

WESTERN ILLINOIS UNIVERSITY
BOARD OF TRUSTEES
Minutes of the Meeting
September 28, 2018

The meeting of the Board of Trustees of Western Illinois University convened at 8:00 a.m. in Union Capitol Rooms in Macomb. Chair Carolyn Ehlert Fuller presided. Trustee Brown moved to convene to open session. Trustee Cole seconded the motion.

Roll Call

| | |
|-------------------------------|-----|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Carolyn Ehlert Fuller | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

ATTENDANCE

The following trustees were present:

| | |
|-------------------------------|---------|
| Trustee Roger Clawson | Present |
| Trustee Justin Brown | Present |
| Trustee Lyneir Cole | Present |
| Trustee Carolyn Ehlert Fuller | Present |
| Trustee Cathy Early | Present |
| Trustee Todd Lester | Present |
| Trustee Yvonne Savala | Present |

Also present for the open meeting of the Board of Trustees:

President Jack Thomas
Legal Counsel Liz Duvall
Board Treasurer and Interim Vice President for Administrative Services William Polley
Interim Provost and Academic Vice President Kathy Neumann
Vice President for Student Services Ron Williams
Vice President for Advancement and Public Services Brad Bainter
Senior Vice President for Strategic Planning and Initiatives Joe Rives

Advisory Group Representatives present:

Audrey Adamson -- Council of Administrative Personnel Representative – Macomb & Quad Cities
Robert O’Bear -- Civil Service Employees Council President – Macomb
Steve Whan -- Civil Service Employees Council Vice President – Quad Cities
Grant Reed -- Student Government Association President – Macomb
Jesse Ramos -- Student Government Association President – Quad Cities
Heather McIlvaine-Newsad -- Faculty Senate Vice Chair — Macomb

PUBLIC COMMENTS

- Dorie Vallillo, WIU graduate and former employee—requesting the board reinstates funding for TSPR.
- Polly Radosh—urged reinstatement of funding for TSPR due to its core educational component.
- Elaine Hopkins, wife of retired history professor—requested funds be restored to TSPR.
- Tim Howe, WIU graduate—encouraged reinstatement of funding for TSPR.
- Richard Filipink, --called for release of closed session minutes.
- Bill Thompson, UPI President— seconds release of closed session minutes and questioned the University's use of funds and on what it considers the nucleus and core programs.
- Ann Burton, local attorney and wife of faculty member—states that she believes the decision to defund WIUM is reactionary and is tone policing. She expressed disdain that Chair Ehlert Fuller planted someone in the previous meeting during public comment.
- Bill Thompson, UPI President-- Stated that he believes by planting an administrator to speak in open comments it compromises trust.

POINTS OF PRIDE

- Dr. Heather McIlvaine-Newsad, Professor of Sociology and Anthropology
- Dr. Eric Faierson, Interim Director of the Quad Cities Manufacturing Lab
- Dr. Barry Witten, Great River Teacher Corps
- Dr. Matt Thomas, Associate Director of Bands

CHAIRPERSON'S REMARKS

Chair Carolyn Ehlert Fuller commented on how exciting the morning's highlights in the Points of Pride was, especially following Monday's Founders' Day celebration. Chair Ehlert Fuller noted that the Quad Cities campus celebrated with equal enthusiasm. She highlighted several groups and individuals having demonstrated tireless effort and commitment to the university and urged everyone to focus on the bright side of things.

PRESIDENT'S REMARKS

The President's Remarks were as follows:

Thank you Chair Ehlert-Fuller and thanks to all of you for being here today. The semester is off to a great start, and I want to thank the entire University community for serving Western Illinois University's outstanding students. In this week's Founders' Day address in Macomb and in the Quad Cities, Representative Tony McCombie, a proud WIU alumna, stated the Vision of Western Illinois University: National leadership in quality, opportunity, and affordability.

In discussing our Mission: of preparing students to lead in diverse and dynamic communities, she reminded us about our vital mission in affecting lives for the good, believing in our students, and preparing them for a bright and productive future. The students who sang at Founders' Day also uplifted all in attendance. We have talented and outstanding students, and I want to thank our faculty and staff for their commitment and hard work in helping to make our students shine.

This is a busy and exciting weekend, with many activities planned to celebrate Homecoming. We welcome our alumni and friends who are returning for this weekend's activities, and I would like to extend congratulations to this year's grand marshal, George Baughman. George, a 1960 and 1967 graduate, retired after 37 years as a teacher, coach, administrator, advisor and class sponsor at Lewistown High School. He also taught at Spoon River College, worked at an accounting firm and owns and

managed a farm. This year's parade will also include retired WIU mascot Colonel Rock the third, serving as honorary grand marshal.

August 20th marked the beginning of the Fall 2018 semester. With new academic initiatives underway, including the McCamey Crime Lab in the School of Law Enforcement and Justice Administration, enhanced scholarship opportunities, a revamped Western Commitment Scholarship program, numerous online programs offered for the first time, along with several online programs being developed, and a focus on high-demand programs, we are positioning Western Illinois University for the future.

Now we must apply even more energy to recruiting, retaining and graduating students. The plans and procedural enhancements that have been implemented by Drs. Williams and Woods, along with the admissions staff are helping WIU to positively interact with prospective students for Fall 2019 and beyond. We will hear more about these initiatives from Dr. Williams in his report.

Everyone is responsible for recruitment and retention. All constituencies, on and off campus, must be involved and we will partner with the communities that we serve. I wish to thank Admissions staff, as well as those select individuals outside of Admissions, who are going above and beyond the call of duty to make recruitment a priority. We appreciate and recognize your tireless efforts.

I am pleased that the academic profile of our students has increased this fall. The average GPA of incoming students is 3.3, up from 3.2 in Fall 2017, while the new freshman ACT average is 21.3, up from 20.8. Participation in the University's dual enrollment program, which allows high school students to take college courses, is up 30 percent this fall. Further, Western's extension numbers have also increased.

In addition, the Centennial Honors College expects enrollment to exceed 1,000 students again this year. There are many positive initiatives taking place. I encourage all of us to continue to focus on what we can do to increase enrollment, retention and graduation rates.

While we have more new students than originally predicted and we are receiving funding from the state, we are still projected to deficit spend again this year, assuming we do not receive additional state funding. Last year, the University's appropriated expenditures exceeded revenues by approximately \$4 million. This is not sustainable. Changes are must continue to be made.

Letisha Trepac, our Budget Director sent a letter to the University community outlining measures to help the University decrease the amount we will deficit spend this year. As Letisha stated, we must limit spending as much as possible, so that we can invest more resources into growing our way to prosperity. Decreasing expenditures must be accompanied by increasing revenue. We must enhance and diversify our revenue streams.

In light of the current funding model from the state, we need more students. To contribute to enrollment growth at Western, we need to compete to keep students from leaving the state. We must share positive messages about the University, share student success stories, and have premier, unique and high demand programs to draw even more high-quality, diverse students, faculty, and staff to this University.

We have outstanding academic programs and incredible resources and opportunities for students to learn and succeed at Western. Our faculty and staff are committed to having a positive impact on our students, and we do make a positive difference in their lives.

We are proud to celebrate the many successes at Western Illinois University, which include being recognized in various rankings for many years, including:

- The Princeton Review for **fifteen** consecutive years,
- U.S. News and World Report for **fourteen** consecutive years,
- G.I. Jobs Magazine for **ten** consecutive years Military Times EDGE Magazine for **eight** consecutive years.
- Washington Monthly College Guide "Best Bang for the Buck" Midwestern School – 2018 Washington Monthly College Guide.
- #13 among 385 Midwestern colleges and universities.
- One of three Illinois public universities in the Top 20 of Midwestern rankings.

These are just a few of the accolades received by this fine University in the past year.

Looking toward the future, we are in the process of academic realignment. We have plans in place to invest in high demand programs, and we will move this University forward in offering leading-edge programs. I encourage you to become involved in the process as we make essential changes at this University. My leadership team and I will hold numerous forums and provide other opportunities for feedback and discussion. I will also continue to host the President's Roundtable for Faculty, the President's Roundtable for Staff and the President's Roundtable for students. Author Dan Millman once said, "The secret of change is to focus all of your energy, not on fighting the old, but on building the new." We need all of our collected talents and energies to build an even better - and stronger - Western Illinois University.

We are changing and adapting to the needs of our students, our region and beyond, and we must become more nimble in our ability to implement change. We will move forward in implementing our strategic plan, *Higher Values in Higher Education*. I have tasked my leadership team with growing enrollment, continuing to support community and economic development and engaging external organizations, particularly through the President's Executive Institute.

As stated earlier, we will engage in academic realignment to advance student recruitment, retention, graduation, collaboration, efficiency and distinguish Western Illinois University from other universities. To accomplish this, we must review our academic program offerings and modify as necessary, streamline and enhance general education, invest further in high demand programs and the potential for growth areas, and again, increase online, hybrid and alternative delivery formats and degree programs. The Interim Provost has convened the APER Committee and the report is due by December 2, so we can move forward with vital changes to our program offerings.

As we move forward, we will continue to enhance and expand our marketing and advertising efforts. University Marketing, under the direction of Vice President Brad Bainter and led by Suzi Pritchard, is working with admissions and others across campus, using solid research-based data, to further enhance our marketing initiatives to ensure we are reaching prospective students and their families. We must reach out more to regional students, and we must do more for our military members.

Now, we continue to be at the forefront of the statewide agenda for higher education. I was in Springfield last week with a delegation advocating for Western and as an IBHE trustee, attended the recent Illinois Board of Higher Education meeting. Western Illinois University is well respected in Springfield and beyond, and we will continue to advocate for increased funding for the University as a whole, for our deferred maintenance needs and for other projects such as the Center for Performing Arts.

In terms of advocacy, on September 20th, I sent a letter to the University Community to address the Governor's comments about an expansion of the new Illinois Innovation Network, a statewide research enterprise that the University of Illinois System is leading to drive economic growth. The University of Illinois is currently developing hubs at their campuses in Urbana-Champaign, Chicago and Springfield. The Illinois Innovation Network also plans to develop other innovation centers across the state, in collaboration with universities like Western Illinois University and others. We stand ready to begin discussions on how WIU can partner with the Illinois Innovations Network to bolster the state's economy.

In my letter, I stated that we are one University with two campuses. We have long served students and the communities on two campuses. This will continue. Our faculty, staff and students are integral parts of both communities. We are, and will remain, one University that will continue to forge ahead together.

Turning to personnel matters, I would like to welcome and recognize Melinda McFadden as the newest member of the clerical staff in my office. Melinda came from the Human Resources Office. She is replacing Sara Payne.

We are currently in the process of forming the Provost search committee and the search committee for the Vice President for Administrative Services.

Today, we stand on the verge of history at Western Illinois University. We are capitalizing upon an opportunity to reshape Western Illinois University and to position our institution for the next 100

years. Now is the time to set aside the troubles of the past, embrace the opportunities of the present, and look forward to the promises of the future.

I look forward to seeing many of you this weekend, including at the Dedication of Chown Golf Center at 2 PM today, the Gwendolyn Brooks Memorial Park Groundbreaking to the west of the Alumni House at 3:30, the all-alumni social this evening at the Alumni House, and the old Stompin' Ground Runaround tomorrow morning. Please join me tomorrow for the parade and the Homecoming football game.

I would like to recognize our student trustee, Justin Brown, who has his father, Tony Brown who is the chief of police in Rantoul, IL here in the audience.

Have a great day and enjoy the Homecoming festivities.

LEGISLATIVE UPDATE

Assistant to the President for Governmental Relations Jeanette Malafa addressed the Board.

Malafa's remarks were as follows:

IBHE University Funding Formula Working Group formed to create a performance based funding formula and are working to pass this by next Spring. There is concern from the university about this.

Veto Session is scheduled soon with only a few items scheduled that will affect higher ed.

HB4882 Grow Your Own Teacher Bill vetoed because the Governor is only willing to fund programs which have proven outcomes and standards when it comes to teacher standards.

REVIEW AND APPROVAL OF BOARD MEETING MINUTES

Trustee Early moved to approve the June 1, 2018; June 6-7, 2018; June 28, 2018, July 12-13, 2018 Retreat, and August 23-24 Meeting minutes. Trustee Brown seconded the motion.

