

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 10-11, 2016

Western Illinois University  
Macomb, Illinois

Agenda Topic	Page	Action
<b><u>March 10, 2016 – Corbin/Olson E-Classroom, Room 1032</u></b>		
<b>Motion to Convene to Open Session – 7:00 p.m.</b>		
<b>Roll Call</b>		<b>Action</b>
<b>Motion to Permit Remote Attendance</b>		
<b>Roll Call</b>		<b>Action</b>
<b>Motion to Convene to Closed Session – 7:00 p.m.</b>		
<b>Roll Call</b>		<b>Action</b>
<b>Closed Session</b>		
<b>Motion to Reconvene in Open Session</b>		
<b>Adjourn</b>		
<b><u>March 11, 2016 – Capitol Rooms, University Union</u></b>		
<b>Motion to Convene to Open Session – 8:00 a.m.</b>		
<b>Roll Call</b>		
<b>Review and Approval of December 17-18, 2015 Board Meeting Minutes .....</b>	<b>5</b>	<b>Action</b>
<b>Review and Approval of January 25, 2016 Board Meeting Minutes.....</b>	<b>5</b>	<b>Action</b>
<b>Chairperson’s Remarks</b>		
Roger Clawson		
<b>President’s Remarks</b>		
Jack Thomas		

**Assistant to the President for Governmental Relations Report**

Jeanette Malafa

**General Comments by Vice Presidents**

- Dr. Kathy Neumann, Interim Provost and Academic Vice President
- Mr. Brad Bainter, Vice President for Advancement and Public Services
- Mr. Matthew Bierman, Interim Vice President for Administrative Services
- Dr. Joseph Rives, Vice President for Quad Cities and Planning
- Dr. Ronald Williams, Interim Vice President for Student Services

**Advisory Group Reports and Comments**

- William Gradle – President, Student Government Association – Macomb
- Teresa Koltzenburg – President, Council of Administrative Personnel – Macomb
- Christopher Pynes – Chair, Faculty Senate – Macomb
- Karen Trusley – President, Civil Service Employees Council – Macomb

**Board Committees**

**Finance Committee**

Todd Lester, Chair

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Resolution No. 16.3/2 .....	23	<b>Action</b>
Access and Utility Easement – McDonough County (Interim Vice President Matt Bierman)		
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Property Lease – McDonough County (Interim Vice President Matt Bierman)		

**Academic & Student Services Committee**

Cathy Early, Chair

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FY2017 Student Cost Guarantee (Interim Vice President Ron Williams and Interim Vice President Matt Bierman)		

<b>Agenda Topic</b>	<b>Page</b>	<b>Action</b>
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<b>Agenda Topic</b>	<b>Page</b>	<b>Action</b>
<b>Old Business</b>		
<b>New Business</b>		
<b>Next Meeting: June 9-10, 2016 – WIU-QC</b>		
<b>Adjourn</b>		

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

Review and Approval of the December 17-18, 2015 and  
January 25, 2016 Board Meeting Minutes

Minutes are available for review at:

**[http://www.wiu.edu/board\\_of\\_trustees/minutes/index.php](http://www.wiu.edu/board_of_trustees/minutes/index.php)**



WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES

March 11, 2016

Report No. 16.3/1  
Report on Contributions  
Vice President Brad Bainter



# Interim Campaign Progress Report

## July 1, 2015 - June 30, 2016

Pledges Made	Planned Gifts	Total Pledges	Cash Gifts	Gifts-in- Kind	Total Gifts*
\$ 1,298,594	\$ 424,800	\$ 1,723,394	\$ 1,525,404	\$ 98,913	\$ 1,624,317

	Total	Goal	% to Goal
FY2016	\$ 3,347,711	\$ 9,000,000	37.2%

Outside scholarships not included in report: \$ 1,157,892

PURPOSE: Record of fiscal year goals and progress

AUDIENCE: Internal use for administrators, development officers, and board members

NOTES: \*Gifts do not include pledge payments.

Gifts-in-kind do not include service or noncharitable gifts-in-kind.

Printed on 2016-02-17





# Interim Campaign Progress Report July 1, 2015 - June 30, 2016

COLLEGE/UNIT	PLEDGES	GIFTS	GIFTS- IN-KIND	PLANNED GIFTS	FISCAL YEAR TOTAL
CAS	65,084	194,126	312	75,000	334,522
CBT	159,648	279,217	7,729	0	446,593
COEHS	67,941	92,721	243	62,000	222,904
COFAC	47,634	72,347	38,546	0	158,527
LIBRARY	23,834	6,355	13,202	0	43,391
HONORS	1,880	53,000	797	0	55,677
INTL STUDIES	17,203	14,430	0	0	31,633
STUDENT SERVICES	185,677	29,571	513	0	215,761
QC	217,628	28,875	500	0	247,003
WQPT	32,395	210,614	12,226	0	255,234
ATHLETICS	326,417	168,704	20,028	0	515,149
ALUMNI	571	8,311	1,374	0	10,256
BGS	5,373	6,455	0	0	11,828
TRI-STATES RADIO	70,714	115,419	500	0	186,633
PFA	50	345	0	0	395
OTHER	76,545	244,915	2,943	287,800	612,204
<b>UNIVERSITY TOTALS:</b>	<b>1,298,594</b>	<b>1,525,404</b>	<b>98,913</b>	<b>424,800</b>	<b>3,347,711</b>

Outside scholarships not included in report: \$ 1,157,892

PURPOSE: Record of fiscal year progress by unit

AUDIENCE: Internal use for administrators, development officers, and board members

NOTES: Gifts do not include pledge payments.

Radio is separate from COFAC; Parent and Family Association is separate from Student Services.

Gifts-in-kind do not include service or noncharitable gifts-in-kind.

Printed on 2016-02-17



WESTERN  
ILLINOIS  
UNIVERSITY

# Significant Donors Report

## Gifts of \$5,000 or more for Fiscal Year July 1, 2015 - June 30, 2016

Name	Pledges Made	Planned Gifts Made	Planned Gifts PV	GIK Pledge	Non-Deductible GIK Pledge	Total Pledges	Cash Gifts	Pledges Paid	Planned Gifts Paid	Planned Gifts Cash	GIK Pledge Paid	Non-Deductible GIK Paid	Total Receipts
PHIL AKIN	0	0	0	0	0	0	0	0	0	0	0	0	0
RUTH AKIN	0	25,000	0	0	0	25,000	50	40	0	0	0	0	90
ANONYMOUS	20	0	0	0	0	20	9,128	20	0	0	561	150	9,859
ANONYMOUS	5,090	0	0	0	0	5,090	165	5,030	0	0	198	0	5,393
APPLE COMPUTER INC	0	0	0	0	0	0	36,800	0	0	0	0	0	36,800
ARCHER-DANIELS-MIDLAND COMPANY	90,000	0	0	0	0	90,000	1,700	90,000	0	0	0	0	91,700
BARB BAILY	2,340	0	0	0	0	2,340	0	2,340	0	0	400	0	2,740
JACK BAILY	2,340	0	0	0	0	2,340	0	2,340	0	0	400	0	2,740
BRAD BAINTER	7,100	0	0	0	0	7,100	530	9,310	0	0	0	0	9,840
ANN BAISE	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
GARY BAISE	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
BASF CORPORATION	0	0	0	0	0	0	27,500	0	0	0	0	0	27,500
BAYER CORPORATION	0	0	0	0	0	0	8,200	0	0	0	0	0	8,200
PEGGY BECKMAN	1,505	0	0	0	0	1,505	5,000	1,505	0	0	0	0	6,505
GIL BELLES	2,060	0	0	0	0	2,060	4,597	2,060	19,000	0	12	0	25,669
MARION BLACKINTON	6,100	0	0	0	0	6,100	40	6,100	0	0	0	0	6,140
GINNY BOYNTON	5,592	0	0	0	0	5,592	1,130	6,792	0	0	0	0	7,922
CHARLIE CAREY	10,000	0	0	0	0	10,000	500	10,000	0	0	0	0	10,500
LINDA CAREY	0	0	0	0	0	0	0	0	0	0	0	0	0
DEBRA CARTER	2,388	0	0	0	0	2,388	369	2,388	0	0	200	0	2,957
JIM CARTER	2,388	0	0	0	0	2,388	369	2,388	0	0	200	0	2,957
STEVE CARTER	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
CC SERVICES INC	0	0	0	0	0	0	500	10,000	0	0	0	0	10,500
CHICAGO MERCANTILE EXCHANGE GROUP FOUNDATION	10,000	0	0	0	0	10,000	0	10,000	0	0	0	0	10,000
ROSELYN CHOWN	150,900	0	0	0	0	150,900	168	50,900	0	0	0	0	51,068
CHERIE CLARK	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
ERIC CLARK	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
COBANK	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000

