with Joe from the standpoint some students, particularly those at the Quad Cities campus, may have work issues and income issues.

Trustee Ehlert stated the last sentence of section III says this is the procedure presently used for the undergraduate and graduate cost guarantees. If that is the case, then why do we care, as it is the exact same offer that we make to other students.

Joe Rives responded the intent of the sentence was to say it was the same in that the student would have four years to complete but what I'm hearing from Trustee Houston, again, please correct me if I'm wrong, is that would no longer be accurate. He would rather see it changed so the student has two years to complete the degree or the length of the program.

Chair Epperly stated but the motion is not to change the wording. The motion is to take it out.

Trustee Ehlert asked with that taken out, would there be a rule at all? Would it be up to the faculty to decide on how long, or the university in individual cases?

Trustee Houston commented you would deal with it as an individual.

Trustee Antonides commented I think this vote should be separate from the tuition recommendation.

Trustee Cook replied well it is but it's separate as an amendment. In other words, we would strike that; do away with it altogether. If Trustee Ehlert wants to bring it up again, then she can.

Trustee Ehlert stated my point is if it is stricken, then the transfer students would be treated as individual cases as to how long they would.

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Chair Epperly stated, please clarify for me if I'm wrong, but the motion that is seconded is to take it out entirely. The motion that is on the table to vote on first is the motion to take it out period.

Trustee Houston added, so if you pass it, you are passing it separately.

Chair Epperly stated we're passing the tuition increase without the Associate's Degree portion in there and then if we want to bring it up as a motion to change the wording in it, it can be done.

Attorney Biagini replied that's correct because these are three separate actions, and you would have to do that on all three action items that are before you, if you wanted to be consistent.

Trustee Griffin stated so the question is that if you are voting yes, you are voting to delete Section III. Are you ready for the question?

Trustee Houston moved to drop Section III of Resolution 07.3/3 FY 2008 Tuition Recommendation. Trustee Antonides seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	No
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	No
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	No

Motion carried. The vote on the amendment is to strike Section III was approved.

Trustee Cook commented in other words this entire proposal that they've spent all of this time and brought before the Board, the Board just dismissed it altogether.

Chair Epperly replied no, that was the motion but at this point it can be amended. We can change that wording if we want to.

Trustee Griffin added we can amend this or we can vote on the resolution as amended.

Attorney Biagini stated the next vote has to be on the resolution as amended which has deleted this segment of the resolution. We need to call for a vote on the resolution as amended.

Trustee Griffin asked for any further discussion.

Trustee Houston commented just so everybody understands, the resolution is to increase tuition.

Trustee Ehlert moved to pass Resolution 07.3/3 FY 2008 Tuition Recommendation As Amended. Trustee Cook seconded the motion.

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Roll Call

Trustee Antonides	Yes
Trustee Cook	No
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Trustee Griffin asked do we want to do anything else on this or should we move on.

Attorney Biagini replied I think it is the appropriate thing on the agenda to move to the next resolution, which deals with room and housing rates. We need to get that on the floor and then if there is a motion to amend then we go through the same process.

Trustee Griffin commented that's what I thought but I'm glad that we are paying you the big bucks.

Attorney Biagini responded do it two more times if that's where we are going.

Resolution (as amended):

WHEREAS tuition is to be established annually by the Western Illinois University Board of Trustees; and,

WHEREAS the Western Illinois University Board of Trustees carefully considered the Fiscal Year 2008 Tuition, Fees, Room and Board All-Cost Increase (Report No. 07.3/8) and the Fiscal Year 2005 Net Price Update (Report No. 07.3/7); and,

WHEREAS general guidelines established by the Illinois Board of Higher Education were followed; and,

WHEREAS appropriate groups on campus were involved in the establishment of tuition for FY2008; and,

WHEREAS the rate would be an increase of 8.38% for new students only, which would result in an increase of 2.79% per year for these students; and,

WHEREAS the annual increase of 2.79% is below inflationary indices; and,

WHEREAS Western Illinois University maintains a commitment to access and affordability:

THEREFORE be it resolved that the Board of Trustees approves tuition rates for FY2008 (effective Summer Semester 2007) as enumerated in the FY2008 Tuition Recommendation document which follows.

Resolution No. 07.3/4: FY 2008 Room and Board/Housing Rates

Vice President Johnson stated, I pointed out very early in the process in terms of how we work with the fees working with SGA and Bridget and her folks. I also want to recognize Laura sitting in the back who was the President of Inter Hall Council and she worked with Matt Bierman and John Biernbaum, our housing folks on housing rates. Again, we went to them with two recommendations, and they came back to us with 7.101%, so I think that's a rounding issue more than anything else, if you look at it from the all

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costs perspective. What we tried to do was balance it against the tuition, against fees so that we look at the total package that students will have to deal with over the course of their time here, and it works out to be about 2.34% in terms of our increase. We are very pleased with that, and very pleased with the cooperation and work of Inter Hall Council in helping us come to this point.

Al Harris added this increase keeps us pretty much in the middle of room and board rates across the state. As always, through the guarantee program, that applies mostly to freshmen and sophomores, and as you go farther on, we go farther down and it is more beneficial to our students, as it does with tuition and fees also. The 7% increase is towards the low end in terms of what the rest of the state is doing on housing rates. We are pleased about that, but it does meet our needs in what we have to do on campus. As Garry and Joe have indicated, it keeps us as a partner to the whole institution at all costs.

Trustee Antonides asked if the reason for the increase is wholly for inflationary reasons.