Roll Call

| | |
|-------------------------------|-----|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Carolyn Ehlert Fuller | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

GENERAL COMMENTS BY VICE PRESIDENTS

Academic Services

Interim Provost and Academic Vice President Kathy Neumann highlighted various events and accomplishments across academic affairs:

- APER Committee in place
- NSF Grant
- Veterans Perspective on Combat and Peace Magazine in print and online
- Nursing had first semester abroad in Dublin

- COFAC celebrating 50 years
- Broadcasting is part of ESPN Plus
- Counselor Education has partnered with Robert Young Center and is seeing patients at the WIU-QC Campus
- McCamey Crime Lab will open in Spring 2019 with Dedication on November 5
- Mechanical Engineering accredited by ABET
- Honors College has 936 students vs 838 a year ago

Strategic Planning and Initiatives

Sr. VP Rives reported the highlights of these and other QC happenings, including:

Sr. Vice President for Strategic Planning and Initiatives Joe Rives thanked Trustees Ehlert Fuller, Early and Brown and President Thomas for coming to our New Student Welcome.

- 250 students are signed up for the QC Homecoming Dance
- 250 high school students will visit the QC campus today
- Introduced Jesse Ramos, QC SGA President

Student Services

VP Williams highlighted several continuing and new initiatives within student services, including:

- Encouraged continued collaboration from both campuses for student retention and degree completion.
- FY19 application cycle has implemented a self-reporting component to increase applications.
- Many volunteer opportunities in the surrounding areas for WIU students.
- Connections Mapping allows Student Services to recognize at-risk students earlier in the semester.

Some Homecoming highlights today there will be ribbon cuttings and groundbreakings.

Advancement and Public Services

Vice President Brad Bainter highlighted several accomplishments and initiatives, including:

- All divisions in our area work toward meeting the university's goals for recruiting and retaining students.
- Webpage updates have been done.
- Digital marketing ads
- Geofencing high schools for the first time
- Internet television ads in counties where we are having success as well as in markets where we experience success.
- Suzi Pritchard is undertaking a rebranding effort.

Administrative Services

Interim Vice President Bill Polley reported on the financial status of the University, including:

- Thanked everyone for assisting with recruiting and retention.
- Attended a number of meetings around the state with Sr. VP Rives, Budget Director Trepac, IBHE, counterparts across the state.
- Several programs in the state are cause for optimism despite the budgetary situation.
- Properly maintained facilities are key for attracting and retaining students.
- JP Morgan has given us over \$75K rebate for the first 6 months, compared to the \$106K for the entire year last year.
- Jeff Brownfield from SUCS visited campus to discuss the details on reclassifying positions from COAP to Civil Service.
- Troy Rhoads is the Interim Facilities Director

- \$9.5M released of capital money for roof repairs, chillers
- Ethics Training will begin October 1 on Western Online

ADVISORY GROUP REPORTS

Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:

The four constituency groups formally submitted the included reports as part of their consent agenda:

The four constituency groups formally submit the included reports as part of their consent agenda. At this time none of the four constituency groups formally object to any of the action items on the BOT's agenda.

We encourage the BOT to demonstrate clear leadership and vision.

Additionally, we encourage the BOT to keep our students, faculty, staff, and our four core goals in mind when making and communicating important decisions and long term planning: Academic Excellence, Educational Opportunity, Personal Growth, and Social Responsibility.

Council of Administrative Personnel – Audrey Adamson

Adamson gave highlights from the written report.

Written Report:

It has been a successful start to the year for COAP. Audrey Adamson began her 2nd term as president. We welcomed several new Executive Committee members and have an almost full slate of officers for this year: Past President: Dustin VanSloten VP: Joe Roselieb, Secretary/Treasurer: Margaret Taylor, Academic Services: Dana Moon, Student Services: Megan Bainter, Admin Services: Laura Caldwell, President's Area: Angela Bonifas, WC Rep: Thomas Rosner and our first ever At Large Rep: Rocio Ayard Ochoa. We will be adding another at large rep and an additional QC rep during our 2019 elections. We are currently seeking a representative from Advancement and Public Services.

President Thomas will be joining us at our October 3rd meeting to speak about his Presidential Initiatives and the Strategic Plan. On October 18th we will be hosting our COAP Open Forum, where President Thomas will speak and answer questions. We will also be hearing from Interim VP of Administrative Services, Bill Polley and HR Director Cindy Lotz to provide information about the Civil Service audit process for COAP positions.

COAP is pleased to have been asked to provide members to serve on the Social Responsibility Task Force and the both the VP of Administrative Services and Provost Search committees.

We continue to offer a Professional Development Scholarship and will be determining our Fall recipients at our October meeting. Spring applications will be out in January.

COAP will continue to evaluate the results of our member survey last year and focus on increased communication and advocacy on important matters.

COAP thanks the Board of Trustees and the campus leadership for your ongoing support and guidance.

Civil Service Employees Council Macomb President – Bob O’Bear

O’Bear gave highlights from the written report.

Written Report:

- 1) We would like to thank all the Employees of the Month for going above and beyond their everyday duties. We would also like to send out many thanks to their nominators for helping to recognize them for their outstanding service to Western Illinois University.

Civil Service Employees of the Month:

July 2018: Jennifer Scott, Grants and Contracts Associate II, Sponsored Projects

August 2018: Rebecca Fross, Nursery Worker, Libraries

September 2018: Robert O’Bear, Accountant I, Accounting Office

- 2) We held an emergency meeting and election on September 18, 2018 to fill the President Position created by the resignation of the of the council president.

Robert O’Bear was elected as the new President creating a vacant VP position which was filled by Steve Whan.

The council has also chosen a representative to sit on the search committee of the Provost/Academic Vice President and the Vice President for Administrative Services.

- 3) The council has been busy planning the CSEC Fall Luncheon “Take a Snow Day with CSEC” which will be held Thursday December 6th in the WIU Grand Ballroom.

The Civil Service Employees Council would like to express their sincere appreciation to the WIU Board of Trustees; President Thomas; Dr Polley, Interim Vice President for Administrative Services; and Cindy Lotz, Human Resource Director, for their continued support of our council and to Western Illinois University’s Civil Service employees.

Civil Service Employees Council Quad Cities Representative – Steve Whan

Whan gave an oral report:

- One of three members of the QC who represent CSEC.
- WE CARE Sept. 21 and 22 where we spread mulch and planted bulbs.
- Co-sponsored QC Marathon. 6,000 runners passed by campus. Free parking, lawn chair parking, food trucks, students assisted with chicken broth and water, DJ. QC Marathon staff said WIU had the most involvement of all sponsors.
- Thanked Dr. Rives and Scott Brouette for the Annual Faculty and Staff BBQ.

Faculty Senate Representative – Dr. Heather McIlvaine-Newsad

McIlvaine-Newsad gave highlights from the written report.

Written Report:

The following is an abbreviated summary of some of the major activities and initiative the Faculty Senate has engaged in since the 8 June 2018 BOT meeting with full Faculty Senate meeting minutes available on the Faculty Senate website, < http://wiu.edu/faculty_senate/meetings/index.php >:

September 11, 2018

(1) The majority of the meeting was comprised of messages from President Thomas on his Presidential Initiatives for 2018-19 and the realignment process and from Interim Vice President for Administrative Services Bill Polley and Budget Director Leticia Trepac on budget issues. Senators and audience members asked a number of questions of the President and Interim Provost regarding the realignment, about which there seems to be much confusion.

(2) The Academic Program Elimination Review (APER) Committee ballots have been distributed to determine representation for contested college seats. There was only one ballot received for the College of Fine Arts and Communication (Duke Oursler, Art) and for University Libraries (Linda Zellmer), so those representatives have been declared elected. The election concludes at noon on 25 September 2018.

(3) The Faculty Senate approved the charge, membership, and timeline for a new ad hoc Textbook Affordability Committee. The Senate Nominating Committee has been charged with nominating members to the committee.

August 28, 2018

(1) During the Provost's Report, senators and guests asked questions of the Interim Provost regarding the faculty layoffs and the realignment.

(2) The Faculty Senate would like to determine how it can work more collaboratively with the Board of Trustees beyond a brief report given before every BOT meeting. The Executive Committee will continue to discuss this.

(3) The Executive Committee has asked that representation from the Faculty Senate Council on Campus Planning and Usage be included on the new Space Task Force created by the BOT.

(4) The Senate heard annual reports from all of its councils and committees.

(5) The Senate added the charge "to review the operation and effectiveness of UNIV 100" to its ad hoc FYE Program Review Committee, which was already charged to review the operation and effectiveness of Y courses.

Current Items Under Consideration for Tuesday, 25 September 2018

(1) Consideration of the action items for the BOT meeting on 28 September 2018. No objections have been recorded at this time.

(2) Consideration of the General Education Review Committee (GERC) report.

(3) Announcement for the date of the Interim Provost's public explanations of the layoff criteria and the principles that are governing the reorganization.

Student Government Association Macomb President – Grant Reed

Reed reported as follows:

- Have begun 50th legislative session with a full slate of officers
- Mayor-Student round tables continuing
- Student of the Month program continuing
- Super Hero Blue Light Fun Run to bring awareness to sexual assault on October 20

Student Government Association Quad Cities President – Jesse Ramos

Ramos reported as follows:

- Highlighted SGA events beginning the semester in the QC (Trivia Night, Movie Night, Casino Night, NAMI Walk, Homecoming Dance/Party, Angel Tree, Homeless Shelter Volunteering)
- Full slate of officers and a growing number of participants

Chair Ehlert Fuller called for a break at 10:50 a.m. Convened at 11:03 a.m.

FINANCE

Report No. 18.9/1: Report on Contributions

Vice President Brad Bainter highlighted the report, and advised the Board of personnel changes in his area.

Report No. 18.9/2: Purchases of \$100,000-\$499,999.99 Receiving Presidential Approval

Interim Vice President Bill Polley highlighted the report as submitted.

Report No. 18.9/3: Cost Analysis Report

Director of Institutional Research and Planning Angela Bonifas presented her report as submitted. Some highlights are as follows:

- Report is a cost analysis comparing WIU to peer institutions to benchmark
- In FY17 the cost per student was \$26,646
- WIU paid an above average salary to Unit A faculty.
- Student to Faculty Ratio was above average 15:1, whereas peers were 18:1, 16:1, 19:1
- Report analyzed Student Services, Institutional Support, Academic Support, Research, and Public Service

Trustee Lester left at 11:15 am and Trustee Early led this section on his behalf.

Resolution No. 18.9/1: Purchases of \$500,000 and Over

Interim Vice President Bill Polley highlighted the resolution as submitted.

A motion was made by Trustee Cole to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution No. 18.9/2: Approved Depositories and Signatories

Interim Vice President Bill Polley highlighted the resolution *

A motion was made by Trustee Cole to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS Western Illinois University has a need for digital advertising; and,

WHEREAS the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules;

THEREFORE be it resolved that the Board of Trustees approves the contracting for

Digital Marketing

ITEM DESCRIPTION: Implement and facilitate digital marketing buys and advertising tactics for University Marketing. The initial term of the contract is July 1, 2017 through June 30, 2020 with seven (7) one-year renewal options available. The initial award was for \$375,000 (\$125,000/year) with the potential to increase as additional funding becomes available. FY18 spend was \$277,400.60. University Marketing has requested the FY19 total to be \$300,000, which would increase the total to over the \$500,000 BOT approval limit.

COST: \$1,250,000 estimated over life of contract (including renewal options)

RECOMMENDED VENDOR: Media Link, Inc.; Rock Island, IL

| | | | |
|---------------------|--|----------|-----|
| BID SUMMARY: | Media Link, Inc.; Rock Island, IL | *149/150 | pts |
| | eBiz Universe; Schaumburg, IL | 139/150 | pts |
| | Register Media/USA Today; Des Moines, IA | 129/150 | pts |
| | Carnegie Communications; Westford, MA | 126/150 | pts |
| | WGN Radio; Chicago, IL | 116/150 | pts |
| | Nexstar; Champaign, IL | 109/150 | pts |
| | WGN TV; Chicago, IL | 105/150 | pts |
| | Sinclair/WICD; Champaign, IL | 101/150 | pts |
| | Media Monkey; Itasca, IL | 96/150 | pts |
| | Tribune Co; Chicago, IL | 84/150 | pts |

*Media Link is a registered certified minority business and will help WIU to meet the 10% goal established by the Small Business Contract Act (30 ILCS 503/10).