Name	Pledges Made	Planned Gifts Made	Planned Gifts PV	GIK Pledge	Non-Deductible GIK Pledge	Total Pledges	Cash Gifts	Pledges Paid	Planned Gifts Paid	Planned Gifts Cash	GIK Pledge Paid	Non-Deductible GIK Paid	Total Receipts
ERNIE CODILIS	7,500	0	0	0	0	7,500	50,000	7,500	0	0	0	0	57,500
PAMELA CODILIS	0	0	0	0	0	0	0	0	0	0	0	0	0
COMMUNITY FOUNDATION GREAT RIVER BEND	2,500	0	0	0	0	2,500	6,500	2,500	0	0	0	0	9,000
DAVENPORT JAYCEES FOUNDATION	0	0	0	0	0	0	0	10,000	0	0	0	0	10,000
DON DEXTER	50	0	0	0	0	50	100	10,050	0	0	0	0	10,150
JOHN DISTEFANO	250	0	0	0	0	250	4,250	250	0	0	0	0	4,500
KIM DISTEFANO	250	0	0	0	0	250	4,250	250	0	0	0	0	4,500
RUSSELL DOHNER	0	75,000	0	0	0	75,000	60,000	0	0	0	0	0	60,000
DORIS & VICTOR DAY FOUNDATION	25,000	0	0	0	0	25,000	0	25,000	0	0	0	0	25,000
JEAN DOUGHERTY	0	22,500	0	0	0	22,500	0	0	0	0	0	0	0
LYNN DOUGHERTY	0	22,500	0	0	0	22,500	0	0	0	0	0	0	0
GINGER DYKSTRA	30,000	0	0	0	0	30,000	10,000	10,000	0	0	0	0	20,000
ELECTRONIC THEATRE CONTROLS	0	0	0	0	0	0	0	0	0	0	9,560	0	9,560
GEORGE ENGELN	0	0	0	0	0	0	2,500	0	0	0	0	0	2,500
SONDRA EPPERLY	0	0	0	0	0	0	163	0	0	0	0	0	163
BILL EPPERLY	5,400	0	0	0	0	5,400	748	3,700	0	0	0	0	4,448
ERIC GLEACHER FOUNDATION	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
JOEL ESTERS	0	0	0	0	0	0	0	0	0	0	0	0	0
KELLIE ESTERS	25,100	0	0	0	0	25,100	0	2,500	0	0	0	0	2,500
SUE MARTINELLI-FERNANDEZ	5,901	0	0	0	0	5,901	347	5,901	0	0	0	0	6,248
FMC CORPORATION- AGRICULTURAL PRODUCTS GROUP	0	0	0	0	0	0	8,000	0	0	0	0	0	8,000
ARDITH FORD	2,513	0	0	0	0	2,513	100	2,513	0	0	355	0	2,968
DAVE FORD	2,513	0	0	0	0	2,513	100	2,513	0	0	355	0	2,968
CORY FOSDYCK	6,250	0	0	0	0	6,250	0	1,250	0	0	0	0	1,250
HILLARY FOSDYCK	6,250	0	0	0	0	6,250	0	1,250	0	0	0	0	1,250
BARBARA FRYE	0	2,500	0	0	0	2,500	0	0	0	0	0	0	0
GREGORY FRYE	0	2,500	0	0	0	2,500	0	0	0	0	0	0	0
GENESIS SYSTEMS GROUP	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
CHUCK GILBERT	4,800	0	0	0	0	4,800	4,381	4,800	0	0	0	0	9,181
KAREN IHRIG-GILBERT	0	0	0	0	0	0	225	0	0	0	0	0	225
GRANT W & VIRGINIA M BRISSMAN FOUNDATION	25,000	0	0	0	0	25,000	0	25,000	0	0	0	0	25,000

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GREAT RIVER MEDICALCENTER	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
GEORGE GRICE	6,000	0	0	0	0	6,000	1,000	18,000	0	0	0	0	19,000
H-BR AUTOMOTIVE CONSULTING	2,000	0	0	0	0	2,000	4,000	2,000	0	0	0	0	6,000
ANN MARIE HAYES-HAWKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0
KEN HAWKINSON	18,417	0	0	0	0	18,417	200	6,250	0	0	0	0	6,450
HUNT AND DIANE HARRIS FOUNDATION	25,000	0	0	0	0	25,000	0	25,000	0	0	0	0	25,000
I WIRELESS CENTER	0	0	0	0	0	0	26	0	0	0	0	5,699	5,725
IHEARTMEDIA DAVENPORT	0	0	0	0	0	0	0	0	0	0	0	6,126	6,126
JOHN DEERE CLASSIC	0	0	0	0	0	0	7,632	50,000	0	0	100	120	57,852
DALE JOHNSON	0	0	0	0	0	0	2,500	0	0	0	0	0	2,500
DEAN JOHNSON	2,000	200,000	0	0	0	202,000	0	2,000	0	0	0	0	2,000
LYNN JOHNSON	0	0	0	0	0	0	2,500	0	0	0	0	0	2,500
MARILYN JOHNSON	4,125	0	0	0	0	4,125	658	4,125	0	0	0	0	4,783
VERLIN JOHNSON	0	12,000	0	0	0	12,000	0	0	0	0	0	0	0
GARRY JOHNSON	4,125	0	0	0	0	4,125	715	4,125	0	0	0	0	4,840
WARREN JONES	0	0	0	0	0	0	16,916	0	0	0	0	0	16,916
EVAN KEDZIERSKI	6,000	0	0	0	0	6,000	500	1,200	0	0	0	0	1,700
BILL KEEVER	2,000	0	0	0	0	2,000	0	2,000	0	0	0	3,500	5,500
JUDY KERR	5,050	0	0	0	0	5,050	0	5,050	0	0	0	0	5,050
MEL KERR	5,050	0	0	0	0	5,050	0	5,050	0	0	0	0	5,050
CAROLYN TYIRIN-KIRK	0	0	0	0	0	0	0	0	0	0	0	0	0
GORDON KIRK	0	0	0	0	0	0	0	10,000	0	0	0	0	10,000
GREG KNIGHT	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
SUSAN KNIGHT	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
KUNES COUNTRY AUTO GROUP	0	0	0	20,983	2,335	23,318	250	0	0	0	20,983	2,335	23,568
LAVERDIERE CONSTRUCTION INC	0	0	0	28,065	0	28,065	0	0	0	0	28,065	0	28,065
MIKE LITWIN	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
RIC LONGORIA	0	0	0	0	0	0	5,670	0	0	0	0	0	5,670
LOWELL N JOHNSON CHARITABLE FOUNDATION	0	0	0	0	0	0	21,000	0	0	0	0	0	21,000
DONNA MARLOW	0	0	0	0	0	0	0	0	0	0	0	0	0
SAMUEL MARLOW	5,000	0	0	0	0	5,000	0	5,000	0	0	0	0	5,000
MARTY MASKARINEC	50	0	0	0	0	50	1,550	50	0	0	0	0	1,600