Al Harris replied it is pretty much the same as it is for a recommendation that is going to be for fees. It's dealing with certain specific things. Minimum wage is a big one for us this year, as well as utilities, operating costs, and salary increases. It is basically just to keep up and that's how we try and do it.

Vice President Johnson added those are the things that we have to fold into our recommendation.

Chair Epperly commented let me muddy the waters further; if I am reading this correctly, there's no mention under Resolution 7.3/4 of any Gradtrac graduation cost guarantee. The way I am reading this, there is no need for an amendment.

President Goldfarb stated it was supposed to be included but I think the footnote probably did not wind up there so it makes it easier.

Trustee Houston moved to pass Resolution 07.3/4 2008 Room and Board/Housing Rates. Trustee Ehlert seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Resolution:

WHEREAS room and board rates are to be established annually by the Western Illinois University Board of Trustees; and,

WHEREAS the Western Illinois University Board of Trustees carefully considered the Fiscal Year 2008 Tuition, Fees, Room and Board All-Cost Increase (Report No. 07.3/8) and the Fiscal Year 2005 Net Price Update (Report No. 07.3/7); and,

WHEREAS general guidelines established by the Illinois Board of Higher Education were followed; and,

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WHEREAS appropriate groups on campus were involved in the establishment of room and board rates for FY2008; and,

WHEREAS the double occupancy rate would be an increase of 7.01% for new students only, which would result in an increase of 2.34% per year for these students; and,

WHEREAS the annual increase of 2.34% is below inflationary indices; and,

WHEREAS Western Illinois University maintains a commitment to access and affordability:

THEREFORE be it resolved that the Board of Trustees approves room and board charges for FY2008 (effective Summer Semester 2007) as enumerated in the FY2008 Room and Board/Housing Rates Recommendation document which follows.

Resolution No. 07.3/5: FY 2008 Fees

Vice President Johnson stated that the process is as stated earlier: we work with the students in Student Government Association. Al Harris, my Associate Vice President, coordinates the fee requests from the university relative to the fee funded areas and then puts that all together. We review in terms of need and ask for basically what we need.

Our original recommendation was what 10.88%. Over the course of the last number of years, the fee numbers have been much lower, because we needed to deal with mostly tuition, so some of this is catch up. Our fee request is a little higher this year, so consequently we took that recommendation to the students and they came back to us with a recommendation of 9.7%, which was less than we had requested.

However, in looking at it and working with Al and other fee funded areas, I accepted their recommendation and passed that on to the President. Therefore, our recommendation is to accept the modified recommendation from the fee committee and student government at 9.7% and to ask the Board's approval of that.

Trustee Griffin asked for clarification of the reason of the decrease in the Quad Cities.

Provost Rallo explained basically the process is replicated in the Quad Cities in terms of working with the Quad Cities SGA. Just as Vice President Johnson indicated, it goes through a series of layers and the students this year decided that they were going to reallocate dollars and they decided to lower it. It is consistent with our planning. One of the things that we are trying to do in the Quad Cities is allow the students to collect some dollars so they can do some things when the new campus comes on line. They felt that they did not need to do that at the same rate.

Vice President Johnson added last year with fees, we lowered the transit amount and made an adjustment there because we did not need quite as much money and tried to allocate those to other places. So it does happen from time to time, and we are able to make little adjustments in certain areas. The Quad Cities does not have the same kinds of fee structure that we do here on campus.

Trustee Nelson moved to pass Resolution 07.3/5 FY 2008 Fees. Trustee Antonides seconded the motion.

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Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Resolution:

WHEREAS fees are to be established annually by the Western Illinois University Board of Trustees;
and,

WHEREAS the Western Illinois University Board of Trustees carefully considered the Fiscal Year 2008 Tuition, Fees, Room and Board All-Cost Increase (Report No. 07.3/8) and the Fiscal Year 2005 Net Price Update (Report No. 07.3/7); and,

WHEREAS general guidelines established by the Illinois Board of Higher Education were followed; and,

WHEREAS appropriate groups on campus were involved in the establishment of fees for FY2008; and,

WHEREAS the rate would be an increase of 10.88% for new Macomb campus students only, which would result in an increase of 3.63% per year for these students; and,

WHEREAS the rate would be a decrease of .83% for new Quad Cities campus students only, which would result in a decrease of .28% per year for these students; and,

WHEREAS the annual increase of 3.63% for Macomb campus students is below inflationary indices;
and,

WHEREAS Western Illinois University maintains a commitment to access and affordability:

THEREFORE be it resolved that the Board of Trustees approves fees rates for FY2008 (effective Summer Semester 2007) as enumerated in the FY2008 Fees Recommendation document which follows.

Trustee Ehlert moved to request that the issue of the cost guarantee for part time students be back on the agenda for June with any further information that might be available, or that we negotiate new boundaries or a new way of looking at this to address the issue.

Trustee Cook seconded to put it back on the agenda.

Motion passed via a unanimous voice vote of the Board of Trustees.

President Goldfarb stated Joe Rives will review the deleted paragraph.

Chair Epperly noted that the question is in terms of the number of years and whether or not it should be uniform on both campuses, or since there is a difference on the campuses in terms of student

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demographics, should we have two programs. If I understand the intent of the Board, hopefully we can make the program uniform for all students that would be coming to Western.

Joe Rives asked the point of clarification. When the committee wrestled with this whole topic, they wrestled the pros and cons of one year, two year, three years on out. So are you asking for kind of a summary of those points?