FUND SOURCE: Appropriated

Resolution No. 18.9/3: FY2019 All-Funds Budget

Director of Budget Letisha Trepac was available for questions.

A motion was made by Trustee Ehlert Fuller to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS Western Illinois University must prepare an annual all-funds budget for Appropriated Funds, University Income Funds, and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS the Fiscal Year 2019 all-funds budget requires Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2019 All-Funds Budget* presented today advances the goals of the University's Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and statewide strategic planning goals for higher education, as identified in IBHE's *Illinois Public Agenda for College and Career Success*; and,

WHEREAS the *Fiscal Year 2019 All-Funds Budget* presented today maintains Western Illinois University's public commitments to conservative fiscal management and public accountability to students, their families, and state taxpayers:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2019 All-Funds Budget as presented in the *Fiscal Year 2019 All-Funds Budget* document and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

Fiscal Year 2018 All-Funds Budget

To ensure full budgetary disclosure within Illinois public universities, the Illinois Board of Higher Education requires each public university Board of Trustees to approve a budget for the upcoming fiscal year. The plan must include all sources of university funds categorized by State Appropriated Funds, University Income Funds, Auxiliary Services Funds, and All Other Non-Appropriated Funds. The budget approved by the Western Illinois University Board of Trustees is submitted to the Illinois Board of Higher Education, Illinois State Legislature, and the Governor.

The following table presents Western Illinois University's *Fiscal Year 2019 All-Funds Budget* to be approved by the Western Illinois University Board of Trustees. This budget is presented with a FY2019 state appropriation of \$47.2 million. This is the amount that was passed by the General Assembly on May 31, 2018.

| Western Illinois University Fiscal Year 2019 All-Funds Budget | | | | | |
|--|-----------------------|----------------------|--------------------------------|----------------------------|-----------------------|
| | State Appropriated | University Income | Auxiliary Facilities System | Other Non- Appropriated | Total |
| Personal Services | \$ 44,681,900 | \$ 51,818,100 | \$ 12,800,000 | \$ 14,000,000 | \$ 123,300,000 |
| Medicare | 800,000 | 700,000 | 200,000 | 160,000 | 1,860,000 |
| Contractual Services | - | 11,150,000 | 18,000,000 | 14,500,000 | 43,650,000 |
| Travel | - | 450,000 | 75,000 | 600,000 | 1,125,000 |
| Commodities | - | 1,550,000 | 400,000 | 2,200,000 | 4,150,000 |
| Equipment | - | 2,500,000 | 300,000 | 1,000,000 | 3,800,000 |
| Awards/Grants & Matching Func | - | 7,900,000 | 1,400,000 | 24,290,000 | 33,590,000 |
| Telecommunication Services | - | 400,000 | 100,000 | 500,000 | 1,000,000 |
| Operation of Automotive Equip | - | 200,000 | 125,000 | 500,000 | 825,000 |
| Permanent Improvements | - | 105,200 | 200,000 | 500,000 | 805,200 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 14,000,000 | 250,000 | 14,250,000 |
| Total FY2018 Operating Budget | \$ 47,226,700 | \$ 76,773,300 | \$ 47,800,000 | \$ 59,500,000 | \$ 231,300,000 |

Statewide budgeting for higher education follows a two-step process. Prior to the start of the fiscal year, the Western Illinois University Board of Trustees must approve a preliminary spending plan for the next fiscal year beginning July 1. Table 1 presents the *Western Illinois University Preliminary Spending Plan* for fiscal years 2017, 2018 and 2019. This plan was approved by Western Illinois University Board of Trustees in June (*Resolution No. 18.6/3*).

Table 2 presents the All-Funds Budget approved by the Western Illinois University Board of Trustees for Fiscal Years 2017, 2018, and 2019. Differences in values budgeted for the *Fiscal Year 2019 Preliminary Spending Plan* (Table 1) and the *Fiscal Year 2019 All-Funds Budget* (Table 2) are due to the following factors.

- The *Fiscal Year 2019 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2018, was based on projected student enrollment. The *Fiscal Year 2019 All-Funds Budget*, presented today, is based on actual Fall 2018 enrollment.
- Western Illinois University bases institutional budgets on previous fiscal year expenditures. The *Fiscal Year 2019 Preliminary Spending Plan*, approved by the Western Illinois University Board of Trustees in June 2018, was based on estimated Fiscal Year 2018 expenditures. The *Fiscal Year 2019 All-Funds Budget*, presented today, is based on actual Fiscal Year 2018 expenditures.
- At the time of preparing the Fiscal Year 2019 Preliminary Spending Plan to the Western Illinois University Board of Trustees, the State's Fiscal Year 2019 Appropriated Funds Budget had not been enacted. The

University's Fiscal Year 2019 All-Funds Budget includes the Fiscal Year 2019 Appropriated Funds Budget signed into law by the Governor.

Fiscal Year 2019 Spending Priorities

Following a fiscally conservative model, Western Illinois University's annual budget preparation process uses the previous year's budget and Strategic Plan priority and resource allocation decisions as base. This practice successfully supports advancement of the *University Mission Statement* and attainment of institutional goals and priorities stated in *Higher Values in Higher Education*.

As guided by *Higher Values in Higher Education*, funds will be applied to the University's highest priorities, including increasing faculty and staff salaries to meet and exceed the average of peer institutions, support for academic programs, deferred maintenance, student recruitment, marketing and support for student scholarships and retention efforts.

Pending Board approval, the University will continue to aggressively pursue Strategic Plan priorities. Personal services, Medicare, and CMS health insurance expenditures totaling \$128.1 million represent 55.4 percent of the University's Fiscal Year 2019 planned all-funds budget expenditures, followed by items supporting the academic mission of the University: contractual services (primarily utilities and food service), awards and grants (student financial aid), and commodities.

Integrated Planning, Budgeting, and Accountability Reporting Processes

Because Western Illinois University engages in integrated planning, budgeting, and accountability reporting processes, the *Fiscal Year 2019 All-Funds Budget* report should be read in conjunction with *The Fiscal Year 2020 Appropriated Operating and Capital Budget Recommendations* to the Illinois Board of Higher Education identifying how funding will create sustainability for instructional, research, and service activities that directly contribute to Illinois' knowledge-based economy through successful implementation of *Higher Values in Higher Education*.

Table 1
Western Illinois University
Fiscal Year 2017 Through FY2019 Preliminary Spending Plan

| | State Appropriated | University Income | Auxiliary Facilities System | Other Non- Appropriated | Total |
|------------------------------------|-----------------------|----------------------|--------------------------------|----------------------------|----------------|
| Fiscal Year 2017 | | | | | |
| Personal Services | \$ 38,581,510 | \$ 45,718,490 | \$ 13,750,000 | \$ 13,000,000 | \$ 111,050,000 |
| Medicare | 830,000 | 600,000 | 200,000 | 150,000 | 1,780,000 |
| Contractual Services | - | 10,000,000 | 21,000,000 | 14,350,000 | 45,350,000 |
| Travel | - | 450,000 | 100,000 | 500,000 | 1,050,000 |
| Commodities | - | 2,275,200 | 600,000 | 2,100,000 | 4,975,200 |
| Equipment | - | 2,800,000 | 500,000 | 1,500,000 | 4,800,000 |
| Awards & Grants and Matching Funds | - | 6,000,000 | 1,500,000 | 25,000,000 | 32,500,000 |
| Telecommunication Services | - | 450,000 | 125,000 | 350,000 | 925,000 |
| Operation of Automotive Equipment | - | 300,000 | 200,000 | 500,000 | 1,000,000 |
| Permanent Improvements | - | 250,000 | 400,000 | 300,000 | 950,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 13,750,000 | 250,000 | 14,000,000 |
| Total FY2017 Operating Budget | \$ 41,156,310 | \$ 68,843,690 | \$ 52,325,000 | \$ 59,000,000 | \$ 221,325,000 |
| Fiscal Year 2018 | | | | | |
| Personal Services | \$ 38,611,200 | \$ 53,944,000 | \$ 13,500,000 | \$ 13,000,000 | \$ 119,055,200 |
| Medicare | 800,000 | 600,000 | 200,000 | 150,000 | 1,750,000 |
| Contractual Services | - | 9,500,000 | 20,000,000 | 14,350,000 | 43,850,000 |
| Travel | - | 400,000 | 100,000 | 500,000 | 1,000,000 |
| Commodities | - | 1,500,000 | 500,000 | 2,100,000 | 4,100,000 |
| Equipment | - | 2,000,000 | 400,000 | 1,500,000 | 3,900,000 |
| Awards & Grants and Matching Funds | - | 7,000,000 | 1,600,000 | 25,000,000 | 33,600,000 |
| Telecommunication Services | - | 400,000 | 125,000 | 350,000 | 875,000 |
| Operation of Automotive Equipment | - | 250,000 | 175,000 | 500,000 | 925,000 |
| Permanent Improvements | - | 250,000 | 400,000 | 300,000 | 950,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 14,000,000 | 250,000 | 14,250,000 |
| Total FY2018 Operating Budget | \$ 41,156,000 | \$ 75,844,000 | \$ 51,200,000 | \$ 59,000,000 | \$ 227,200,000 |
| Fiscal Year 2019 | | | | | |
| Personal Services | \$ 44,681,900 | \$ 47,318,100 | \$ 12,800,000 | \$ 13,000,000 | \$ 117,800,000 |
| Medicare | 800,000 | 600,000 | 200,000 | 150,000 | 1,750,000 |
| Contractual Services | - | 9,600,000 | 18,000,000 | 14,350,000 | 41,950,000 |
| Travel | - | 400,000 | 75,000 | 500,000 | 975,000 |
| Commodities | - | 1,500,000 | 400,000 | 2,100,000 | 4,000,000 |
| Equipment | - | 2,000,000 | 300,000 | 1,500,000 | 3,800,000 |
| Awards & Grants and Matching Funds | - | 8,000,000 | 1,400,000 | 25,000,000 | 34,400,000 |
| Telecommunication Services | - | 400,000 | 100,000 | 350,000 | 850,000 |
| Operation of Automotive Equipment | - | 250,000 | 125,000 | 500,000 | 875,000 |
| Permanent Improvements | - | 250,000 | 200,000 | 300,000 | 750,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 14,000,000 | 250,000 | 14,250,000 |
| Total FY2019 Operating Budget | \$ 47,226,700 | \$ 70,318,100 | \$ 47,800,000 | \$ 59,000,000 | \$ 224,344,800 |