Name	Pledges Made	Planned Gifts Made	Planned Gifts PV	GIK Pledge	Non-Deductible GIK Pledge	Total Pledges	Cash Gifts	Pledges Paid	Planned Gifts Paid	Planned Gifts Cash	GIK Pledge Paid	Non-Deductible GIK Paid	Total Receipts
JAN MATHERS	0	0	0	0	0	0	2,700	0	0	0	0	0	2,700
RICHARD MATHERS	100	0	0	0	0	100	2,800	100	0	0	0	0	2,900
JODY MC CAMEY	1,000	50,000	0	0	0	51,000	0	1,000	0	0	0	0	1,000
TOBY MC CAMEY	0	0	0	0	0	0	10,000	0	0	0	0	0	10,000
MC CARTHY-BUSH FOUNDATION	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
LA VERN MC ENTIRE	0	0	0	0	0	0	33,000	0	0	0	0	0	33,000
CHAROLETTE MEGGINSON	160	0	0	0	0	160	10,000	160	0	0	0	0	10,160
CHRIS ADAMSKI-MIETUS	0	0	0	0	0	0	100	2,500	0	0	0	0	2,600
KENNETH MIETUS	1,200	0	0	0	0	1,200	100	3,700	0	0	0	0	3,800
LAURA MILLER	0	0	0	0	0	0	0	0	0	0	0	0	0
MATTHEW MILLER	0	0	0	0	0	0	10,342	0	0	0	0	0	10,342
JIM MINER	5,150	0	0	0	0	5,150	107	2,650	0	0	0	0	2,757
SUZI MINER	5,150	0	0	0	0	5,150	82	2,650	0	0	0	0	2,732
MODERN WOODMEN OF AMERICA	0	0	0	0	0	0	3,000	25,000	0	0	0	0	28,000
MOLINE DISPATCH PUBLISHING COMPANY L C	0	0	0	0	0	0	0	0	0	0	100	5,920	6,020
MOLINE FOUNDATION	0	0	0	0	0	0	0	50,000	0	0	0	0	50,000
MONSANTO COMPANY	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
MTC COMMUNICATIONS INC	0	0	0	0	0	0	5,322	0	0	0	0	0	5,322
CRAIG NEADER	6,000	0	0	0	0	6,000	0	6,000	0	0	0	0	6,000
DEB NELSON	3,000	0	0	0	0	3,000	12,500	3,000	0	0	0	0	15,500
STEVE NELSON	3,000	0	0	0	0	3,000	12,500	3,000	0	0	0	0	15,500
KATHY NEUMANN	6,110	0	0	0	0	6,110	1,550	6,110	0	0	0	0	7,660
NEXT PHASE ENTERPRISES LLC	7,000	0	0	0	0	7,000	0	7,000	0	0	0	0	7,000
DAN O'NEILL	2,575	0	0	0	0	2,575	1,055	2,575	0	0	0	0	3,630
LINDA O'NEILL	2,575	0	0	0	0	2,575	25	2,575	0	0	0	0	2,600
MARIANNE OLIVA	0	0	0	0	0	0	0	0	0	0	0	0	0
SAM OLIVA	0	0	0	0	0	0	20,000	0	0	0	0	0	20,000
CHRIS ONTIVEROS	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
PAMELA ONTIVEROS	0	0	0	0	0	0	0	5,000	0	0	0	0	5,000
NANCY PARSONS	6,060	0	0	0	0	6,060	100	6,060	0	0	0	0	6,160
JOHN PASSANANTI	4,000	0	0	0	0	4,000	0	4,000	0	0	1,000	0	5,000
MARY PASSANANTI	0	0	0	0	0	0	0	0	0	0	0	0	0

Name	Pledges Made	Planned Gifts Made	Planned Gifts PV	GIK Pledge	Non-Deductible GIK Pledge	Total Pledges	Cash Gifts	Pledges Paid	Planned Gifts Paid	Planned Gifts Cash	GIK Pledge Paid	Non-Deductible GIK Paid	Total Receipts
TED PAWLIAS	0	0	0	6,986	0	6,986	0	0	0	0	6,986	0	6,986
PIKE OIL & GAS INC	5,000	0	0	0	0	5,000	0	5,000	0	0	0	0	5,000
QUAD CITY SYMPHONY ORCHESTRA	0	0	0	0	0	0	400	0	0	0	0	5,240	5,640
RADISH MAGAZINE	0	0	0	0	13,260	13,260	0	0	0	0	0	6,630	6,630
RUTH RICHERT	250	0	0	0	0	250	20,811	250	0	0	0	0	21,061
JOE RIVES	7,450	0	0	0	0	7,450	0	7,450	0	0	0	0	7,450
MATT ROBINS	6,250	0	0	0	0	6,250	0	1,250	0	0	0	0	1,250
NICKI ROBINS	6,250	0	0	0	0	6,250	0	1,250	0	0	0	0	1,250
SHEILA ROEHLK	0	12,797	0	0	0	12,797	0	0	12,797	0	0	0	12,797
ELIZABETH ROGERS	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
MICHAEL ROGERS	0	0	0	0	0	0	0	0	0	0	0	0	0
ROY J CARVER CHARITABLE TRUST	161,000	0	0	0	0	161,000	0	161,000	0	0	0	0	161,000
MONA SAWYER	0	0	0	0	0	0	27,404	0	0	0	0	0	27,404
ARLENE SEYMOUR	0	0	0	0	0	0	15,915	0	0	0	0	0	15,915
ARLIE SEYMOUR	0	0	0	0	0	0	15,915	0	0	0	0	0	15,915
JIM SHIPP	0	0	0	0	0	0	0	12,500	0	0	0	0	12,500
VERONICA SHIPP	0	0	0	0	0	0	0	12,500	0	0	0	0	12,500
SHIVE-HATTERY INC	0	0	0	0	0	0	0	7,500	0	0	0	0	7,500
SODEXO INC & AFFILIATES	0	0	0	0	0	0	0	50,000	0	0	0	0	50,000
AMY SPELMAN	1,650	0	0	0	0	1,650	413	3,860	0	0	0	0	4,272
STC INVESTMENTS	0	0	0	22,530	0	22,530	0	0	0	0	14,730	0	14,730
DENISE STEWART	0	0	0	0	0	0	2,500	0	0	0	0	0	2,500
FRANK STOUT	1,750	0	0	0	0	1,750	2,170	1,750	0	0	0	0	3,920
PENNY STOUT	1,750	0	0	0	0	1,750	1,750	1,750	0	0	0	0	3,500
STRONGHURST LLC	0	0	0	0	0	0	0	25,000	0	0	0	0	25,000
CARMELITA TEETER	0	0	0	0	0	0	0	0	0	0	0	0	0
NORM TEETER	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
THE GOLDSTEIN FAMILY FOUNDATION	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
EVELYN THOMAS	0	0	0	0	0	0	5,000	0	0	0	0	0	5,000
JACK THOMAS	250	0	0	0	0	250	1,500	5,290	0	0	0	0	6,790
LINDA THOMAS	0	0	0	0	0	0	0	0	0	0	0	0	0
DAVE THOMPSON	1,100	0	0	0	0	1,100	27,588	1,100	0	0	654	150	29,491