Chair Epperly replied, if I understand Mike correctly, he felt that here at Western we should not offer four years to complete and also there should be no lag of three years for a student with an Associate's Degree coming to Western. If I understood Steve right, and maybe Bob right, that for the Quad Cities campus since we are dealing with a different type of student, maybe we have to think in terms of two different programs, one for the Quad Cities campus and one for the Macomb campus.

Joe Rives clarified so you are asking for basically how long it would take them to finish, that's a two year, four year thing – and give you some numbers.

Trustee Cook added I am not asking for two different plans. I am asking for approval of the resolution that was presented to us. What do you want Joe to do with it now? They've spent all this time and ironed out all those things and come to us and we say no. If they come to us with the same resolution again we'll say no again - won't we.

Trustee Houston added that's why we're asking him to go ahead and move in different considerations. My statements weren't intended to be a separate program for the Quad Cities – instead a uniform program for Western whatever it may be. I think if you have a unique situation at the Quad Cities, then you ought to deal with the unique situation.

Chair Epperly agreed with Mike because we are looking at two different types of students here.

Trustee Cook commented so you want this committee then to come up with two recommendations – one for the Quad Cities and one for Macomb. Is that what we are asking him to do?

Dr. Rives asked if the Board would like an empirical analysis.

Dr. Goldfarb stated in terms of the debate about separate processes for the Quad Cities and Macomb campuses, we already approve fees that are different for the two campuses because we recognize the students have different needs and are given different services. We may want to look at that as an issue. That may be part of the reason for the debate for how long should it take to finish a degree when they come in with an Associate's Degree. The key is take a look at what we do for a student who comes in with an Associate's Degree, who comes in with a traditional pattern versus a student who comes in with a non-traditional pattern to see whether there is differentiation there. The other key, and what I think the Board is suggesting, is to think about whether it should be three years or if that is too long a time period to guarantee tuition...are we seeing different patterns in terms of the different campuses. Those are the kinds of questions I am hearing from the Board.

Chair Epperly agreed that those are the questions...are there differences in the students and, if so, do we treat them differently in terms of the length of time allowed to finish from the Associate Degree level.

Dr. Rives stated that he would look at start dates and hours carried. It seems everyone has agreed it would be helpful to review that and then be able to make an informed decision.

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Dr. Goldfarb added that it is clear that we have a larger percentage of part-time students in the Quad Cities who take a longer period of time to complete their degrees because in most cases they are non-traditional students with families and full-time jobs. I think the Board is asking for that kind of review.

Trustee Griffin noted that the report data presented a basis of four years—what caused you to say four years and how would that be affected if you reduced that to three years. What would change?

Trustee Nelson stated that the Board is supportive of the concept but it is just how it is defined that is very important.

Trustee Cook complimented Joe and his Committee because they came forward with something that is innovative, will put us out in front of our sister institutions and is synonymous with what Western has done in the past in pioneering these programs. Was this report adopted unanimously by the Committee?

Dr. Rives stated that the Committee was unanimous in their support.

Before moving to the next item, Trustee Griffin expressed thanks to Bridget and her colleagues for their help in coming up with the fee structure that was presented to the Board.

Resolution No. 07.3/6: New Degree Program – Bachelor of Liberal Arts and Sciences

Provost Rallo reviewed the request for a new degree in Bachelor of Liberal Arts and Sciences. It is consistent with our strategic plan in the Quad Cities to grow enrollments and is designed primarily to attract the traditional aged community college transfer student in the Quad Cities. In 2003 we commissioned a study to identify if there was a demand in the area for this type of a degree program and the study indicted there was a demand. We are not currently attracting transfer students to the Quad Cities. We have several degree programs up there that are stand-alone degrees, that is, you can complete them on-site. Some examples are: Recreation, Parks and Tourism Administration; Counselor Education; and Business. The dilemma has been that if you didn't want one of those degree programs, you were placed in the Board of Trustees program. That program is really designed for the non-traditional student who has taken credits in a variety of places and basically pours them into the Board of Trustees program toward a degree. It is unique and distinctive but does not meet the needs of the traditional transfer student who wants to go from Black Hawk to Western, for example.

On Page 140 in your Board packets you will see the degree program. It has gone through the College of Arts and Sciences curriculum process, and is a very coherent program that ties together a series of concentrations, or a series of courses. You can see there are focus areas of Liberal Arts and Sciences within the larger program, and that is what makes it different from the Board of Trustees degree program. If the Board approves this, it will give us three distinct programmatic areas in the Quad Cities—the Board of Trustees program, the stand alone programs that I mentioned and this new one, the Bachelor of Liberal Arts and Sciences degree.

Provost Rallo responded to questions from trustees. He noted that the Dean has reallocated several positions and we will work together so when we have this in place we are able to deliver it on site. No new funds are requested for the program.

Trustee Ehlert moved for approval. Trustee Nelson seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes

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Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried. The following resolution was approved.

Resolution:

WHEREAS Goal 4 of *The Illinois Commitment* states that “Illinois will increase the number and diversity of residents completing training and education programs;” and,

WHEREAS the University Strategic Plan, “Higher Values in Higher Education: A Plan for Western Illinois University,” calls for excellence in undergraduate programs through expanded degree programs; and,

WHEREAS there is a demonstrated need on both the Western Illinois University Macomb and Quad Cities campuses for a liberal arts and sciences baccalaureate degree, particularly in the Quad Cities region, as indicated in an April 2003 report commissioned by the Quad Cities Chamber of Commerce entitled “An Assessment of the Higher Education Needs of the Quad Cities” (by MGT of America):

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves the Bachelor of Liberal Arts and Sciences degree program as presented.