Table 2
Western Illinois University
Fiscal Year 2017 Through 2019 All-Funds Budget

| | State Appropriated Funds | University Income Funds | Auxiliary Facilities System Funds | Other Non- Appropriated Funds | Total |
|------------------------------------|--------------------------------|-------------------------------|---|-------------------------------------|-----------------------|
| Fiscal Year 2017 | | | | | |
| Personal Services | \$ 48,870,400 | \$ 50,129,600 | \$ 13,750,000 | \$ 13,000,000 | \$ 125,750,000 |
| Medicare | 830,000 | 1,000,000 | 200,000 | 150,000 | 2,180,000 |
| Contractual Services | - | 11,000,000 | 21,000,000 | 14,350,000 | 46,350,000 |
| Travel | - | 500,000 | 100,000 | 500,000 | 1,100,000 |
| Commodities | - | 1,625,200 | 600,000 | 2,100,000 | 4,325,200 |
| Equipment | - | 2,500,000 | 500,000 | 1,500,000 | 4,500,000 |
| Awards & Grants and Matching Funds | - | 6,500,000 | 1,500,000 | 25,000,000 | 33,000,000 |
| Telecommunication Services | - | 500,000 | 125,000 | 350,000 | 975,000 |
| Operation of Automotive Equipment | - | 300,000 | 200,000 | 500,000 | 1,000,000 |
| Permanent Improvements | - | 500,000 | 400,000 | 300,000 | 1,200,000 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 13,750,000 | 250,000 | 14,000,000 |
| Total FY2017 Operating Budget | <u>\$ 51,445,200</u> | <u>\$ 74,554,800</u> | <u>\$ 52,325,000</u> | <u>\$ 59,000,000</u> | <u>\$ 237,325,000</u> |
| Fiscal Year 2018 | | | | | |
| Personal Services | \$ 40,883,000 | \$ 57,617,000 | \$ 12,800,000 | \$ 14,000,000 | \$ 125,300,000 |
| Medicare | 703,800 | 896,200 | 200,000 | 160,000 | 1,960,000 |
| Contractual Services | 2,199,400 | 9,000,600 | 18,000,000 | 14,500,000 | 43,700,000 |
| Travel | - | 500,000 | 75,000 | 600,000 | 1,175,000 |
| Commodities | 337,300 | 1,267,900 | 400,000 | 2,200,000 | 4,205,200 |
| Equipment | 351,900 | 2,148,100 | 300,000 | 1,000,000 | 3,800,000 |
| Awards & Grants and Matching Funds | - | 8,500,000 | 1,400,000 | 24,790,000 | 34,690,000 |
| Telecommunication Services | 131,900 | 368,100 | 100,000 | 500,000 | 1,100,000 |
| Operation of Automotive Equipment | 158,400 | 191,600 | 125,000 | 500,000 | 975,000 |
| Permanent Improvements | - | 500,000 | 200,000 | 500,000 | 1,200,000 |
| CMS Health Insurance | 1,535,000 | 209,800 | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 14,000,000 | 250,000 | 14,250,000 |
| Total FY2018 Operating Budget | <u>\$ 46,300,700</u> | <u>\$ 81,199,300</u> | <u>\$ 47,800,000</u> | <u>\$ 60,000,000</u> | <u>\$ 235,300,000</u> |
| Fiscal Year 2019 | | | | | |
| Personal Services | \$ 44,681,900 | \$ 51,818,100 | \$ 12,800,000 | \$ 14,000,000 | \$ 123,300,000 |
| Medicare | 800,000 | 700,000 | 200,000 | 160,000 | 1,860,000 |
| Contractual Services | - | 11,150,000 | 18,000,000 | 14,500,000 | 43,650,000 |
| Travel | - | 450,000 | 75,000 | 600,000 | 1,125,000 |
| Commodities | - | 1,550,000 | 400,000 | 2,200,000 | 4,150,000 |
| Equipment | - | 2,500,000 | 300,000 | 1,000,000 | 3,800,000 |
| Awards & Grants and Matching Funds | - | 7,900,000 | 1,400,000 | 24,290,000 | 33,590,000 |
| Telecommunication Services | - | 400,000 | 100,000 | 500,000 | 1,000,000 |
| Operation of Automotive Equipment | - | 200,000 | 125,000 | 500,000 | 825,000 |
| Permanent Improvements | - | 105,200 | 200,000 | 500,000 | 805,200 |
| CMS Health Insurance | 1,744,800 | - | 200,000 | 1,000,000 | 2,944,800 |
| Other | - | - | 14,000,000 | 250,000 | 14,250,000 |
| Total FY2019 Operating Budget | <u>\$ 47,226,700</u> | <u>\$ 76,773,300</u> | <u>\$ 47,800,000</u> | <u>\$ 59,500,000</u> | <u>\$ 231,300,000</u> |

Resolution No. 18.9/4: FY 2020 Appropriated Operating Budget Recommendations

Director of Budget Letisha Trepac was available for questions.

A motion was made by Trustee Ehlert Fuller to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS Western Illinois University prepares annual appropriated operating recommendations for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS Fiscal Year 2020 appropriated operating budget recommendations require Western Illinois University Board of Trustees approval prior to submission; and,

WHEREAS the *Fiscal Year 2020 Appropriated Operating Budget Recommendations* presented today advance the goals of the University's Strategic Plan, *Higher Values in Higher Education*, on both Western Illinois University campuses, and the Illinois Board of Higher Education's statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2020 appropriated operating budget recommendations as presented in the *Fiscal Year 2020 Appropriated Operating Budget Recommendations* and be it further resolved that the President be authorized to make technical adjustments in the operating budget recommendations if necessary.

Fiscal Year 2020 Appropriated Operating Budget Recommendations
Western Illinois University

Western Illinois University begins Fiscal Year 2019 with a \$124 million base appropriation (38 percent from general revenue and 62 percent from income fund). The University recommends a \$17.3 million general revenue increase in funding for Fiscal Year 2020 operations.

Through meaningful state support, internal reallocations, and successful implementation of the University's Strategic Plan, *Higher Values in Higher Education*, Western Illinois University continues to advance the four goals of The Illinois Board of Higher Education's *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*;

Goal One: Increase educational attainment to match best-performing states.

Goal Two: Ensure college affordability for students, families, and taxpayers.

Goal Three: Increase the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

Goal Four: Better integrate Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Illinois Board of Higher Education guidelines divide operating recommendations into two categories: salary and cost increases and support for program priorities. Fourteen and one-half percent of the University's recommendation is for salary and cost increases. This includes funding for salary increases, related Social Security contributions, and other inflationary increases associated with University operations (utilities, library materials, and all other institutional operations). The remaining 85.5 percent of the University's recommendation supports programs identified in *Higher Values in Higher Education*.

| Western Illinois University Fiscal Year 2020 Appropriated Funds Operating Budget Request | | | |
|---|---------------------|---------------------|----------|
| | Dollar Increase | Percent Increase | Priority |
| Salary and Cost Increases | | | |
| Salaries (on 95% of Base) | \$1,500,000 | 1.55% | |
| Other General Costs | <u>1,000,000</u> | 3.64% | |
| Total Salary and Cost Increases | \$2,500,000 | 2.02% | |
| Program Priorities | | | |
| Restoration of Budget Reduction | 5,650,000 | | 1 |
| Student Financial Aid | 2,000,000 | | 2 |
| Deferred Maintenance | 5,000,000 | | 3 |
| Quad Cities Campus Funding (Phase I and II) | \$1,600,000 | | 4 |
| STEM, Regional, High Demand Program Investment | 500,000 | | 5 |
| Total Program Priorities | \$14,750,000 | | |
| Total All Increases | \$17,250,000 | | |

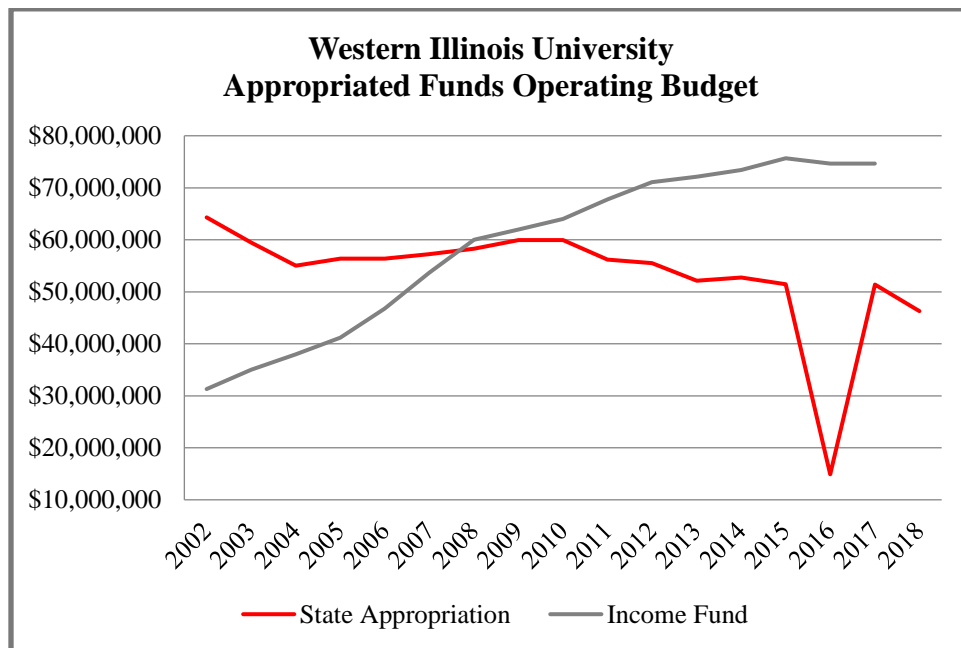
Salary Increases for Faculty and Staff. As stated in *Higher Values in Higher Education*, Western Illinois University’s highest priority is to increase faculty and staff salaries to meet and exceed the mean of peer institutions. The \$1.5 million request for salary increases is 60 percent of the University’s salary and cost increase recommendation. Salary erosion is a critical issue facing Western Illinois University. The ability to recruit and retain high achieving and diverse faculty and staff is directly related to ensuring educational quality. Our employees have sacrificed a great deal in the last two years with salary reductions and furloughs. Our request attempts to rebuild the salary erosion and ensure competitiveness.

Support for Program Priorities. Western Illinois University is seeking \$14.8 million in funding for program priorities identified in *Higher Values in Higher Education*. These include:

- **Restoration of budget reductions (5,650,000)** to restore important positions, reestablish technology and academic initiatives and to support for general operating increases.
- **Student Financial Aid (\$2,000,000)** to support access and affordability to higher education.
- **Permanent improvements and campus infrastructure enhancements (\$5,000,000)** to reduce the deferred maintenance backlog of over \$500 million.
- **Quad Cities Campus Funding - Phase I & II - (\$1,600,000)** for faculty and staff positions needed to support the opening of new facilities and academic programs.
- **STEM, Regional, High Demand Program (\$500,000)** provides additional support for needed faculty, staff, and equipment and facilities improvements for these programs.

The requested \$14.8 million will help restore Western Illinois University’s status as a state-supported institution of higher education. Between Fiscal Years 2002 and 2019, state general revenue support for the University decreased by \$17.8 million or 27.4 percent, which doesn’t include the unprecedented reductions of Fiscal Year 2016 . During this same time period, unfunded cost increases have been incurred for utilities, Illinois Veterans Grants, CMS health insurance and other unfunded budget items.

The effect, shown below, is that tuition costs (University Income Fund) associated with vital functions of higher education are being shifted from a shared statewide priority to the responsibility of students and their families.



Changes from Fiscal Year 2019 Operating Recommendation Request

Consistent with the University’s Strategic Plan, salary increases are the University’s highest priority. Cost increases for utilities, library material and other operating expenses are also important. Western Illinois University has not received funding for increased costs in over 16 years.

Western Illinois University is also requesting \$14.8 million in state funding to support its Strategic Plan, Higher Values in Higher Education. Funds to restore budget reductions, to support deferred maintenance, student financial aid, operations in the Quad Cities, STEM, Regional and High Demand programs will improve economic development, educational partnerships, access, diversity, affordability, productivity, and accountability in Illinois public higher education.

| Changes from Fiscal Year 2020 Operating Increase Recommendation (Dollars in Thousands) | | | | |
|---|-------------------|-------------------|------------------|----------------|
| | Fiscal Year | | Difference | |
| | <u>2019</u> | <u>2020</u> | <u>Amount</u> | <u>Percent</u> |
| Total Recommended Increase | <u>\$15,614.5</u> | <u>\$17,250.0</u> | <u>\$1,635.5</u> | 10.47% |
| Salary and Cost Increases | <u>\$2,370.0</u> | <u>\$2,500.0</u> | <u>\$130.0</u> | 5.49% |
| Salary Increases | 1,500.0 | 1,500.0 | - | |
| Cost Increases | | | | |
| Other General Materials | \$870.0 | \$1,000.0 | 130.0 | |
| Program Priorities | <u>\$13,244.5</u> | <u>\$14,750.0</u> | <u>\$1,505.5</u> | 11.37% |
| Restoration of Budget Reductions | 5,144.5 | 5,650.0 | 505.50 | |
| Student Financial Aid | 2,000.0 | 2,000.0 | - | |
| Deferred Maintenance | 4,000.0 | 5,000.0 | 1,000.0 | |
| Quad Cities Campus Funding (Phase I and II) | 1,600.0 | 1,600.0 | - | |
| STEM, Regional, High Demand Program | 500.0 | 500.0 | - | |
| Investment | | | | |

**Western Illinois University’s Fiscal Year 2020 Operating Recommendations
To the Illinois Board of Higher Education**

Western Illinois University’s Fiscal Year 2020 operating budget request will be submitted to the Illinois Board of Higher Education October 15, 2018, pending board approval.