Name	Pledges Made	Planned Gifts Made	Planned Gifts PV	GIK Pledge	Non-Deductible GIK Pledge	Total Pledges	Cash Gifts	Pledges Paid	Planned Gifts Paid	Planned Gifts Cash	GIK Pledge Paid	Non-Deductible GIK Paid	Total Receipts
JACKIE THOMPSON	1,100	0	0	0	0	<b>1,100</b>	27,803	1,100	0	0	654	150	<b>29,706</b>
BETH TRIPLETT	0	0	0	0	0	<b>0</b>	100	5,000	0	0	0	0	<b>5,100</b>
JIM WEHRLY	0	0	0	0	0	<b>0</b>	100,000	0	0	0	0	0	<b>100,000</b>
WESLEY UNITED METHODIST CHURCH	0	0	0	0	0	<b>0</b>	12,695	0	0	0	0	0	<b>12,695</b>
WEST CENTRAL FS INC	0	0	0	0	0	<b>0</b>	5,000	0	0	0	0	0	<b>5,000</b>
CURT WESTEN	500	0	0	0	0	<b>500</b>	12,579	500	0	0	0	0	<b>13,079</b>
SUE WESTEN	500	0	0	0	0	<b>500</b>	12,579	500	0	0	0	0	<b>13,079</b>
WESTEN INVESTMENTS INC	0	0	0	15,840	0	<b>15,840</b>	0	0	0	0	7,920	0	<b>7,920</b>
WESTERN STONEWARE	0	0	0	0	0	<b>0</b>	0	0	0	0	17,743	0	<b>17,743</b>
WAYNE WHIPPS	6,000	0	0	0	0	<b>6,000</b>	100	6,000	0	0	0	0	<b>6,100</b>
WILBUR-ELLIS COMPANY	0	0	0	0	0	<b>0</b>	6,200	0	0	0	0	0	<b>6,200</b>
MARGARET WONG	0	0	0	0	0	<b>0</b>	200	10,000	0	0	0	0	<b>10,200</b>
GREGG WOODRUFF	3,000	0	0	0	0	<b>3,000</b>	2,700	3,000	0	0	32	0	<b>5,732</b>
WOODRUM AUTOMOTIVE INC	250	0	0	0	5,802	<b>6,052</b>	0	250	0	0	0	5,802	<b>6,052</b>
JIM YOUNG	0	0	0	0	0	<b>0</b>	5,000	0	0	0	0	0	<b>5,000</b>
1ST FARM CREDIT SERVICES	0	0	0	0	0	<b>0</b>	4,000	1,500	0	0	0	0	<b>5,500</b>
3M FOUNDATION	5,000	0	0	0	0	<b>5,000</b>	0	5,000	0	0	0	0	<b>5,000</b>

PURPOSE: List of significant donors with gifts or pledges \$5,000 or greater for current fiscal year.

AUDIENCE: External (Board) and internal use for administrators and development officers.

NOTES: Some individuals are shown with less than \$5,000 giving because combined with their spouse, they have at least \$5,000.

"Pledges Made" includes any new pledges for current or future fiscal years.

"Pledges Paid" includes the amount that is expected to be paid this fiscal year for any pledge through installments or payroll deductions.

Totals includes memberships for next fiscal year (e.g. Leatherneck Club)

Printed on 2016-02-17



# Annual Fund Report

## July 1, 2015 - June 30, 2016

COLLEGE/UNIT	# OF PLEDGES	TOTAL PLEDGES	AVERAGE PLEDGE	PLEDGES PAID	CASH	GIK	GIK PAID	*TOTAL GIFTS
CAS	313	33,084	106	19,986	97,479	312	0	117,777
CBT	483	56,462	117	31,398	120,801	7,729	0	159,928
COEHS	603	36,941	61	18,614	61,211	243	0	80,067
COFAC	381	41,634	109	39,493	51,847	10,043	0	101,383
ALUMNI	8	571	71	358	6,061	1,374	0	7,794
INTL STUDIES	1	120	120	80	2,430	0	0	2,510
LIBRARY	164	24,174	147	22,135	6,355	13,202	0	41,692
HONORS	7	1,880	269	1,200	3,000	797	0	4,997
QC	26	11,203	431	8,630	2,300	0	0	10,930
ATHLETICS	1,094	340,469	311	243,142	117,207	20,028	80,061	460,437
STUDENT SERVICES	23	8,293	361	4,422	10,423	513	0	15,358
BGS	113	5,373	48	2,582	4,455	0	0	7,037
TRI-STATES RADIO	482	70,714	147	41,958	115,419	500	0	157,877
WQPT	240	45,655	190	20,066	210,404	12,226	0	242,696
PFA	1	50	50	0	345	0	0	345
SCHOLARSHIPS	384	34,897	91	25,911	75,087	2,096	0	103,094
OTHER	41	6,648	162	3,227	53,766	847	0	57,840
<b>Total</b>	<b>4,364</b>	<b>718,169</b>	<b>165</b>	<b>483,201</b>	<b>938,589</b>	<b>69,910</b>	<b>80,061</b>	<b>1,571,761</b>

**\*\*Total Annual Fund: \$1,726,667**

Above Pledge totals include:

Leatherneck Club	\$ 328,345
Library Atrium Society	\$ 21,978
Performing Arts Society	\$ 32,395

Above Receipt totals include:

Leatherneck Club	\$ 320,852
Library Atrium Society	\$ 21,040
Performing Arts Society	\$ 36,233

PURPOSE: Record of fiscal year Annual Fund totals by Unit; includes Phonathon and President's Scholarship totals.

AUDIENCE: Internal use for administrators, development officers, and board members.

NOTES:

\*Total Gifts equals Income (Cash, Pledges Paid, Gifts in Kind, and GIK Pledges Paid).

\*\*Total Annual Fund equals sum of Pledges, GIKs, and Cash.

Radio is separate from COFAC; Parent and Family Association is separate from Student Services.

Gifts-in-kind do not include service or noncharitable GIKs.

Printed on 2016-02-17





# Phonathon Report

## July 1, 2015 - June 30, 2016

COLLEGE/UNIT	# OF PLEDGES	TOTAL PLEDGES	AVERAGE PLEDGE	PLEDGES PAID	CASH	GIK	GIK PAID	*TOTAL GIFTS
CAS	270	16,253	60	10,505	100	0	0	10,605
CBT	437	25,721	59	13,471	100	0	0	13,571
COEHS	576	26,588	46	12,102	0	0	0	12,102
COFAC	139	8,605	62	5,440	50	0	0	5,490
ALUMNI	1	75	75	75	75	0	0	150
INTL STUDIES	0	0		0	0	0	0	0
LIBRARY	31	1,405	45	945	0	0	0	945
HONORS	0	0		0	0	0	0	0
QC	1	50	50	0	0	0	0	0
ATHLETICS	75	5,755	77	3,255	0	0	0	3,255
STUDENT SERVICES	1	50	50	50	0	0	0	50
BGS	109	4,635	43	2,100	0	0	0	2,100
TRI-STATES RADIO	1	25	25	25	0	0	0	25
WQPT	1	50	50	50	0	0	0	50
PFA	1	50	50	0	25	0	0	25
SCHOLARSHIPS	326	22,745	70	17,655	200	0	0	17,855
OTHER	18	873	48	320	0	0	0	320
<b>Total</b>	<b>1,987</b>	<b>112,879</b>	<b>57</b>	<b>65,993</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>66,543</b>

**\*\*Total Phonathon: \$113,429**

Above Pledge totals include:

Leatherneck Club	\$ 5,755
Library Atrium Society	\$ 1,405
Performing Arts Society	\$ 3,225

Above Receipt totals include:

Leatherneck Club	\$ 3,255
Library Atrium Society	\$ 945
Performing Arts Society	\$ 3,200

PURPOSE: Record of fiscal year Phonathon totals by Unit.

AUDIENCE: Internal use for administrators, development officers, and board members.

NOTES:

\*Total Gifts equals Income (Cash, Pledges Paid, Gifts in Kind, and GIK Pledges Paid).