Today’s students attend college in a variety of different ways. In addition to the traditional college students, there is an increasing demand for opportunities for the non-traditional students. Many students will finally obtain their college degrees by attending two or more institutions. Students returning to college after a lengthy hiatus, part-time enrollment, and distance learning are now common. Many students navigate this new ground without clear direction or educational maps, collecting credits haphazardly as they go. While this may allow them to piece together a degree that fulfills graduation requirements, it may not provide an education of lasting value in our rapidly changing world.

The Bachelor of Liberal Arts and Sciences degree is designed to provide the much needed guidance and direction faced by today’s students. It is designed to empower students by providing a broad base of knowledge in the liberal arts and sciences while teaching them the skills to be life-long learners, critical thinkers, and integrative problem solvers. Instead of being subject to the fragmentation of the curriculum into a collection of separate discipline-owned courses, the different courses students take are expected to engage and build on one another.

The objectives of the Bachelor of Liberal Arts and Sciences degree program are to produce graduates who are:

- informed by a broad base of knowledge in the humanities and the natural and the social worlds, and conversant with the methods of inquiry basic to these areas;
- empowered by the mastery of intellectual and practical skills necessary for life-long learning and critical thinking;
- effective in both oral and written communication;
- capable of working as a part of a team, in complex and shifting situations, with diverse groups of individuals; and
- socially responsible and civically engaged.

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The program is designed to enable students to make connections and links between the different areas of arts and sciences within a generalist, rather than a narrowly-focused, structure. The curriculum requires 120 s.h. to complete: 57 s.h. of general education course work, a 6 s.h. core including an introduction to the arts and sciences and a liberal arts and sciences capstone course, a 30 s.h. emphasis, a 16 s.h. minor, and 11 s.h. of open electives. The degree program will be administered by the College of Arts and Sciences.

It is expected that the Bachelor of Liberal Arts and Sciences degree program will enhance opportunities for traditional and non-traditional students, particularly at the Quad Cities campus. The current success and growth of College of Arts and Sciences majors on the Macomb campus supports the premise that degrees in the liberal arts and sciences are desired by students. An extensive survey of Quad Cities employers, students, and community leaders submitted to the Quad Cities Chamber of Commerce in April 2003 (“An Assessment of the Higher Education Needs of the Quad Cities”, MGT of America) identified the Bachelor of Liberal Arts and Sciences degree as one for which moderate to high demand exists in that region. Demand for the degree is also expected on the Macomb campus of Western Illinois University, particularly among students currently enrolled in the Board of Trustees Bachelor of Arts (BOT-BA) degree program. That program, originally designed to meet the needs of nontraditional students, particularly those not geographically near Western Illinois University, has come to also serve residential students who seek a more flexible academic program. According to data from Western Illinois University’s Office of Planning, Budget and Institutional Research, as of July 2006, 99 of the BOT-BA students lived in McDonough County or a county adjacent to McDonough County. Similarly, 123 BOT-BA students lived in Rock Island County, or an adjacent county. It is expected that some of these students might prefer the slightly more focused, but still flexible, Bachelor of Liberal Arts and Sciences degree.

It is anticipated that 45 students will enroll in the new degree program during its first year of operation. By the fifth year of operation, we expect 60 program majors and 30 degrees to be awarded. The Academic Vice President and the Dean of the College of Arts and Sciences will collaborate to reallocate funds to support the growth and success of this program.

Resolution No. 07.3/7: Honorary Doctorate Recommendation

Dr. Rallo explained that in terms of Honorary Doctorates we have realigned the selection process so in December we recognize someone who has done outstanding community service, for example Dr. Dexter last year, and at the May commencement recognize someone we might call a “world-class” graduate. You may recall that we recognized Drs. Norman and Carmelita Teeter last May.

Provost Rallo stated that the recommendation before the Board is to approve that an Honorary Doctorate be awarded to Mr. Dan K. Webb in May for the reasons listed in the resolution in your packet. He did not graduate from Western because in those days you could leave after three years and go directly to law school. Mr. Webb did spend three years here and has been a great supporter of the University and meets the criteria we have articulated for an Honorary Doctorate.

Trustee Cook moved for approval. Trustee Ehlert seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes

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Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried. The following resolution was approved.

Resolution:

WHEREAS Mr. Dan K. Webb pursued his studies in history at Western Illinois University before earning his Juris Doctorate from Loyola University School of Law in Chicago in 1970, graduating cum laude, with honors; and,

WHEREAS Mr. Dan K. Webb serves as firm chairman of Winston & Strawn LLP in Chicago, Illinois, and is a partner in the litigation department and a member of the Executive Committee; and,

WHEREAS Mr. Dan K. Webb is recognized consistently as one of the most sought-after trial lawyers in the United States, receiving international attention for his successful prosecution of retired Admiral John Poindexter in the Iran-Contra Affair and serving as counsel in such well-known cases as the General Electric price-fixing allegations, Microsoft corporation antitrust litigation, Philip Morris tobacco-related litigation, and George H. Ryan public corruption charges; and,

WHEREAS Mr. Dan K. Webb received the Western Illinois University Distinguished Alumni Award in 1992 and established the Keith Webb Memorial Scholarship in memory of his father:

THEREFORE be it resolved that the Board of Trustees of Western Illinois University approves the conferral of a Doctor of Humane Letters upon Mr. Dan K. Webb at the May 2007 Commencement Ceremonies.

AUDIT COMMITTEE

Trustee Houston as Chair of the Audit Committee stated that the committee has not yet met. He introduced Rita Moore the new Director of Internal Auditing on campus. She brings a rich background in terms of her experience including time on staff at Northwestern University. Both Trustee Guzzardo and I look forward to sitting down with Rita and establishing how the Board's Audit Committee will work because this is new ground for all of us.