**FY2020 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Faculty and Staff Salaries

AMOUNT REQUESTED: \$1,500,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, displays the University's goals, priorities, and contributions to the statewide strategic plan for higher education, *The Illinois Public Agenda for College and Career Success*. Consistent with these plans, Western Illinois University seeks funding for our highest institutional priority: meeting and exceeding average faculty and staff salaries at peer institutions.

At the core of any great university and system of higher education is a dedicated, diverse, and high-achieving employee base. Implementation and the ultimate success of the goals and priorities of *Higher Values in Higher Education* and the *Illinois Public Agenda for College and Career Success* are the direct responsibility of Western Illinois University's faculty and staff. Compensation is a critical element to the recruitment and retention of a university community dedicated to economic development, educational partnerships, access and diversity, quality, productivity, and accountability.

Recruiting and retaining high-achieving and diverse faculty and staff are directly related to improving the quality of academic and co-curricular programs and services. Such actions in the competitive job market necessitate faculty and staff salaries that meet and exceed the mean of peer institutions.

JUSTIFICATION FOR BUDGET REQUEST:

Illinois' strengths include its diverse economy, rich natural resources, strategic location, and well-trained workforce. Illinois owes much of its economic success and stability to the strong system of higher education. Continued prosperity is contingent upon statewide partnerships committed to investment in fair, equitable, market value faculty and staff salaries. The resources requested in this partnership proposal will be combined with other University funds to advance the highest priority actions in *Higher Values in Higher Education* which will help provide faculty and staff salaries that meet and exceed the mean of peer institutions.

**FY2020 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Restoration of Budget Reductions

AMOUNT REQUESTED: \$5,650,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, outlines the goals in areas of affordability, student recruitment, employee recruitment, and quality academic programs. The necessary funding from state appropriations and student contributions supports our strategic plan. As the financial support for public higher education in the state of Illinois has continued to erode, the challenges surrounding our goals continue to increase. It is necessary and prudent for the citizens of Illinois to support public higher education with adequate financial support to ensure a well-educated citizenry.

JUSTIFICATION FOR BUDGET REQUEST:

Since Fiscal Year 2002, Western Illinois University has experienced declining State support. During that time, the appropriation from Illinois has decreased from \$64.3 million to \$47.2 million. This is a 47% decline in support when adjusted for inflation. In Fiscal year 2016, the university received only 29% of a typical appropriation. This drastic swing in support caused the University to make the very difficult but necessary decisions that have affected our current and former employees. The fiscal year 2018 state budget provided Western Illinois University an additional \$5.1 million reduction in state funding. The continued erosion of state support causes' further pressure on student's tuition and other revenue sources. The fiscal year 2019 state budget of \$47.2 million was a 2% increase over fiscal year 2018.

Western Illinois University has nearly a \$500 million economic impact on the state of Illinois. In our 16 county service region we provide quality jobs, we support the local economies; we educate students from all backgrounds and provide much of the intellectual capital for Western Illinois.

**FY2020 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Student Financial Aid

AMOUNT REQUESTED: \$2,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Western Illinois University also emphasizes affordability because a college education is essential in today’s global and highly technological community. We firmly believe that higher education, and the benefits that it accords, is an investment, and that no student should be denied a college education because of financial need. We provide access and affordability to a high-quality educational experience that is responsive to student needs and circumstances.”

Funds are being requested to provide students with financial aid opportunities to support access and affordability to higher education. Over the past several years, Federal and State grant funding has remained fairly constant, while institutional financial aid has increased and at the same time family contributions toward education have declined due to the economy. The result has created a substantial increase in need for financial assistance and has forced needy students to borrow at high levels utilizing federal student loans. Even with higher levels of borrowing, a majority have insufficient funds to pay their college expenses. Providing new and enhanced strategies for reducing the amount of student indebtedness upon graduation is consistent with University’s Strategic Plan, *Higher Values in Higher Education*, and statewide strategic planning goals for higher education, identified in The Illinois Board of Higher Education’s *Illinois Public Agenda for College and Career Success*.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment to ensure that no Illinois citizen is denied access to higher education because of financial need. Funding will be used to provide scholarship funds to high-need, academically talented students to help reduce student indebtedness upon graduation.

**FY2020 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Deferred Maintenance

AMOUNT REQUESTED: \$5,000,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

Higher Values in Higher Education, Western Illinois University's Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is crucial in a community of learners. The University estimates a total appropriated deferred maintenance backlog over \$230 million. This large backlog of projects is negatively impacting the campus learning environment.

In addition to funds requested for deferred maintenance needs, Capital Renewal funds are used to address deferred maintenance priorities on campuses. Between FY2004 and FY2019 Western Illinois University has requested \$20.6 million in Capital renewal funds and has received \$3.6 million. This has resulted in nearly \$17 million in lost funds that would have been used to address elevator maintenance, utility infrastructure repairs, and other critical needs on campus.

JUSTIFICATION FOR BUDGET REQUEST:

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

**FY2020 OPERATIONS AND GRANTS
DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: Quad Cities Campus Operating Funding for Phases I and II

AMOUNT REQUESTED: \$1,600,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

BRIEF DESCRIPTION OF REQUEST:

The State of Illinois invested \$59.3 million to construct the first two phases of the Western Illinois University-Quad Cities Riverfront Campus in July 2009. This new location provides the physical facilities to support doubling of enrollment from current levels to 3,000 students when properly funded. Operational funding will provide the fiscal resources to support increased educational attainment of Illinois residents, ensure college affordability, address workforce needs, and enhance economic growth.

Phase I of the new Riverfront Campus opened in January 2012. The Phase I facility established a permanent home for the only public University in the Quad Cities. Phase II of the Riverfront Campus opened in August 2014. The State of Illinois made a commitment to the citizens of Illinois to create and expand educational opportunities in the Quad Cities. Western Illinois University has generated external funding and reallocated resources to support high demand programs and campus operations. We stand ready to continue expansion with the State's partnership contributions.

The current budget of Western Illinois University-Quad Cities is over \$9.0 million. No new state resources have been given for the operations and maintenance of the Quad Cities Campus, thereby delaying the growth of the Quad Cities Campus and the State's obligation to community and economic development. The \$9.0 million in appropriated funding has been reallocated from existing dollars to support the new campus. We are requesting \$1.6 million in funds to support enrollment growth and the State's commitment to residents of Illinois.

JUSTIFICATION FOR BUDGET REQUEST:

Western Illinois University reallocated institutional resources to open the Riverfront Campus Phases I and II as soon as construction was completed in 2012 and 2014, respectively. Educational demand has been demonstrated through steady enrollment during a period of decreasing Illinois high school and community college graduates (12% over the last four years).

The University continues to support students in a variety of majors and has made a significant investment in STEM fields. The recent addition of our Engineering to our educational portfolio has generated great interest from the manufacturing and engineering professions. We have developed partnerships with local community colleges and offer high school and community college dual enrollment options for all academic majors.

Illinois is a leading net exporter of high school graduates. The expansion of Western Illinois University gives higher education access to 400,000 residents in a region located on the Illinois/Iowa Border and helps to prevent out-of-state migration of high school graduates. As presented when the University

requested capital funds for Riverfront Campus, new faculty and staff positions and operational and maintenance support are a requisite component of the State's commitment to enrollment growth. Such actions are necessary to increase educational attainment levels of Illinois residents to match top performing states.

Western Illinois University should not be expected to maintain the state's commitment to public higher education in the Quad Cities alone, nor should it rely on large tuition increases. State appropriations to Western Illinois University have continued to decrease since Fiscal Year 2010 (the year Riverfront Campus opened), and Illinois public higher education has just now begun the process of recovering from the fiscal and enrollment impacts caused by the historic and unprecedented two-year statewide budget impasse. Exercising conservative fiscal management, Western's modest \$1.6 million request covers only a portion of the State's share of essential funds necessary to support public education of Illinois citizens.

With new state funding, Western's expenditures will remain focused on the core function of instruction. The dollars will be allocated to support building additional instructional capacity, enhancements for our STEM and other high-demand fields, and to continue to build necessary and streamlined structures to support Illinois public higher education in the Quad Cities.

Western Illinois University continues to maintain our commitment to provide an affordable education for Illinois Citizens. Our administrative and instructional costs remain below the statewide average. Our four year cost guarantee for tuition and fees, room and board rates sets us apart from other Illinois public universities. Our mission to provide access to all Illinois residents, regardless of their socioeconomic backgrounds, necessitates continued financial support from the state for our Quad Cities campus.

**FY2020 OPERATIONS AND GRANTS
 DETAIL OF RESOURCES REQUESTED FOR NEW PROGRAMS
 AND PROGRAM PRIORITIES**

NAME OF INSTITUTION: Western Illinois University

TITLE OF REQUEST: STEM, Regional, and High Demand Degree Programs

AMOUNT REQUESTED: \$500,000

SOURCE OF FUNDS REQUESTED: Appropriated Funds

| <u>BRIEF</u> | <u>DESCRIPTION</u> | <u>OF</u> | <u>REQUEST:</u> |
|--------------|--------------------|-----------|-----------------|
|--------------|--------------------|-----------|-----------------|

To address the projected workforce needs of 1 million additional STEM graduates by 2022, to also address the needs for graduates that would serve our region, and to enhance our other high demand degree programs, Western Illinois University is increasing our investment in these areas of study. This investment moves us towards realizing the vision of a highly diverse, creative, and adequate STEM, Regional, and high demand workforce. These areas are vital to the transformation and future as a country, the future of our region, and the future of our student’s success. Likewise, the United States Department of Labor and the United States Department of Commerce continue to indicate that the demand in these areas are growing at high rate.

Likewise, the convergence of disciplines and the cross-collaboration that characterizes contemporary STEM programs, regional program needs and other high demand programs have made collaboration a centerpiece of our current efforts.

JUSTIFICATION FOR BUDGET REQUEST:

Funds will be used to support:

- update and improve access to existing research facilities in order to support research that can address the challenges of the 21st century.
- enable academic departments, disciplinary and cross-disciplinary units, to create or enhance facilities through the addition or augmentation of technology and cyberinfrastructure, to create environments that enhance research and integrate interdisciplinary research.
- to improve teaching effectiveness and student engagement.
- operations and purchases of essential software and laboratory equipment to support instruction and to comply with external accreditation requirement and recommendations.

The funds will also be used to provide salaries for additional full-time faculty, and support staff to accommodate the increasing numbers of students in these areas as well as provide for the necessary facilities and equipment improvements.

Resolution No. 18.9/5: FY 2020 Appropriated Capital Budget Recommendations

Director of Budget Letisha Trepac was available for questions and indicated these are due in October and priorities remain the same as last year. Cathy Early commented that there is no specific mention of the Center for the Performing Arts but in the last budget it was already in there. Requesting the CPA again would cause us to “lose our place in line.”

A motion was made by Trustee Ehlert Fuller to approve. Trustee Savala seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS Western Illinois University must prepare annual appropriated capital budget recommendations for the Illinois Board of Higher Education, Illinois State Legislature, and the Governor; and,

WHEREAS Western Illinois University’s Fiscal Year 2020 budget recommendations advance institutional progress and sustainability for the University’s Strategic Plan, *Higher Values in Higher Education*, Campus Master Plans on the Macomb and Quad Cities campuses, and the Illinois Board of Higher Education’s statewide strategic plan for higher education, *IBHE 2012, A Strategic Plan for the Illinois Board of Higher Education*; and,

WHEREAS the Fiscal Year 2020 Appropriated Capital Budget Recommendations require Western Illinois University Board of Trustees approval prior to submission:

THEREFORE be it resolved that the Board of Trustees approves the Fiscal Year 2020 Appropriated Capital Budget Recommendations as presented in the *Fiscal Year 2020 Appropriated Capital Budget Recommendations* document, and be it further resolved that the President be authorized to make technical adjustments in the capital budget recommendations if necessary.

Fiscal Year 2020 Capital Budget Recommendations
Western Illinois University

Western Illinois University recommends \$368.6 million for capital projects to support high-quality academic programs, co-curricular services, and regional economic development for fiscal year 2020. All of the requested funds will support new construction on the Macomb and Moline campuses to address highly needed space for premier academic programs. A total of \$17 million in capital renewal funds is also requested to support critical deferred maintenance needs.