\*\*Total Phonathon equals sum of Pledges, GIKs, and Cash.

Radio is separate from COFAC; Parent and Family Association is separate from Student Services.

Gifts-in-kind do not include service or noncharitable GIKs.

See Annual Fund report for all phonathon and annual fund totals.

Printed on 2016-02-17



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

Report No. 16.3/2

## Purchases of \$100,000 - \$249,999

Vendor	Type of Purchase	Amount	Number of Bids
Carroll Seating Company, Inc; Elk Grove Village, IL	Rehab of Western Hall north balcony bleachers	\$115,670.00	Sole Source
CDW LLC; Vernon Hills, IL	Renewal of Cisco SMARTnet maintenance/support/licensing	\$120,375.28	IPHEC

## Purchases of \$250,000 - \$499,999 Receiving Presidential Approval

Vendor	Type of Purchase	Amount	Number of Bids
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None to report



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/1 Utility Easement – McDonough County

**Resolution:**

**WHEREAS** the City of Macomb is requesting a Utility Easement as part of the following tract:

Western Illinois University 4<sup>th</sup> Addition to the City of Macomb, McDonough County, Illinois; and Lots One, Three, Five and Seven of Woodland Hills Subdivision, to the City of Macomb, McDonough County, Illinois except that portion of the Southwest corner of Lot One known as the Coop 3<sup>rd</sup> Addition to the City of Macomb, McDonough County, Illinois; and a part of the East half of the Northwest Quarter of the Northwest Quarter of Section 25, and the South half of the Northwest Quarter, all in Township 6 North, Range 3 West, except the West part of the Southwest Quarter of the Northwest Quarter, of the Fourth Principal Meridian, City of Macomb, in McDonough County, Illinois; and a part of the Western Illinois University 1<sup>st</sup> Addition to the City of Macomb, McDonough County, Illinois, located in part of the Southwest and Northwest Quarter of Section 25, Township 6 North, Range 3 West, and part of the Northwest Quarter of Section 36, Township 6 North, Range 3 West, of the Fourth Principal Meridian, City of Macomb, in McDonough County, Illinois; and,

**WHEREAS** the City of Macomb is requesting the easements for the purpose of placing, constructing, operating, repairing, maintaining, rebuilding, replacing and removing a wastewater sewer line; and,

**THEREFORE** be it resolved that the Board of Trustees agrees to grant and convey a Utility Easement to the City of Macomb, Illinois the tracts described and attached hereto.



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/2 Access and Utility Easement – McDonough County

### **Resolution:**

**WHEREAS** SBA Communications is requesting an Access Easement as part of the following tract:  
being a part of Lot 12 of the Western Illinois University 3<sup>rd</sup> Addition commencing at the Southwesterly corner of said Lot 12, thence South 86 degrees 57 minutes 24 seconds East along the South line of said Lot 12, a distance of 1267.08 feet; thence North 03 degrees 02 minutes 36 seconds East perpendicular to the last described course, 62.23 feet; thence North 02 Degrees 31 minutes 01 seconds East, 90.00 Feet for a point of beginning; thence continuing North 02 Degrees 31 minutes 01 seconds East, 40,00 feet; thence South 87 degrees 28 minutes 59 seconds East perpendicular to the last described course, 115.72 feet; thence North 02 degrees 25 minutes 03 seconds East, 621.96 feet to the south right-of-way line of West University Drive; thence South 87 degrees 34 minutes 57 seconds East along said line, 20.00 feet; thence South 02 degrees 25 minutes 03 seconds West, 642.00 feet; thence North 87 degrees 28 minutes 59 seconds West, 35.76 feet; thence South 02 degrees 31 minutes 01 seconds West perpendicular to the last described course, 20.00 feet; thence North 87 degrees 28 minutes 59 seconds West perpendicular to the last described course, 100.00 feet to the point of beginning; and,

**WHEREAS** SBA Communications is requesting a Utility Easement as part of the following tract:  
being part of Lot 12 of the Western Illinois University 3<sup>rd</sup> Addition commencing at the Southwesterly corner of said Lot 12, thence South 86 degrees 57 minutes 24 seconds East along the South line of said Lot 12, a distance of 1267.08 feet; thence North 03 degrees 02 minutes 36 seconds East perpendicular to the last described course, 62.23 feet; thence North 02 degrees 31 minutes 01 seconds East, 90.00 feet; thence south 87 degrees 28 minutes 59 seconds East perpendicular to the last described course, 100.00 feet for a point of beginning, thence continuing south 87 degrees 28 minutes 59 seconds East, 134.47 feet; thence South 28 degrees 25 minutes 56 seconds East, 81.74 feet; thence South 51 degrees 35 minutes 16 seconds East, 24.62 feet; thence South 38 degrees 24 minutes 44 seconds West perpendicular to the last described course, 10.00 feet; thence North 51 degrees 35 minutes 16 seconds West perpendicular to the last described course, 26.67 feet; thence North 28 degrees 25 minutes 56 seconds West, 78.13 feet; thence North 87 degrees 28 minutes 59 seconds West, 128.80 feet; thence North 02 degrees 31 minutes 01 seconds East perpendicular to the last described course, 10.00 feet to the point of beginning; and,

**WHEREAS** SBA Communications is requesting the easements for the purpose of accessing and running utilities to a mobile communication tower; and,

**WHEREAS** the initial term will be five (5) years plus ten (10) consecutive options to renew for five (5) years each, for a potential of fifty-five (55) years:

**THEREFORE** be it resolved that the Board of Trustees agrees to grant and convey an Access and a Utility Easement to SBA Communications the tract described and attached hereto.



WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES

March 11, 2016

Resolution No. 16.3/3  
Property Lease – McDonough County

**Resolution:**

**WHEREAS** Ameren Illinois Company d/b/a Ameren Illinois is requesting a property lease as part of the following tract: 2.75 Acres located in SW ¼ of Section 30, Township 6 North, Range 2 West, Fourth Prime meridian, McDonough County, Illinois; and,

**WHEREAS** Ameren Illinois is requesting the lease for the purpose of utilizing the site on an intermittent basis, when available, as a check point location for Ameren Illinois' contractors and employees, during an emergency period; and,

**THEREFORE** be it resolved that the Board of Trustees agrees to grant and convey a Property Lease to Ameren Illinois, for a period of four years, the tracts described and attached hereto.



WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES

March 11, 2016

Report No. 16.3/3  
Annual Report on Financial Aid Programs



**STUDENT FINANCIAL AID SURVEY  
FISCAL YEAR 2015  
FOR PUBLIC UNIVERSITIES**

FY15

**Respondent: Joan Brenner**  
**Phone: (309) 298-2446**  
**Institution: Western Illinois University**  
**Fice: 001780**

**Section I. Federal Programs**

Federal Programs include student aid programs operated by the federal government which require, generally, some involvement of the college or university beyond simple certification of enrollment.

For programs, such as Federal Work-Study (FWS), requiring institutional matching funds, please indicate the institutional and federal contributions separately (although the number of awards should appear only once). A separate line has also been provided to report funds available to the institution from collections on loan accounts which will be used to support additional loans. Some federal graduate fellowship programs require the institution to grant a tuition waiver to the student. Please indicate the value of these institutional tuition waivers in Section III, Institutional Programs.

Include only the amount of funds which students received between July 1, 2014 and June 30, 2015. Do not include funds which were available but which were not spent during the fiscal year nor administrative expenses required for the operation of these programs.