Rita Moore spoke briefly about her background. She noted she is a graduate of WIU and grew up in the community and it is very nice to be back. She has had experience at both private for-profit and non-profit institutions. Most recently, she was the Associate Director of Internal Auditing at Northwestern University. She also has experience in budgeting. Ms. Moore worked for CIGNA for eleven years implementing their audit program, as director of budget and systems helping with a systems re-engineering project and did auditing in that field as well.

As far as what she anticipates doing at Western, she responded that she will keep the institution in compliance with the regulations set forth by the state. You will see in my report the roles and responsibilities of my position that are required by the state. I plan on expanding on those from my experience and move more toward a risk-based approach with the audits. In the past we have stuck pretty close to just what the state required of us to do at a minimum level. I want to expand on that and look more in the security area and look at some of the hot topics such as PCI (credit card security issues).

I have seen a lot of good things in my short time here at Western. Western is ahead of Northwestern in terms of looking at all-costs, looking at the budgeting from all resources. I also see that the transparency

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issues and reporting on internal controls is something you have been doing for years. The corporate world is just starting to do that.

As far as audits, I have not gotten started into anything except auditing myself. One of the mandates of the state is that we are required to comply with the Institution of Internal Auditors' regulations and standards. Part of that is that a peer review must occur. We have done that—a self assessment in February and the on-site review by the Internal Auditor from Eastern has been completed. I am in the process of writing that report.

The next things on the plate will be conducting the certification process for internal controls which is due May 1, and then establishing next year's audit plan. We report on a two-year planning cycle. I have also had orientation meetings with all the vice presidents and am now looking at the various directors and getting a feel for those different risks that are out there in terms of what projects are going on to know what our priorities should be for that plan. I hope to have that ready for your June meeting for your approval. From the peer review, we have found that we need to update the Audit Charter. With the formation of the new Board Audit Committee, we probably need a Committee Charter for the Audit Committee. Those are some things I anticipate doing.

Trustee Houston noted that he had received copies of five audits that have been completed. These were small audits and I have reviewed all of them. The dollar amounts are very small and all were within accounting standards.

Ms. Moore stated that those were grant accounts that have to be audited. As far as the status of the annual audit, we are still waiting. We have responded and we are not waiting to receive the audited financial statements, and are hoping to have that by the next meeting.

PRESIDENTIAL ASSESSMENT & EVALUATION COMMITTEE

Trustee Ehlert as Chair of the Presidential Assessment Committee presented a brief update. She noted the process will begin immediately by sending out letters of request to the campus constituency groups for comments. Trustee Nelson will co chair in this procedure. We will expect to have results at the June meeting.

GENERAL DISCUSSION AND ACTION ITEMS

Report No. 07.3/10: Web Redesign Project

Vice President Dan Hendricks briefly reviewed the history of the web redesign. In 2004 a task force was constituted to begin implementation of the web redesign for the institution. At that time the task force included representatives from all the principal constituencies in the University community. We also enlisted the assistance of consultants Stamates and Associates. After a period of over two years, we are finished with the top tier of the web pages. We have reviewed our progress to make certain we have total university buy-in. I asked Assistant Vice President John Maguire and Director of Marketing Kristin Dunstan to check with colleagues to ascertain if we had the support for the design configuration we were looking at. Shortly after the New Year, they came back with the assurance that, after visiting with deans and directors of the principal academic units, we do have buy-in and that the architecture looks fine, and we were then ready to go live. We went live shortly after the New Year. Vice President Hendricks thanked all the individuals involved in the lengthy process who worked so hard to make this process a success. It looks as if their efforts have paid off. There are significant cosmetic and operational efficiencies and improvements.

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Assistant Vice President Maguire stated the January launch went smooth. He distributed hand-outs of some of the newly designed web pages and spoke briefly in terms of the changes. There were many changes, including technology changes. The biggest change that the users will notice is the black bar across the top of the page that directly leads you into key areas. That navigation structure is carried out throughout the entire upper level of the website. Anyone who is on the upper level can go to the various areas without having to go back to the front page.

As we became involved with the project and based on the input of the consultants and the focus groups, we stressed that the web is an external marketing tool. At Western it is also an internal tool of usage...our staff members use it in a paperless society to find the tools and resources they need in order to get their jobs done each day. We tried to balance those two agendas. The work we did with the consultants and the campus focus groups is to design a website that is both a marketing window to our external audiences as well as an internal tool for faculty, staff and students. As Kristin Dunstan became involved in the project, she was able to integrate an overall institutional look.

Ms. Dunstan stated that she worked with Stamates to bring to life the wishes of the web design task force. It became evident that the target audiences for the redesign would be perspective students and parents looking at it as a recruitment tool. The new website would serve specifically as the recruitment tool to give an on-line look at what Western Illinois University is and what it can offer a perspective student in terms of a quality, affordable higher education and university experience.

A variety of looks were tested over a six-month period with focus groups, with perspective students and parents, in addition to current students with the help of faculty. The finished look you see today is the result of this process in combination with comments from various internal constituency groups across both campuses.

For the first time, Western now has a website that is integrated with the University's major print pieces and ad campaigns with a consistent look, feel and messaging strategy. This project is also integrating multiple areas across both campuses in that every area with a website is being asked to follow a template that will help them have a look consistent with the University-level pages and yet allowing them enough flexibility to express the distinctive natures of their particular area. Examples of this include the College of Business and Technology pages that are currently live, the College of Education and Human Services and the Electronic Student Services pages.