Background

Composition of the Recommendation

Western Illinois University operates two distinct campuses, and each has unique capital priorities and needs. The University has prioritized the overall needs of the University into the recommendation below.

| Western Illinois University | | | |
|--|---------------------------------|-------------------------------|-------------------------|
| Fiscal Year 2020 Capital Recommendation | | | |
| (Dollars in Thousands) | | | |
| <u>Priority</u> | <u>Description</u> | <u>Project Type</u> | <u>Requested Amount</u> |
| 1 | WIU - Macomb Science Phase I | New Construction & Renovation | \$94,500 |
| 2 | WIU - Macomb Science Phase II | Renovation | \$61,900 |
| 3 | WIU - Macomb Tillman Hall | Renovation | \$31,000 |
| 4 | WIU - Macomb Stipes Hall | Renovation | \$52,000 |
| 5 | WIU - Macomb Education Building | New Construction | \$86,700 |
| 6 | WIU - QC Phase Three | New Construction | <u>\$42,500</u> |
| Total Recommendation | | | \$368,600 |

A summary statement documenting need for these projects is displayed below. Additional, detailed information on the scope, design, and costs of each project begins on page three of this report.

Priority 1: Western Illinois University-Macomb Science Building Phase I The current College of Arts and Sciences’ three science facilities, Currens Hall, Waggoner Hall, and Tillman Hall, are obsolete in providing high-quality comprehensive instructional laboratories. All three facilities were constructed before modern laboratory standards were developed for acceptable indoor air quality and energy efficiency. Antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. These lead to detrimental impacts on teaching; research; and student, faculty, and staff recruitment and retention. Phase I includes the construction of a new science building, an addition and remodel to Currens Hall. The new science building will consolidate existing and support new academic programs, as Western Illinois University becomes a leading comprehensive university in the United States.

Priority 2: Western Illinois University-Macomb Science Building Phase II Phase II will continue with the improvements to the science programs at WIU by renovating an existing building. Waggoner Hall will be considered for renovations to improve the overall science facilities.

Priority 3: Western Illinois University-Classroom Building Renovation Tillman Hall. Tillman Hall was originally constructed in 1954 as the first science building on the campus of Western Illinois University. The needs of the

University have changed significantly since the building’s original construction over sixty years ago. The deferred maintenance needs of the building are also excessive as all of the systems are past expected life.

Priority 4: Western Illinois University- Stipes Hall Renovation Stipes Hall was constructed in 1968 and has had no major renovations or updates. The University through is the Macomb Facilities Master Plan update and Strategic Building Renovation Matrix has identified the building as a priority for renovation. The building is a high profile, heavily used part of the academic programs on campus and it also has a high deferred maintenance backlog.

Priority 5: Western Illinois University-Education Building Horrabin Hall was originally constructed in 1965 as a laboratory school and encompassed K-12 grades. The needs of the College of Education and Human Services do not match the current building construction. This project would reconstruct the building on the site of Horrabin Hall.

Priority 6: Western Illinois University-Quad Cities Riverfront Campus Building Phase Three In 2010, the state committed to building the first two phases on the newly developing Western Illinois University-Quad Cities Riverfront Campus. Building Complex Three will complete the construction of the new campus that serves a regional population of 400,000 residents and leverages \$175 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Capital Renewal The University is requesting \$17 million in capital renewal funds to be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

Priority Changes from Fiscal Year 2019

The priorities for FY2019 are shown below. There are no changes between our FY20 and FY19 request.

| Priority Changes | | | |
|---------------------------------|-------------------------------|---------------|---------------|
| Description | Project Type | <u>FY2020</u> | <u>FY2019</u> |
| WIU - Macomb Science Phase I | New Construction & Renovation | 1 | 1 |
| WIU - Macomb Science Phase II | Renovation | 2 | 2 |
| WIU - Macomb Tillman Hall | Renovation | 3 | 3 |
| WIU - Macomb Stipes Hall | Renovation | 4 | 4 |
| WIU - Macomb Education Building | New Construction | 5 | 5 |
| WIU - QC Phase Three | New Construction | 6 | 6 |

Adhering to Illinois Board of Higher Education guidelines and format, the following recommendations for Western Illinois University’s Fiscal Year 2020 capital projects will be made (pending Western Illinois University Board of Trustees approval).

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE I

PRIORITY: 1

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 94,500,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support expanding academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 and completed an update in Fiscal Year 2014. The building will include both wet and dry instructional laboratories, office space, and classrooms. The facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities. In addition, the project will include the provision for service drives, limited parking, exterior site development, and connections to Currens Hall and all required campus utility infrastructure.

DEPENDENT RELATIONSHIPS

Upon completion of this project, Western Illinois University will seek funds in Science Phase II for the remodel of Waggoner Hall. These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
 BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
 NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020
 CAPITAL REQUEST
 PROJECT NAME WIU - Macomb Science Phase I
 (IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|--|---------|-------------------|---------------|--------------------|-------------|
| Office | 4,040 | 1.7 | 6,868 | 302.0 | \$ 2,073.8 |
| Classrooms | 650 | 1.5 | 975 | 291.7 | \$ 284.4 |
| Instructional Dry Laboratories | 11,000 | 1.64 | 18,040 | 326.8 | \$ 5,894.8 |
| Instructional Wet Laboratories | 12,700 | 1.64 | 20,828 | 345.5 | \$ 7,196.8 |
| Special Use | 2,200 | 1.8 | 3,960 | 291.8 | \$ 1,155.7 |
| Supporting Facilities | 400 | 1.2 | 480 | 272.4 | \$ 130.8 |
| Currens remodel | 95,000 | 1.61 | 152,950 | 212.8 | \$ 32,552.9 |
| 1) BASE TOTAL | 125,990 | | 204,101 | | \$ 49,289.1 |
| 2) ADDED COSTS: | | | | | \$ 17,004.7 |
| a) Historic Preservation Considerations: _____ | | | | | \$ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 2,957.3 |
| c) Other Energy Efficiencies: _____ | | | | | \$ |
| 3) BASE COST | | | | | \$ 69,251.2 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 4,501.3 |
| Expected Bid Date: <u>May-21</u> | | Monthly Escalator | <u>0.217%</u> | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 73,752.5 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 7,375.2 |
| SUBTOTAL, BUILDING BUDGET | | | | | \$ 81,127.7 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>9.60%</u> * | | | | | \$ 7,788.3 |
| ON-SITE OBSERVATION: | | | | | \$ 502.2 |
| NUMBER OF MONTHS <u>24</u> | | | | | |
| DAYS PER WEEK <u>5</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 414.5 |
| 3) OTHER ADDS <u>See 2 below.</u> | | | | | \$ 1,537.3 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 405.6 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 10,648 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 2,753.3 |
| TOTAL, BUILDING BUDGET | | | | | \$ 94,528.9 |

OTHER:

| | | |
|--|-------------------------|------------|
| PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE | TOTAL | \$ 1,243.4 |
| Number of additional staff: <u>8</u> | Salaries and Related | 415.1 |
| | Utilities | 388.3 |
| | Repairs and Maintenance | 440.0 |
| | All Other | |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE Science Building Programming Study, Ratio Architects
 NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Troy Rhoads
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)
 1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and site/utilities work (15.5%)
 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB SCIENCE PHASE II

PRIORITY: 2

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 61,900,000 (Planning, Design and Construction)

BACKGROUND DATA

The current College of Arts and Sciences' facilities, Currens Hall (physical sciences, 1970), Waggoner Hall (life sciences, 1968), and Tillman Hall (earth sciences, 1953) are obsolete in providing high-quality instructional laboratories. These facilities were constructed before modern laboratory standards were developed by the American Society of Heating, Refrigerating and Air-Conditioning Engineers. Western Illinois University science facilities fall below acceptable indoor air quality and energy-efficiency standards. The antiquated laboratory fume-hood systems and poor quality heating, ventilation, and air conditioning systems yield inadequate comfort and humidity control. This problem produces extremely detrimental impacts on teaching, research, and student/faculty/staff recruitment and retention.

The basic teaching and laboratory layouts of Western Illinois University's current science facilities are pedagogically obsolete and do not easily allow for the integration of new science technologies. A new facility to house science-based programs will provide the ability to integrate new laboratory technologies with the latest in science pedagogy and will foster multidisciplinary interaction through the consolidation of departments from previously diverse locations. In addition, planning studies were completed to evaluate and program future projects to renovate Currens and Waggoner Halls to allow the College of Arts and Sciences to consolidate academic programs to a single campus locale and provide for additional facility improvements/enhancements for the humanities and social sciences which are critical to the mission of the College of Arts and Sciences.

The new science building and renovation of Currens Hall will also support new academic programs. This includes the new forensic chemistry program and a new nursing program as approved by the Western Illinois University Board of Trustees and Illinois Board of Higher Education.

QUANTIFICATION

Western Illinois University completed a space planning and utilization study for a new state-of-the-art science facility during Fiscal Year 2007 with an update completed in Fiscal Year 2014. This project will continue the Science Facilities project by remodeling Waggoner Hall.

DEPENDENT RELATIONSHIPS

This project would commence upon completion of the Macomb Science Phase I.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
 BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
 NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020
 CAPITAL REQUEST
 PROJECT NAME WIU - Macomb Science Phase II
 (IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|---|---------|-------------------|---------|--------------------|-------------|
| Building remodel | 102,000 | 1.61 | 164,220 | 212.8 | \$ 34,951.5 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1) BASE TOTAL | 102,000 | | 164,220 | | \$ 34,951.5 |
| 2) ADDED COSTS: | | | | | \$ 8,388.4 |
| a) Historic Preservation Considerations: _____ | | | | | \$ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 2,097.1 |
| e) Other Energy Efficiencies: _____ | | | | | \$ |
| 3) BASE COST | | | | | \$ 45,437.0 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 2,953.4 |
| Expected Bid Date: <u>May-21</u> | | Monthly Escalator | 0.217% | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 48,390.4 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 4,839.0 |
| SUBTOTAL, BUILDING BUDGET | | | | | \$ 53,229.4 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>6.76% *</u> | | | | | \$ 3,598.3 |
| ON-SITE OBSERVATION: | | | | | \$ 502.2 |
| NUMBER OF MONTHS <u>24</u> | | | | | |
| DAYS PER WEEK <u>5</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 205.0 |
| 3) OTHER ADDS <u>See 2 below.</u> | | | | | \$ 2,271.8 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 266.1 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 6,843.5 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 1,802.2 |
| TOTAL, BUILDING BUDGET | | | | | \$ 61,875.1 |

OTHER:

PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE

| | | |
|--------------------------------------|-------------------------|---------------|
| Number of additional staff: <u>0</u> | TOTAL | \$ <u>0.0</u> |
| | Salaries and Related | <u>0.0</u> |
| | Utilities | <u>0.0</u> |
| | Repairs and Maintenance | <u>0.0</u> |
| | All Other | <u> </u> |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Troy Rhoads
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)

1 Added costs include: FFE (18%), LEED (6%), Sophisticated Piping (1%) and Asbestos abatement (5%)
 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (5%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB TILLMAN HALL REMODEL
PRIORITY: 3

RAMP BUDGET CATEGORY: Major Remodeling

REQUESTED FUNDING: \$ 31,000,000 (Planning, Design and Construction)

BACKGROUND DATA

Tillman Hall was originally constructed in 1954 as the first science building on the campus of Western Illinois University. The needs of the University have changed significantly since the building's original construction over sixty years ago. The deferred maintenance needs of the building are also excessive as all of the systems are past expected life.

QUANTIFICATION

Tillman was first constructed as a science building and its use has significantly changed since 1954. The facility is outdated and does not match the latest instruction standards that are demanded at a modern university. Updated academic facilities will benefit the academic mission of the University.