ROUND OFF AWARD VALUES TO THE NEAREST DOLLAR. DO NOT ADD LINES TO THE SURVEY

Section & Question	FICE		UNDERGRADUATE		GRADUATE		TOTAL		
			Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	
01-01a	001780	1. Pell Grants	001	4945			4945	20,269,545	
		2. Supplemental Education Opportunity Grants (SEOG)							
01-02a	001780	a. Federal Share	156	280,913				280,913	
01-02b	001780	b. Institutional Share	157	93,637				93,637	
01-02c	001780	c. Number of SEOG	ad2	401			401		
01-02x	001780	Total SEOG	002	401			401	374,550	
		3. Federal Work-Study Program (FWS)							
01-03a	001780	a. Federal Share	004	260,715		89,980		350,695	
01-03b	001780	b. Institutional Share	005	86,905		29,994		116,899	
01-03c	001780	1. Appropriated Funds	090	86,905		29,994		116,899	
01-03d	001780	2. Nonappropriated Funds	083					0	
01-03e	001780	c. Number of Federal Work-Study	ad3	154		25	179		
01-03x	001780	Total of Federal Work Study	003	154	347,620	25	119,974	179	467,594
		4. Carl Perkins Loans							
01-04a	001780	a. Federal Share	007					0	
01-04b	001780	b. Institutional Share	008					0	
01-04c	001780	c. Funds used from Collections and Other Revenue	084	324,838				324,838	
01-04d	001780	d. Number of Carl Perkins Loans	ad5	236			236		
01-04x	001780	Total Carl Perkins Loans	006	236	324,838	0	0	236	324,838

Western Illinois University

CODE	UNDERGRADUATE		GRADUATE		TOTAL				
	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards			
5. Health Professions Loans									
01-05a	001780	a. Federal Share	013			0			
01-05b	001780	b. Institutional Share	014	0	0	0			
01-05c	001780	c. Funds used from Collections and Other Revenue	085	0	0	0			
01-05d	001780	d. Number of Health Professions Loans	ad6		0				
01-05x	001780	Total Health Professions Loans	012	0	0	0			
01-18a	001780	6. Post 9/11 GI Bill	180	0	0	0			
01-06a	001780	7. Nursing Scholarships	015	0	0	0			
8. Nursing Loans									
01-07a	001780	a. Federal Share	017			0			
01-07b	001780	b. Institutional Share	018			0			
01-07c	001780	c. Funds used from Collections and Other Revenue	086			0			
01-07d	001780	d. Number of Nursing Loans	ad7		0				
01-07x-S	001780	Total Nursing Loans	016	0	0	0			
01-08a	001780	9. Reserve Officer Training Corps (ROTC) Scholarships	021	2	21,519	2	21,519		
01-09a	001780	10. <i>Please skip this line</i>	164	0	0	0	0		
01-10a	001780	11. William D. Ford Federal Direct Loan Program	163	7260	66,789,780	794	9,720,020	8054	76,509,800
01-11a	001780	12. Graduate Fellowships and Traineeships	009		0	0	0	0	
01-12a	001780	13. Graduate Assistantships	010		0	0	0	0	
01-13a	001780	14. Physicians Shortage Area Scholarship Program	101	0	0	0	0	0	
01-14a	001780	15. Public Health Service Scholarship Program	102	0	0	0	0	0	
01-15a	001780	16. Health Education Assistance Loans	113	0	0	0	0	0	
01-16a	001780	17. Exceptional Financial Need Grants	122	0	0	0	0	0	
18. Other									
01-17a	001780	a. Scholarships	023	70	276,237	21	62,409	91	338,646
01-17b	001780	b. Loan	076	0	0	0	0	0	0
01-17c	001780	c. Employment	077	0	0	0	0	0	0
01-XXX-T	001780	<b>Total - Section I. Federal Programs</b>	024	13068	88,404,089	840	9,902,403	13908	98,306,492

Section II. State of Illinois Programs

Western Illinois University

State of Illinois Programs include all financial assistance programs paid for or sponsored by the State of Illinois. Question 19. IVG (Tuition Waivers) include only the waived (unfunded) portion of these grants.

CODE	UNDERGRADUATE		GRADUATE		TOTAL				
	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards			
02-01a	001780	1. Monetary Award Program (MAP)	025	3454	12,605,700			3454	12,605,700
02-02a	001780	2. Scholarships to Policemen/Firemen/Correctional Officers' Dependents	027	3	34,258	0	0	3	34,258
02-04a	001780	3. Golden Apple Scholars	150	8	27,500	0	0	8	27,500
		4. Illinois Cooperative Work-Study Program							
02-06a	001780	a. State Share	158						0
02-06b	001780	b. Institutional Share	159						0
02-06c	001780	c. External Share	160						0
02-06d	001780	d. Number of Cooperative Work-Study Program	ad4					0	
02-06x	001780	Total Cooperative Work-Study Program	161	0	0			0	0
02-07a	001780	5. Minority Teachers of Illinois Scholarships	162	6	27,500	0	0	6	27,500
02-08a	001780	6. Bonus Incentive Grants (BIG)	165					0	0
02-09a	001780	7. Illinois Incentive for Access (IIA)	166	0	0			0	0
02-10a	001780	8. Senior Citizens Waivers	131	2	11,436	2	1,201	4	12,637
		9. Vocational Rehabilitation Grants to Students (Administered by Illinois Office of Rehabilitation Services)							
02-11a	001780		031	68	391,394	13	78,278	81	469,672
		10. Student-to-Student Matching Grants							
02-12a	001780	a. State Share	033						0
02-12b	001780	b. Institutional Share	034						0
02-12c	001780	c. Number of Student-to-Student Grants	ad1					0	
02-12x	001780	Total Student-to-Student Grants	032	0	0			0	0
02-13a	001780	11. National Guard Grants	087					0	0
02-25a	001780	12. Illinois Veterans Grants (IVG: ISAC)	ad25					0	0
		13. Illinois Veterans' Scholarships and Awards to dependents/descendants of POW/MIAs (DVA)							
02-14a	001780		036					0	0
02-15a	001780	14. Special Education Tuition Waivers	030	25	269,564	0	0	25	269,564
02-16a	001780	15. General Assembly Tuition Waivers	037	0	0	0	0	0	0

Section II. State Of Illinois Programs (Continued)

Western Illinois University

CODE	UNDERGRADUATE		GRADUATE		TOTAL				
	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards			
16. Illinois Veterans Grants, Institutional Portion (Tuition Waivers)									
02-23a	001780	a. IVG (Tuition Waivers)	ad27	225	1,622,673	49	202,687	274	1,825,360
02-23b	001780	b. Grants to dependents/descendants of POW/MIAs (Tuition Waivers)	ad28	28	182,839	1	3,061	29	185,900
02-23c	001780	c. National Guard Grants (Tuition Waivers)	ad29	182	1,139,846	6	26,588	188	1,166,434
02-17a	001780	17. ROTC Tuition Waivers	038	53	450,440	1	5,693	54	456,133
02-18a	001780	18. Teacher Education Tuition Waivers	039	0	0	0	0	0	0
19. Family Practice Residency Scholarship Program - Illinois Department of Public Health									
02-19a	001780		112					0	0
02-20a	001780	20. Children and Family Services Tuition Waivers	041	8	122,534			8	122,534
02-21a	001780	21. Workforce Incentive Act (WIA)	082	12	42,520	1	2,905	13	45,425
22. Other									
02-22a	001780	a. Scholarships ( <i>State of IL Fellowships</i> )	043	3	10,766	0	0	3	10,766
02-22b	001780	b. Tuition and Fee Waivers	078	0	0	0	0	0	0
02-22c	001780	c. Loans	079					0	0
02-22d	001780	d. Employment ( <i>Assistantships, State of IL contracts</i> )	080	0	0	0	0	0	0
02-22e	001780	e. Public Aid Tuition Waivers	042					0	0
02-22f	001780	f. Partial Waivers for Children of University Employees	ad8					0	0
02-XXX-T	001780	<b>Total - Section II. State Programs</b>	044	4077	16,938,970	73	320,413	4150	17,259,383



**Section III. Institutional Programs**

**Western Illinois University**

Institutional Programs include all programs which are funded by institutional or institutionally-related monies. The monies could be supplied from either state appropriated funds received as part of the institution's regular appropriation or nonappropriated funds available to the institution, including university income funds. Included here, for example, would be tuition income foregone by the institution and funds supplied through organizations related to the institution such as an alumni association or athletic club.