Dr. Maguire added that the credit for the design and technical architecture of the design goes to Karmon Runquist in the Office of University Relations. He introduced Karmon and thanked her for her efforts. Working on the redesign effort has been a long task. The other people who have played major parts in the redesign are Bonnie Barker who did a lot of the coordination of the content, and the Visual Production Center photographers Larry Dean and Lindy Baker who spent a lot of time trying to get the images. That has been a real key for the institution's overall marketing presentation. We are not and never will be totally done...it is ongoing process and it will constantly evolve and we will make updates and new materials. Some parts of the institution are still working to get on-line with their updates. It is a huge time consuming task to turn over all the pages that were in the previous format into the new format.

Resolution No. 07.3/8: The Campus Is The Classroom: WIU-Macomb Master Plan

Assistant to the President Joe Rives and Assistant Director of Physical Plant Bill Brewer presented information regarding the WIU-Macomb Master Plan. The Strategic Plan calls for creating a campus master plan that will help promote the institution's values and promote economic and cultural development. At the same time, it is imperative that the institution continue its stewardship of state and community resources and seek the most cost-effective solutions to the construction and remodeling projects.

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The series of boards at the side of the room depicts the Master Plan. It is a phased approach. We have received endorsements from our campus constituency groups and the Alumni Council also recommended endorsement of the plan.

Dr. Rives reviewed the planning boards and presented a virtual tour of the campus as revitalized through the various renovations, redesigns and building projects. He also distributed to trustees a phase map and an Executive Summary that describes the campus Master Plan. The virtual tour revealed what campus could look like in 2030. Each trustee also received a copy of the virtual tour on CD.

Chair Epperly thanked Joe Rives and Bill Brewer for their all efforts and hard work. It was great to see the input for the planning come in from all directions and now to see it all come together in this fashion is wonderful.

Trustee Griffin stated that a couple of weeks ago he and Trustee Cook shadowed Joe and Bill as part of the Trustee in Residence Program. We attended a Master Planning Committee Meeting and also a Facilities Master Planning Committee Meeting. It was great to see the interaction. This has been extremely well done all throughout the process. It is a consensus type of plan and is something we all can be extremely proud of.

Dr. Rives added that if the Board approves the plan today, he and Bill will be going back to Boston with it to do some finalization that needs to happen. But the true compliments really must go back to the campus. It has been the campus community that has stood by us for the two years, giving input, making sure we heard them correctly, going back to the drawing boards. We will be seeking from Goody and Clancy some design guidelines, some landscape guidelines and other things. We want to make certain the Board is behind the plan and then we can get the details ironed out. That will not change the dynamic of the plan.

President Goldfarb said that he, too, greatly appreciates the work that was done by the Committee. When people see projects like this, they are very often scared away. This is laid out in phases. I know that Joe is working with Bill and others to develop realistic budgetary guidelines, realistic funding requests for the different kinds of projects. I appreciate that. We want people to realize that this is a real plan and we are going to start trying to make it happen.

Trustee Guzzardo expressed a concern about storm water. He emphasized that when meeting with the developers and engineers make certain you bring that up and that when you deal with the city in terms of a 30-year plan, make certain the city knows its responsibility for the infrastructure needs.

Trustee Houston added his compliments to President Goldfarb and the team in terms of what has happened at the institution over the last five years, not only in putting together a strategic plan to grow the university and give us a road map in terms of where we are going, but also for taking a look at this over the long term.

Trustee Houston moved for passage. Trustee Ehlert seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes

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Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried. The following resolution was approved.

WHEREAS *Higher Values in Higher Education*, the University's Strategic Plan, calls for creating a campus master plan that reflects the institution's values, promotes economic and cultural development in our host communities, and strengthens campus shared governance; and,

WHEREAS a 28-member Western Illinois University-Macomb Master Planning Steering Team representing all colleges and governance groups, and including students, faculty, staff, community members, and alumni from the Western Illinois University-Macomb Campus; and,

WHEREAS the Western Illinois University-Macomb Master Planning Steering Team participated in 11 Master Planning Steering Team meetings, hosted eight days of campus and community briefings; and,

WHEREAS the aforementioned process produced a comprehensive plan for facilities, grounds, technology, and infrastructure at the new Western Illinois University-Macomb; and,

WHEREAS the master plan was endorsed by all Macomb campus governance groups (Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association) and shared as an information item with both Quad Cities governance groups (Faculty Council and Student Government Association); and,

WHEREAS the 14-member Facilities Forum committee has worked closely with campus community to coordinate pre-master planning projects currently in progress (including Hanson Field and Boyer Baseball Stadium renovation, Donald S. Spencer Student Recreation Center expansion, the new Multicultural Center, Performing Arts Center, and Duplication and Publication Services/Property Redistribution Center) and will continue to work collaboratively with the Western Illinois University community and Board of Trustees in the implementation of the campus master plan; and,

WHEREAS the master plan will support Western Illinois University-Macomb's high-achieving, diverse students, faculty, and staff with enrollment of 12,500 and sustainable facilities and grounds, as identified in *Higher Values in Higher Education*; and,

WHEREAS Western Illinois University will continue stewardship of institutional and community resources by engaging in a facilities condition assessment to use empirical data to justify the most cost-effective solutions to construction, remodeling, and decommissioning, and continue participation in the City of Macomb's comprehensive master planning process; and,

WHEREAS the Western Illinois University Board of Trustees has been actively engaged in the master planning process and carefully considered the materials presented at today's Board meeting;

THEREFORE be it resolved that the Western Illinois University Board of Trustees approves implementation of *The Campus Is the Classroom: Western Illinois University-Macomb Campus Master Plan*, and commends the campus community for advancing the goals, priorities, and objectives of *Higher Values in Higher Education*.