The remodeled facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

These actions are consistent with the Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104

BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Tillman Remodel

(IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|--|--------|-------------------|--------|--------------------|-------------|
| Building Remodel | 58,625 | 1.61 | 94,386 | 202.4 | \$ 19,101.7 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1) BASE TOTAL | 58,625 | | 94,386 | | \$ 19,101.7 |
| 2) ADDED COSTS: | | | | | \$ 2,292.2 |
| a) Historic Preservation Considerations: _____ | | | | | \$ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 1,146.1 |
| e) Other Energy Efficiencies: _____ | | | | | \$ |
| 3) BASE COST | | | | | \$ 22,540.1 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 1,465.1 |
| Expected Bid Date: <u>May-21</u> Monthly Escalator <u>0.217%</u> | | | | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 24,005.2 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 2,400.5 |
| SUBTOTAL, BUILDING BUDGET | | | | | \$ 26,405.7 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>7.56%</u> * | | | | | \$ 1,996.3 |
| ON-SITE OBSERVATION: | | | | | \$ 502.2 |
| NUMBER OF MONTHS <u>30</u> | | | | | |
| DAYS PER WEEK <u>4</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 124.9 |
| 3) OTHER ADDS <u>See 2 below.</u> | | | | | \$ 901.6 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 132.0 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 3,657.0 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 901.9 |
| TOTAL, BUILDING BUDGET | | | | | \$ 30,964.6 |

OTHER:

| | | |
|--|-------------------------|--------|
| PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE | TOTAL | \$ 0.0 |
| Number of additional staff: <u>0</u> | Salaries and Related | 0.0 |
| | Utilities | 0.0 |
| | Repairs and Maintenance | 0.0 |
| | All Other | |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Troy Rhoads
PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)

1 Added costs include: FFE (7%), LEED (6%), and Asbestos Abatement (5%)

2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB STIPES BUILDING REMODEL
PRIORITY: 4

RAMP BUDGET CATEGORY: Major Remodeling

REQUESTED FUNDING: \$ 52,000,000 (Planning, Design and Construction)

BACKGROUND DATA

Stipes Hall was constructed in 1968. Stipes Hall has not had any renovations or major remodeling since its opening over 45 years ago. The University, through its recent Macomb Campus Master Plan update and Strategic Building Renovation matrix, has identified Stipes as a high priority for renovation. Stipes Hall has over 140,000 square feet of classroom and office space and houses the College of Business and Technology.

QUANTIFICATION

In the Macomb Master Plan update, the Master Plan Steering committee identified eight renovation criteria that were used to prioritize building renovation projects. Stipes Hall is a high profile building on campus, has high critical deferred maintenance and houses University Signature programs. Updated academic facilities will benefit the academic mission of the University.

The remodeled facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

These actions are consistent with the newly developed Western Illinois University-Macomb campus master plan.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
 BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
 NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Tillman Remodel

(IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|--|-------------------|-------------------|---------|--------------------|--------------------|
| Building | 100,000 | 1.66 | 166,000 | 195.1 | \$ 32,394.1 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1) BASE TOTAL | 100,000 | | 166,000 | | \$ 32,394.1 |
| 2) ADDED COSTS: | | | | | \$ 3,887.3 |
| a) Historic Preservation Considerations: _____ | | | | | \$ _____ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 1,943.6 |
| e) Other Energy Efficiencies: _____ | | | | | \$ _____ |
| 3) BASE COST | | | | | \$ 38,225.0 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 2,484.6 |
| Expected Bid Date: <u>May-21</u> | Monthly Escalator | 0.217% | | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 40,709.7 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 4,071.0 |
| SUB-TOTAL, BUILDING BUDGET | | | | | \$ 44,780.6 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>7.26%</u> * | | | | | \$ 3,251.1 |
| ON-SITE OBSERVATION: | | | | | \$ 502.2 |
| NUMBER OF MONTHS <u>24</u> | | | | | |
| DAYS PER WEEK <u>5</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 187.7 |
| 3) OTHER ADDS See 2 below. | | | | | \$ 1,529.0 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 223.9 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 5,693.8 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 1,514.2 |
| TOTAL, BUILDING BUDGET | | | | | \$ 51,988.7 |

OTHER:

| | | |
|--|-------------------------|--------|
| PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE | TOTAL | \$ 0.0 |
| Number of additional staff: <u>0</u> | Salaries and Related | 0.0 |
| | Utilities | 0.0 |
| | Repairs and Maintenance | 0.0 |
| | All Other | |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Troy Rhoads
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.
 ** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)
 1 Added costs include: FFE (7%), LEED (6%), and Asbestos Abatement (5%)
 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - MACOMB EDUCATION BUILDING

PRIORITY: 5

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$ 86,700,000 (Planning, Design and Construction)

BACKGROUND DATA

Horrabin Hall was constructed in 1965 as a laboratory school housing K-12 grade. Horrabin has not had any major renovations or retrofits in 50 years. The College of Education and Human Services is housed in the 150,000 square feet of classrooms and offices in Horrabin.

QUANTIFICATION

In the Macomb Master Plan update, the Master Plan Steering committee identified eight renovation criteria that were used to prioritize building renovation projects. Horrabin Hall was identified as a high priority for renovation due to high critical deferred maintenance, containing University signature programs and facilities not matching the current needs of the College. Updated academic facilities will benefit the academic mission of the College and the University.

The proposed building would be constructed on the existing site of Horrabin Hall with design features to promote the latest in teaching styles, electronic classrooms and student/faculty interaction.

The new facility will utilize green and sustainable technologies appropriately designed to meet academic needs and satisfy the University's goal to construct LEED Silver certified facilities.

DEPENDENT RELATIONSHIPS

This project would construct the new Education building on the current site of Horrabin Hall.

DESIRED COMPLETION DATE

Design will commence as soon as funds are received with total project completion estimated at 54 months.

TABLE C104
 BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
 NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020

CAPITAL REQUEST

PROJECT NAME WIU - Macomb Education Building

(IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|--|-------------------|-------------------|---------|--------------------|--------------------|
| Building | 100,000 | 1.63 | 163,000 | 297.8 | \$ 48,544.2 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 1) BASE TOTAL | 100,000 | | 163,000 | | \$ 48,544.2 |
| 2) ADDED COSTS: | | | | | \$ 13,106.9 |
| a) Historic Preservation Considerations: _____ | | | | | \$ _____ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 2,912.7 |
| e) Other Energy Efficiencies: _____ | | | | | \$ _____ |
| 3) BASE COST | | | | | \$ 64,563.8 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 4,196.6 |
| Expected Bid Date: <u>May-21</u> | Monthly Escalator | 0.217% | | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 68,760.4 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 6,876.0 |
| SUB-TOTAL, BUILDING BUDGET | | | | | \$ 75,636.4 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>6.34%</u> * | | | | | \$ 4,795.3 |
| ON-SITE OBSERVATION: | | | | | \$ 502.2 |
| NUMBER OF MONTHS <u>24</u> | | | | | |
| DAYS PER WEEK <u>5</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 264.9 |
| 3) OTHER ADDS See 2 below. | | | | | \$ 2,582.6 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 378.2 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 8,523.2 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 2,524.8 |
| TOTAL, BUILDING BUDGET | | | | | \$ 86,684.4 |

OTHER:

| | | |
|--|-------------------------|--------|
| PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE | TOTAL | \$ 0.0 |
| Number of additional staff: <u>0</u> | Salaries and Related | 0.0 |
| | Utilities | 0.0 |
| | Repairs and Maintenance | 0.0 |
| | All Other | _____ |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION Troy Rhoads
 PHONE NUMBER 309-298-1834

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.
 ** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)
 1 Added costs include: FFE (7%), LEED (6%), site work/building demo (15%) and Abestos Abatement (5%)
 2 Added costs include: building commissioning, testing and balancing, and technology infrastructure (4%)

PROJECT: WESTERN ILLINOIS UNIVERSITY - QUAD CITIES
RIVERFRONT CAMPUS BUILDING COMPLEX THREE

PRIORITY: 6

RAMP BUDGET CATEGORY: Buildings, Additions, and/or Structures

REQUESTED FUNDING: \$42,500,000

BACKGROUND DATA

Western Illinois University-Quad Cities Riverfront Campus Phase III

Western Illinois University-Quad Cities (WIU-QC) is the only public university in a metropolitan area of over 375,000 residents. In recognizing the growth and capacity limits of WIU-QC at its current location, the State supported the first two (of three) phases for construction of the Western Illinois University-Quad Cities Riverfront Campus to achieve *Illinois Public Agenda* Goal 4 of better integrating Illinois' educational, research, and innovation assets to meet economic needs of the state and its regions.

Post-Phase II operations will generate economic impacts for the region of 330 jobs and \$13.0 million in labor income. Phase III will complete the construction of the new campus that serves as an educational and economic stimulus. In total, the Western Illinois University-Quad Cities Riverfront Campus will leverage a total of \$175.0 million in private investment and foundation support for education, entrepreneurship, technology, new jobs, and economic opportunity.

Successful redevelopment of adjacent property to the campus known as "RiverTech" will create a \$100.0 million taxable base; attract 2,000 new and existing jobs with a one-time construction impact in excess of \$150.0million. Current projects that the State of Illinois helped cultivate by developing the Western Illinois University-Quad Cities Riverfront Campus by virtue of the new campus location include:

- A \$50.0 million project by the KONE Corporation to house their North American Operation Center on the Mississippi Riverfront. This new construction completes a three-phase \$71.0 million mixed-use development known as Bass Street Landing.
- A \$45.0 million Transit Oriented Development/Amtrak Station that will include an intermodal pedestrian transport center and a new high rise office structure with retail and food service amenities.
- A \$5.0 million new facility for research and development by public and private sectors.
- A \$12.0 million, 90-unit work-live urban lofts, with retail and businesses located on the lower floors.
- A \$3.0 million new Healthcare Center for those underserved in the Hispanic community.

A fully completed Riverfront Campus is the "cornerstone" to these developments, and Western will continue to be a conservative steward of state resources. Phase III exclusively focuses on the academic mission of the University. All ancillary services such as bookstores, retail, and food service will be privately developed to support the local economy and new job creation.

QUANTIFICATION

Phase III will complete the new Western Illinois University-Quad Cities Riverfront Campus, and provide the infrastructure to support 5,000 students. Phase III is essential for academic programs and support services; lab and research space; and facilities to support technology, patent transfer, and community events.

DEPENDENT RELATIONSHIPS

There are no dependent relationships between this project and any other state-funded capital project. However, there are significant educational and economic development gains to be noted. The completed Western Illinois University-

Quad Cities Riverfront Campus will have an economic impact of over \$50 million annually and will double the number of college graduates to 500 annually.

Phase III provides the necessary facilities to increase enrollment and meet *Illinois Public Agenda* Goal 1 of increasing educational attainment to match best-performing states. Without essential space, the University will not be able to increase enrollment and degree attainment. An educated community is especially important to a host county that earns 81.8 percent of the state's median family income. Moreover, spatial access is necessary to achieve *Illinois Public Agenda Goal 4* of increasing the number of high-quality post-secondary credentials to meet the demands of the economy and an increasingly global society.

DESIRED COMPLETION DATE

This project will be completed as soon as possible after funds have been released. A traditional planning then construction approach will take up to 54 months to complete.