CODE	UNDERGRADUATE		GRADUATE		TOTAL				
	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards			
1. Scholarships, Grants, Fellowships and Traineeships									
03-01a	001780	a. Appropriated Funds	047	2573	4,363,654	57	90,288	2630	4,453,942
03-01b	001780	b. Nonappropriated Funds	048	1174	4,169,155	137	391,755	1311	4,560,910
03-01c	001780	Total Scholarships, Grants, Fellowships, and Traineeships	045	3747	8,532,809	194	482,043	3941	9,014,852
2. Staff Tuition and Fee Waivers									
03-02a	001780	a. Civil Service Staff Tuition and Fee Waivers	ad23	42	108,872	95	223,369	137	332,241
03-02b	001780	b. Faculty/Administrators Tuition and Fee Waivers	ad24	9	22,670	78	170,877	87	193,547
03-02c	001780	c. Cooperating Teachers, Nursing, and Social Work	ad9	0	0	117	199,944	117	199,944
03-02d	001780	d. Interinstitutional/Related Agencies	ad10					0	0
03-02e	001780	e. Retired University Employees	ad11					0	0
03-02f	001780	f. Children of Deceased Employees	ad12	2	20,804	0	0	2	20,804
03-02g	001780	g. Children of Employees	081	149	500,509	0	0	149	500,509
03-02x	001780	Total Staff Tuition and Fee Waivers	049	202	652,855	290	594,190	492	1,247,045
3. Talent Waivers									
03-03a	001780	a. Athletic	056	405	1,847,229	0	0	405	1,847,229
03-03b	001780	b. Academic	057	6	58,173	0	0	6	58,173
03-03c	001780	c. Gender Equity in Intercollegiate Athletics	ad13					0	0
03-03d	001780	d. Foreign Exchange Students	ad14					0	0
03-03e	001780	e. Out-of-State Students	ad15					0	0
03-03f	001780	f. Foreign Students	ad16					0	0
03-03g	001780	g. Fellowships	ad17					0	0
03-03h	001780	h. Other Talent	058	300	421,601			300	421,601
03-03x	001780	Total Talent Waivers	055	711	2,327,003	0	0	711	2,327,003
4. Other Waivers									
03-04a	001780	a. Research Assistants	ad18	0	0	281	1,675,827	281	1,675,827
03-04b	001780	b. Teaching Assistants	ad19	0	0	349	1,777,171	349	1,777,171
03-04c	001780	c. Contract/Training Grants	ad20	0	0	0	0	0	0
03-04d	001780	d. Financial Aid Waivers	ad21	0	0	0	0	0	0
03-04e	001780	e. Special Program Waivers	ad22	0	0	0	0	0	0
03-04f	001780	f. Other	133	0	0	0	0	0	0
03-04x	001780	Total Other Waivers	059	0	0	630	3,452,998	630	3,452,998
03-05a	001780	5. Institutional Loans (long-term only)	060	12	28,000	0	0	12	28,000
6. Institutional Employment-Graduate Assistants									
03-06a	001780	a. Appropriated Funds	063			350	2,162,076	350	2,162,076
03-06b	001780	b. Nonappropriated Funds	064			208	1,275,246	208	1,275,246
03-06x	001780	Total Institutional Employment-Graduate Assistants	062			558	3,437,322	558	3,437,322
7. Other Student Employment									
03-07a	001780	a. Appropriated Funds	066	500	845,084	83	157,171	583	1,002,255
03-07b	001780	b. Nonappropriated Funds	067	1389	2,343,911	231	435,929	1620	2,779,840
03-07x	001780	Total Other Student Employment	065	1889	3,188,995	314	593,100	2203	3,782,095
03-XXX-T	001780	<b>Total - Section III. Institutional Programs</b>	068	6561	14,729,662	1986	8,559,653	8547	23,289,315

**Section IV. Other Sources of Funds**

**Western Illinois University**

Other Sources of Funds include programs whose recipients are selected by the institution but which use funds supplied from sources unrelated to the institution or programs whose recipients are selected by the donor but institutional coordination is required. For example, if a student receives funds from an engineering association or if a donor selects an award recipient but the award value is sent to the institution in the student's name or the donor is billed by the institution, those awards would be included in this category. Also included here are loan funds obtained from sources outside of the institution other than through the Illinois Guaranteed Loan Program.

CODE	UNDERGRADUATE		GRADUATE		TOTAL		
	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	Number of Recipients	Value of Awards	
04-01a 001780 1. Scholarships, Grants, Fellowships and Traineeships	069	1510	3,072,962	29	163,544	1539	3,236,506
2. Loans*							
04-02a 001780 a. GLHEC (Great Lakes Higher Education Corporation)**	151	0	0	0	0	0	0
04-02b 001780 b. USAF (United States Aid Funds)**	152	0	0	0	0	0	0
04-02c 001780 c. Other Guaranteed Loan Programs ***	071	0	0	0	0	0	0
04-02d 001780 d. Other****	073	835	8,639,583	49	343,522	884	8,983,105
04-02x 001780 Total Loans	070	835	8,639,583	49	343,522	884	8,983,105
04-03a 001780 3. Employer-Reimbursed Tuition	153	36	580,169	103	1,155,783	139	1,735,952
04-XXX-T 001780 <b>Total - Section IV. Other Sources of Funds</b>	074	2381	12,292,714	181	1,662,849	2562	13,955,563

- \* Data reported in these items should NOT be included in ISAC Federal Guaranteed Loans (Section II, line 9, code 35).
- \*\* Include Stafford, PLUS and SLS Loans.
- \*\*\* Include Stafford, PLUS and SLS Loans guaranteed by any guarantor other than Illinois GHLEC or USAF and not specified in 2a or 2b.
- \*\*\*\*Include loans obtained from any source other than those listed in 2a, 2b or 2c.

**Section V. Grand Total**

05-STx-S 001780 <b>Sum of Totals - Sections I, II, III, and IV</b>	075	26087	132,365,435	3080	20,445,318	29167	152,810,753
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**Section VI.I. Unduplicated Headcount of Recipients**

Please provide an unduplicated headcount of the number of students served by each type of program. An "unduplicated headcount" is the number of different students, not the number of awards, served by each type of program. A Total Unduplicated Headcount would count each student once who receives financial assistance, no matter how many different programs he/she participates in.

Example: Mary Jones has a MAP, Pell and SEOG award, plus a job through FWS. She will be counted once in the Total Unduplicated Headcount because she received aid; once in the Unduplicated Headcount of Scholarship, Grant, Fellowships, Traineeship and Waiver recipients because she received grant aids; and once in the Employment category because she received employment aid.

**UNDUPLICATED HEADCOUNT OF STUDENTS RECEIVING AID**

Code

Number of students served by all financial programs on pages 1 through 6 - TOTAL UNDUPLICATED HEADCOUNT.  
 Note: This is the number of students, not awards--count each student only once.

06-01a	001780	Undergraduate	591	8946
06-02a	001780	Graduate	595	1621

Students receiving gift assistance (scholarships, grants, fellowships, tuition waivers, or traineeships)--count each student recipient only one time, i.e., a student with five scholarships would be counted only once in this category.

06-03a	001780	Undergraduate	592	7133
06-04a	001780	Graduate	596	1177

Students receiving loans - count each student receiving loans only one time, i.e., a student with three loans would be counted only once in this category.