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Chair Epperly stated that now that this has passed, he would charge Joe and his committee to come up with policies or standards as to what we do as we implement—that is, sidewalks should be uniform, a tree policy that if we lose a tree due to construction that it will be replaced or maybe even replaced two-for-one or three-for-one. I think that is what their intent is, to come back with standards as we move forward. We will be looking forward to hearing more.

Resolution No. 07.3/9: Release of November 10, 2006 Executive Session Meeting Minutes

Trustee Epperly moved that the Board approve the release of the November 10, 2006 Executive Session Meeting Minutes. Trustee Griffin seconded the motion.

Roll Call

Trustee Antonides	Yes
Trustee Cook	Yes
Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes

Motion carried.

Resolution No. 07.3/10: Revision to Board Regulations, II.B.12.d. & II.C.7.c., Holidays – Second Reading

Trustee Epperly stated that at the last meeting the Board heard first reading of a proposed holiday change to the *Regulations* and it passed by a 4 to 3 vote in favor of changing the holiday. A comment that came up after the last meeting was what would happen if the Board had a tie vote. After some checking, and just so everyone is aware, if there is a tie vote, it does not count as passing. The resolution, whatever it is, does not pass. Since we have eight trustees, we could end up with a 4 to 4 vote. We have to have a majority vote for passage. President Goldfarb is an *ex officio* member of this Board, and he cannot break a tie vote. When the original Boards were designed, it was with seven voting members and one student non-voting member. However, the legislature has since given the student member a vote...so that is the history of how this eight member Board came about. President Goldfarb cannot be asked to cast a tie breaking vote.

We will consider the second reading of the holiday revision that was discussed in detail in March. Are there any further comments from the Board?

Trustee Cook moved for adoption of the resolution. Trustee Griffin seconded the motion.

Trustee Nelson added that he had done some research into the history of Presidents' Day and found that there really is not any true Presidents' Day in the United States. In 1971 Congress passed the Uniform Monday Holiday Bill of 1968. That action made Washington's Birthday, which was celebrated on February 22, the holiday celebrated on the third Monday in February. In the US *Statutes*, the third Monday in February is Washington's Birthday—it is not Presidents' Day. President Nixon in 1971 thought that he could by Presidential Proclamation make it Presidents' Day by an executive order. But he could not do that. We are statutorily celebrating Washington's Birthday on the third Monday in February. That is just information that I thought everyone should know.

Trustee Guzzardo, just to clarify for everyone, a “no” vote is not to change and a “yes” vote is in favor of the change. Is that correct?

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Chair Epperly indicated he was correct...and there was some confusion about that last time. In response to another question, he stated that the request had originally come from the faculty. It has, however, been brought up before some years back. At that time, the Board voted not to approve the change.

Faculty Senate Chair Steve Rock stated that recently the four constituency groups got together to consider the issue and decided to conduct a survey to see how the campus reacted to the suggestion.

Chair Epperly added that all four groups then brought it to the Board as a consensus. My personal feeling is that if someone comes to us with an issue, we will discuss it and address it.

Trustee Cook asked how the campus responded to the survey.

Professor Rock stated that of the people filling out responses, three quarters of them approved and that was consistent across all constituency groups.

Trustee Guzzardo asked Kerry that if in calling the roll for vote, could the names be varied so as not to have the same person always casting the first vote. Kerry responded she would do that.

Vice President Johnson noted that in terms of the overall University calendar, currently Presidents' Day is one of our largest Discover Western programs here on campus for admissions. That is because we are open and the public high schools are off that day. We host a huge number of potential students and parents on that day. This is just something that will have to be addressed if we change the holiday. We will still have to bring staff to campus in order to accommodate our Discover Western recruiting program. That is, unless we change the date for Discover Western. The mechanics of that is something the folks in my area will need to address if this passes. I'm not saying it can't be done, but it is something we will need to deal with.

Trustee Guzzardo asked how President Goldfarb felt about the change.

President Goldfarb stated that he didn't have strong feelings about it. I do believe that the main rationale for this is to try to be a more family friendly campus. I do understand that for some employees with children in school this does create some childcare concerns. If I were pushed, I might argue that if our goal is for a family friendly campus then I would vote in that fashion.

Trustee Antonides asked in terms of hiring staff to come in for Discover Western if we were to close for the day—would those employees have to be paid additional wages?

Vice President Johnson said that it depends of the position, but that some people would need to be paid overtime wages.

Trustee Houston noted he had given his opinions at the last meeting. I think a lot of Mr. Lincoln. Steve's research was interesting. Chris Matthews recently did a program on Presidents' Day and noted the fact that it really is George Washington's Birthday and that students no longer know their presidents or the history of the country. In a recent survey, they pointed out that most people thought the most recent presidents are the greatest presidents because they are the only ones they know. One of the ways we remember our past presidents is by honoring them. And I think that especially in this state it is very important that we do that.

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It was noted that some state universities take neither day as a holiday. State of Illinois employees actually get both days as holiday. It was just the former Board of Governors universities that took Lincoln's Birthday as a holiday.

Trustee Antonides pointed out that the campus survey was skewed. It presented five reasons why we should favor Presidents' Day and only two reasons why we should keep Lincoln's Birthday. It really comes down to whether we are doing this to honor someone or for family friendliness or convenience. The holiday was created to honor someone. If this does pass, I feel the University should honor Mr. Lincoln by doing a special lecture or something.