TABLE C104
 BUDGET YEAR BUILDING BUDGET ESTIMATION FORM
 NAME OF UNIVERSITY AND CAMPUS

FISCAL YEAR 2020
 CAPITAL REQUEST
 PROJECT NAME WIU-QC - Riverfront Phase III
 (IN THOUSANDS OF DOLLARS)

| SPACE TYPE | NASF | MULTIPLIER FACTOR | GSF | FY20 Rates \$/GSF* | COST |
|--|----------|-------------------|---------------|--------------------|-------------|
| Office | 4,600.0 | 1.70 | 7,820 | 302.0 | \$ 2,361.3 |
| Classrooms | 16,000.0 | 1.50 | 24,000 | 291.7 | \$ 7,000.4 |
| Instructional Wet Laboratories | 2,800.0 | 1.64 | 4,592 | 345.5 | \$ 1,586.7 |
| Supporting Facilities | 5,000.0 | 1.20 | 6,000 | 272.4 | \$ 1,634.5 |
| Research Lab (Wet) | 2,800.0 | 1.67 | 4,676 | 457.7 | \$ 2,140.1 |
| Special Use | 2,575.0 | 1.80 | 4,635 | 291.8 | \$ 1,352.7 |
| General Use | 12,000.0 | 1.90 | 22,800 | 348.6 | \$ 7,949.1 |
| 1) BASE TOTAL | 45,775 | | 74,523 | | \$ 24,024.7 |
| 2) ADDED COSTS: | | | | | \$ 3,723.8 |
| a) Historic Preservation Considerations: _____ | | | | | \$ |
| b) Green Building Design/LEED Certification Level _____ (Cert., Silver, Gold, Platinum) (Please use 6% of Base Total to estimate the cost of LEED design.) | | | | | \$ 1,441.5 |
| c) Other Energy Efficiencies: _____ | | | | | \$ |
| 3) BASE COST | | | | | \$ 29,190.0 |
| 4) ADD ESCALATION COST (For monthly escalation rates beyond 1 year use Statewide Average 2.6 percent per year, or 0.217 percent per month from base to bid date.) | | | | | \$ 1,897.4 |
| Expected Bid Date: <u>May-21</u> | | Monthly Escalator | <u>0.217%</u> | | |
| Number of Months to Bid Date: <u>30</u> | | | | | |
| 5) ESCALATED BUILDING BUDGET (BASE PLUS ESCALATION) | | | | | \$ 31,087.4 |
| 6) ADD 10% FOR CONTINGENCIES | | | | | \$ 3,108.7 |
| SUBTOTAL, BUILDING BUDGET | | | | | \$ 34,196.1 |
| ADDITIONAL BUDGET ADDS: | | | | | |
| 1) A/E FEES <u>7.50%</u> * | | | | | \$ 2,564.7 |
| ON-SITE OBSERVATION: | | | | | \$ 320.9 |
| NUMBER OF MONTHS <u>15</u> | | | | | |
| DAYS PER WEEK <u>5</u> | | | | | |
| 2) REIMBURSABLES (5% of A/E fees unless better estimate available) | | | | | \$ 2,580.8 |
| 3) OTHER ADDS See 2 below. | | | | | \$ 1,397.2 |
| 4) ART IN ARCHITECTURE (As Applicable) -- ONE-HALF OF ONE PERCENT | | | | | \$ 171.0 |
| SUB-TOTAL, BUDGET ADDITIONS | | | | | \$ 7,035 |
| CDB CONSTRUCTION ADMINISTRATION FEE (3%)** | | | | | \$ 1,236.9 |
| TOTAL, BUILDING BUDGET | | | | | \$ 42,467.6 |

OTHER:

| | | |
|--|-------------------------|----------|
| PROVIDE AN ESTIMATE OF ANNUAL STATE SUPPORTED OPERATIONS AND MAINTENANCE EXPENSE | TOTAL | \$ 409.3 |
| Number of additional staff: <u>3</u> | Salaries and Related | 143.3 |
| | Utilities | 170.0 |
| | Repairs and Maintenance | 96.0 |
| | All Other | |

PROVIDE AN EXPLANATION OF ALL DEVIATIONS FROM COST GUIDELINES

SOURCE OF COST ESTIMATE WIU Riverfront Campus
 NAME OF PERSON TO CONTACT FOR FURTHER INFORMATION William Brewer
 PHONE NUMBER 309-762-9481

* The Capital Development Board's Centralized Fee Negotiation Professional Services and Fees Handbook, (March 2009), provides guidance in developing the budget for A/E fees.

** If adding CDB Construction Administration Fee, Public Act 93-0032 increased the fee from 1.5% to 3.0% effective July 1, 2003. (Revised 8/16/2018)

1 Added costs include: FFE (7%), LEED (6%), site work (3.5%) and Data Center (5%)
 2 Added costs include: building commissioning, testing and balancing, technology infrastructure

PROJECT: WESTERN ILLINOIS UNIVERSITY – MACOMB
CAPITAL RENEWAL

RAMP BUDGET CATEGORY: Remodeling and Rehabilitation

REQUESTED FUNDING: \$17,000,000

BACKGROUND DATA

Higher Values in Higher Education, Western Illinois University’s Strategic Plan, states:

“Provide safe, accessible, responsible campus environments that meet the needs of University constituencies and reflect the core values of the University.”

Providing a safe, accessible, and responsive campus environment conducive to learning is directly linked to responsive upkeep and repair of facilities. In addition to operating funds, Capital Renewal funds are used to address deferred maintenance needs on campuses. Since Fiscal Year 2004 Western Illinois University has only received \$3.6 million to address critical campus-wide elevator maintenance, utility infrastructure repairs, and numerous other needs on campus and is scheduled to receive emergency deferred maintenance funds of \$9.5 million in Fiscal Year 2019 for water piping, critical roofs, and chiller needs. The University currently estimates a total deferred maintenance and capital renewal backlog of over \$500 million. As is the case on all campuses in Illinois, there are many projects that have been critically needed for a substantial period of time and are negatively impacting the learning environment.

QUANTIFICATION

The University is making a strong commitment toward improving the campus physical environment. A reduction in the deferred maintenance liability is viewed as integral to achieving that objective. An increase in the Permanent Improvement budget will allow the University to address the increasing backlog of deferred maintenance projects.

Funds will be utilized for classroom modernization; improving HVAC and building energy management controls; enhancing electrical and plumbing distribution systems; and renovating campus sidewalks, drives, and exterior stairs.

DEPENDENT RELATIONSHIPS

There are no other projects that this proposal is dependent.

DESIRED COMPLETION DATE

Design would commence as soon as funds are received.

ACADEMIC AND STUDENT SERVICES

Report No. 18.9/4: Annual Report on Athletics

Interim Director of Athletics Danielle Surprenant announced the report as presented.

Highlights are as follows:

- Increased student athlete population

- Student athletes are bringing in a little over \$2M in tuition dollars
- 3.17 GPA for spring semester (2nd highest on record), 64% above 3.0
- Require 6 Community Service hours
- Football and Women's Basketball made playoffs
- Upgrades for athletic training spaces and swimming blocks with outside funding sources
- Generate revenue through guarantee games, ticket sales, and sponsorships

Report No. 18.9/5: Office of Sponsored Projects Annual Report

Interim Provost Kathy Neumann and Director of Office of Sponsored Projects Shannon Sutton announced the report as presented.

Report No. 18.9/6: United States Department of Defense Voluntary Education Institutional Compliance Program

Sr. Vice President Joe Rives announced the report as presented.

Report No. 18.9/7: Carnegie Foundation for the Advancement of Teaching and Learning's Community Engagement Self-Study and Certification Process

Sr. Vice President Joe Rives and Director of Illinois Institute for Rural Affairs Christopher Merrett announced the report as presented.

General Discussion and Action Items

Report No. 18.9/8: Higher Learning Commission: Financial Indicator Report

Sr. Vice President Joe Rives announced the report as presented.

Report No. 18.9/9: Positioning Western for the Future Update

Sr. Vice President Joe Rives presented a power point presentation.

Highlights were as follows:

- During the two years of budget impasse WIU had two years of expenses on one year of appropriations
- WIU must continue to be cautious and deliberate in its spending
- Many factors driving students out of Illinois
- Goals are to advance the mission, vision, goals and priorities of HVHE 2017-2027
- Students will be held harmless in academic realignment
- We will uphold the University's commitments to shared governance, transparency and administrative decision making.
- The QC campus is piloting an Enterprise contract to eliminate fleet cars (cost saving measure)
- State, County and Municipal Employees, Council 31, AFL-CIO on behalf of Local Union No. 417 contract (cost saving measure)

Report No. 18.9/10: President's Executive Institute Quarterly Update

President Thomas and Sr. Vice President Joe Rives presented a power point presentation. Highlights were as follows:

- Original primary goals remain
- Several military partnerships near completion to grow enrollment
- Internships and Cooperative Education will prove to be a vehicle to grow enrollment and a retention tool

Report No. 18.9/11: Quarterly Planning Update

Sr. Vice President Joe Rives provided the reports as presented.

Report No. 18.9/12: FY 2018 Strategic Plan Update

Sr. Vice President Joe Rives provided the reports as presented.

Resolution No. 18.9/6: Release of Closed Session Meeting Minutes

A motion was made by Trustee Cole to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|--------|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS the Board of Trustees of Western Illinois University must comply with the Illinois Open Meetings Act;

WHEREAS pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University may eliminate the verbatim records of March 30, 2017 and June 8, 2017;

WHEREAS pursuant to Section 2.06(d) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the closed session minutes of December 17, 2015; January 25, 2016; March 10, 2016; April 20, 2016; June 9, 2016; July 14, 2016; October 6, 2016; December 15, 2016; March 30, 2017; June 8, 2017; July 13, 2017; September 28, 2017; December 14, 2017; March 22, 2018, April 5, 2018, April 30, 2018, May 18, 2018, June 1, 2018, June 7, 2018, June 28, 2018, July 12, 2018, and August 23, 2018: to determine whether the need for confidentiality still exists with respect to all or part of the minutes;

THEREFORE be it resolved the Board of Trustees of Western Illinois University has determined that the need for confidentiality of the minutes listed above still exists. The Board will review the minutes listed above again at the December 13, 2018, Board Meeting to make a determination regarding release.

Resolution No. 18.9/7: The American Federation of State, County and Municipal Employees, Council 31, AFL-CIO on behalf of Local Union No. 417

Interim Vice President Bill Polley and Director of Human Resource Cindy Lotz

A motion was made by Trustee Early to approve. Trustee Brown seconded the motion.

Roll Call

| | |
|-----------------------|-----|
| Trustee Roger Clawson | Yes |
| Trustee Lyneir Cole | Yes |

| | |
|-----------------------|--------|
| Trustee Cathy Early | Yes |
| Trustee Justin Brown | Yes |
| Trustee Todd Lester | Absent |
| Trustee Ehlert Fuller | Yes |
| Trustee Yvonne Savala | Yes |

Motion carried.

Resolution:

WHEREAS the Board of Trustees must approve collective bargaining agreements prior to implementation; and,

WHEREAS an agreement was reached on August 8, 2018 and ratified on September 11, 2018 by the American Federation of State, County and Municipal Employees, Council 31, AFL-CIO.

THEREFORE be it resolved that the Board of Trustees approves the agreement as presented.

American Federation of State, County and Municipal Employees, Council 31, Local #417

An agreement was reached on August 8, 2018 and was ratified on September 11, 2018, for the period of July 1, 2017 through June 30, 2022, with the American Federation of State, County and Municipal Employees, Council 31, Local #417 representing approximately 105 employees.

Contract Language

The contract contains all the provisions required by law. In addition, it contains specific articles reflecting the unique circumstances of Western Illinois University. The parties agreed to: update Articles Union Recognition and Membership, Dues Deduction, and Non-discrimination language to reflect recent Supreme Court decisions and also include genetic information and any other classes protected by state and federal law. In addition clarification was agreed upon regarding the definition of a “day” throughout the contract. Language in the Seniority Article was restructured for improved clarification. Article Overtime Charts and Side Letters Seasonal Employment, Infant & Pres-School Center and Involuntary Furloughs were removed from the contract. Article Bereavement Leave was updated to reflect law changes.

Wage Settlement

The parties agreed to a zero (0) percent increase in wages for FY18 & FY19, a two (2) percent decrease for FY20 and wage reopeners for FY21 & FY22. Also agreed on was a clause regarding Irrevocable Election to Retire – an employee who signs an IER on or before 02/28/2019 to retire by 06/30/2020, shall be exempt from the 2% reduction. Reduced Wage Rates for Employees Hired after July 1, 2018 and Wage Effect of Permanent Lay Off language was also added to Addendum A.

OLD BUSINESS

There was no old business discussed.

NEW BUSINESS

Trustee Savala expressed that she and everyone on the board are trying to help by responding to emails. President Thomas thanked and appreciates everyone for helping to move the university forward. Cathy Early stated that, despite the personal attack today, she has supported them and has felt she has been treated with respect and welcomes a culture of respect.

NEXT MEETING

December 13-14 – WIU, Macomb.

ADJOURN ACTION

Chair Ehlert Fuller called for a motion to adjourn the meeting of the Board at 1:21p.m. A motion was made by Trustee Savala and seconded by Trustee Brown. All were in favor and none opposed.

Carolyn Ehlert Fuller, Chair
Kerry McBride, Business Administrative Associate to the Board

ndf