Roll Call

Trustee Cook	Yes
Trustee Ehlert	No
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	No
Trustee Houston	No
Trustee Nelson	Yes
Trustee Antonides	No

Motion did not pass.

Chair Epperly stated that due to a lack of majority vote the holiday will remain as is. He commended the Board for their thoughtful consideration of the issue. I don't like railroad jobs...we had a split vote the first time and a split vote this time, and I like us to think about things and have open discussions and vote what you feel is best for Western. If we always have an 8 to 0 vote, then at some point it looks like railroad jobs. Thank you for all the thought you have put into this.

Resolution No. 07.3/11: Officer Appreciation – Joseph C. Rallo

Chair Epperly noted this resolution was not in the original packet. I believe Paula and Sodexo have something special for us. Unannounced to anyone, including the Board and the President, I would like to have a toast, at no cost to the University and also I need to clarify this is not real wine, a toast to Provost Joe Rallo. Anytime we have one of our staff named as a President of another university, I think it is a tremendous compliment to that individual and a great compliment to this administration and university. At the conclusion of the reading and voting of this resolution, we will have a toast...that is, if it passes.

Chair Epperly read the following resolution into the record:

WHEREAS Dr. Joseph C. Rallo was named Western Illinois University's Provost and Academic Vice President in 2003 by President Alvin Goldfarb; and,

WHEREAS Dr. Rallo has provided outstanding service by providing academic and administrative leadership for Western Illinois University's College of Arts and Sciences, College of Business and Technology, College of Education and Human Services, College of Fine Arts and Communications, University Libraries, Graduate Studies, Center for International Studies, Illinois Centennial Honors College, Illinois Institute for Rural Affairs, Office of the Registrar, University Advising, Office of Sponsored Projects, Quad Cities and Extended Studies and the Western Illinois Entrepreneurship Center; and,

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WHEREAS Dr. Rallo initiated the “First Year Experience” program, an Academic Master Planning process, the first doctoral program in Educational Leadership, and the development of a Nursing program for Western Illinois University; and,

WHEREAS Dr. Rallo was the only Provost appointed by Governor Blagojevich to the “Diversifying Higher Education Faculty in Illinois” Program; and,

WHEREAS Dr. Rallo has accepted the position of President of Angelo State University in Texas effective June 1, 2007:

THEREFORE be it resolved that the Board of Trustees extends its heartfelt appreciation and congratulations to Joseph C. Rallo for the invaluable service he has provided to Western Illinois University, the Board of Trustees, and the State of Illinois.

Trustee Griffin moved to approved. Trustee Nelson seconded the motion.

Trustee Houston thanked Provost Rallo for his efforts here at the University. Al has done an outstanding job in terms of assembling a great administrative team. At the time we were looking for a new Provost for Western, it was probably the singularly most important decision that Al had to make. He specifically hired someone who wanted to step up to be a university president. Joe has come in and done a fantastic job. He has been very supportive and has had the opportunity to work with someone who is a great teacher. Given the experience that you have had here at Western, we really expect you to be even better...I do not say that jokingly. You have had a great opportunity to be a part of a great team, but also to see a true educator, a true manager and someone who has taken this University and really moved it beyond anything we dreamed of. I hope you have that same opportunity...and I know you have the capability of doing that. You took a salary cut to come here; we are sorry to see you go, but very happy for you from a professional point of view.

Roll Call

Trustee Ehlert	Yes
Trustee Epperly	Yes
Trustee Griffin	Yes
Trustee Guzzardo	Yes
Trustee Houston	Yes
Trustee Nelson	Yes
Trustee Antonides	Yes
Trustee Cook	Yes

Motion carried. Everyone toasted Provost Rallo.

OLD BUSINESS

Trustee in Residence Program.

Chair Epperly noted that several trustees have already participated in the Trustee in Residence program and everyone seems to have enjoyed the experience and learned a lot.

He reminded everyone of the new teleconference rule. We have touched on it before. Be sure to let us know if you can't make a meeting because when it comes to the quorum issue, we have to have a quorum present on site.

Student Trustee Representation

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Thanks to Blake for updating the responsibilities of the student trustee. Everyone received an updated copy of that today. It will be helpful for future student trustees.

NEW BUSINESS

Our future meetings dates have been presented for your consideration. That will be an action item at our next meeting. Please look those over carefully and let Kerry know if you have any comments so we can review prior to the June meeting.

Just a reminder to the trustees that in July we will be meeting at the Kibbe Life Station for a retreat. We will have a tour and there could be a tour the day before of the lock and dam. Let Bill Griffin know if you are interested in doing that. I plan to visit Nauvoo while I am here as I haven't been there in a long time.

Chair Epperly presented to Al Harris a donation of two framed photos of campus for hanging in the hallways of the University Hotel. The hallways just seemed very blah. I mentioned it to Al Harris and we found some really nice things that had been put in storage that have been put on the walls. Every time I've been here I see other guests appreciating the photos. Al, here are a couple of new ones to include to really make that a really classy spot. Thanks to the Visual Production Center staff who did an outstanding job with these two historic photos.

NEXT MEETING

The next regularly scheduled meeting of the Board of Trustees will be **June 1, 2007**, at the Quad Cities campus in Moline.

There being no further business to come before the Board, a motion was made and duly processed to adjourn the meeting of the Board **at 1:36 P.M.**

William L. Epperly, Chair
Robert J. Cook, Secretary
Kerry L. Yadgar, Administrative Assistant to the Board