06-05a	001780	Undergraduate	593	7221
06-06a	001780	Graduate	597	826

Students employed by the institution--count each student employed by the institution only one time, i.e., a student with two jobs in the institution would be counted once in this category.

06-07a	001780	Undergraduate	594	1890
06-08a	001780	Graduate	598	758

NOTE: If any student in your institution is receiving some type of financial aid "package" of more than one category of aid (i.e., loans and gift assistance), the number for code 591 must be less than the sum of lines 592, 593, and 594, and the number for code 595 must be less than the sum of lines 596, 597, and 598.

NOTE: If you do not know the unduplicated headcount for Lines 592, 593, 594, 596, 597, and 598, then you must return a percentage and we will calculate the figure for Undergraduates from line 591 and Graduates from line 595.

**Section VII Sex and Racial/Ethnic Background of All Financial Aid Recipients**

**Western Illinois University**

Please use the following form to indicate the sex and racial or ethnic background of total unduplicated headcount aid recipients reported in Section VI.1. If this information cannot be provided for specific programs not administered through the financial aid office, please list these programs and indicate the headcount. Include the unduplicated headcount from these program in the unknown category, Totals of the columns and categories should be consistent with totals reported in Section VI.1, codes 591 and 595.

Code	Undergraduate		Graduate				
	Female	Male	Female	Male			
07-01a	001780	Non-Resident Alien	610	26	40	131	164
07-01b	001780	Black, Non-Hispanic	611	1087	771	76	52
07-01c	001780	American Indian or Alaskan Native	612	8	9	1	0
07-01d	001780	Asian	613	37	45	11	3
07-01h	001780	Native Hawaiian or Other Pacific Islander	618	4	2	0	1
07-01e	001780	Hispanic	614	457	454	47	29
07-01f	001780	White, Non-Hispanic	615	2654	2,852	660	392
07-01g	001780	Other or Unknown	616	114	151	9	15
07-01i	001780	Two or more races	619	138	97	23	7
07-01x-S	001780	Total	617	4525	4421	958	663

**Programs for which sex and racial/ethnic data are not available should be included in line 616 - Other or Unknown.**

**Western Illinois University**

**Section VIII Sex and Racial/Ethnic Background of Monetary Award Program Recipients**

Please indicate the sex and racial or ethnic background of MAP grant recipients at the institution. The totals for code 607 ( men and women) should match the total reported Map recipients in Section II, page 3, line 1, code 025.

Code	UNDERGRADUATE				
	Female	Male			
08-01a	001780	Black, Non-Hispanic	601	802	461
08-01b	001780	American Indian or Alaskan Native	602	5	2
08-01c	001780	Asian or Pacific Islander	603	9	14
08-01h	001780	Native Hawaiian or Other Pacific Islander	608	0	0
08-01d	001780	Hispanic	604	272	215
08-01e	001780	White, Non-Hispanic	605	793	672
08-01f	001780	Other or Unknown	606	56	46
08-01i	001780	Two or more races	609	70	37
08-01x-S	001780	Total	607	2007	1447

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Report No. 16.3/4 FY2017 Student Cost Guarantee

At today's Western Illinois University Board of Trustees meeting, the Board will consider approval of fees and room and board rates for new Western Illinois University undergraduate and graduate students for Fiscal Year 2017, effective summer 2016. On December 18, 2015 the Board approved the Fiscal Year 2017 tuition rates for new students.

Western Illinois University offers the *Gilbert Cost Guarantee* for tuition, fees, room and board rates for each entering undergraduate and graduate student class. The guaranteed rates remain in effect for four years if a student maintains continuous enrollment. Incoming students in a degree program that requires more than four years to complete benefit from the guaranteed rate until the expected time of degree completion.

This report provides background information on the processes, policy considerations, and planning parameters used by Western Illinois University students, faculty, and staff in forming all costs recommendations to the Western Illinois University Board of Trustees for both Western Illinois University-Macomb and Western Illinois University-Quad Cities students.

### Shared Governance Processes

*Higher Values in Higher Education*, Western Illinois University's Strategic Plan, promotes partnerships to advance the mission, goals, values, and priorities of the institution. The following processes were followed when formulating the Fiscal Year 2017 cost guarantee.

**Tuition:** A tuition recommendation was formed by the President and President's staff after considering benchmark data and University/statewide priorities and goals. The President shared recommended tuition increases with the President's Advisory Group before making final recommendation to the Western Illinois University Board of Trustees.

**Fees at Western Illinois University-Macomb:** The Student Government Association for Western Illinois University-Macomb made fee recommendations to the Vice President for Student Services, based upon data provided by University staff. After review, the Vice President for Student Services received approval from the Auxiliary Facilities Committee. The approved recommendation was then submitted by the Vice President for Student Services to the President for consideration before final submission to the Western Illinois University Board of Trustees.

**Fees at Western Illinois University-Quad Cities:** The Student Government Association for Western Illinois University-Quad Cities made fee recommendations to the Vice President for Quad Cities and Planning based upon data provided by University staff. The approved recommendation was then submitted to the President for consideration before final submission to the Western Illinois University Board of Trustees.

**Room and Board Rates:** The Inter-Hall Council made a room and board cost recommendation to the Vice President for Student Services, based upon data provided by University staff. Once reviewed, the Inter-Hall Council's recommendation was forwarded to the Auxiliary Facilities Committee for approval. The approved recommendation was then submitted by the Vice President for Student Services to the President for consideration before final submission to the Western Illinois University Board of Trustees.

Policy Considerations and Planning Parameters

The following policies and planning parameters are considered when making tuition, fee, and room and board recommendations to the Board of Trustees.

- **Generating revenue to successfully attain the highest priorities and goals identified in *Higher Values in Higher Education*.** Western Illinois University’s Fiscal Year 2016 All Funds Operating Budget was \$246.0 million. Over 34 percent of the University’s budget is derived from the University Income Fund (tuition). If funded at a level of \$48.1 million less than 20 percent of the University’s operating revenue is from state appropriations. The remaining 46 percent is generated by the University’s Auxiliary Facilities System (revenue from room and board and the University’s bond revenue fee which supports University Housing and Dining Services, University Union, and Campus Recreation), and other Non-Appropriated Funds (revenue generated from external grants and contracts, self-supporting entities, and fees).
- **Extending commitments of access and affordability to students from Illinois and beyond.** Tuition for all undergraduate and graduate domestic students will be assessed at the in-state rate.
- **Supporting the statewide strategic plan for higher education, that college is affordable for all Illinoisans, particularly low-income students.** Tuition and fees for Fiscal Year 2016 undergraduate students at Western Illinois University ranked seventh out of the twelve public universities. Ranking is in descending order from highest to lowest. The schools lower than Western Illinois University are Chicago State University, Eastern Illinois University, Governors State University, Southern Illinois University Edwardsville and the University of Illinois at Springfield. Western has maintained its status in the middle of the Illinois public universities’ costs. It is anticipated that this year’s tuition and fee increases will maintain that status.

<b>Annual Full-Time Resident Undergraduate Tuition and Fees</b>						
<b>Fiscal Years 2013 Through 2016</b>						
	<u>Annual Tuition and Fees</u>				<u>One Year Change</u>	
	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2015-FY2016</u>	
Chicago State University	\$ 9,966	\$ 10,020	\$ 10,428	\$ 10,576	\$ 148	1.42%
Eastern Illinois University	\$ 10,710	\$ 10,923	\$ 10,888	\$ 11,092	204	1.87%
Governors State University	\$ 9,116	\$ 9,386	\$ 9,386	\$ 10,246	860	9.16%
Illinois State University	\$ 12,318	\$ 12,574	\$ 12,830	\$ 13,168	338	2.63%
Northeastern Illinois University	\$ 10,059	\$ 10,510	\$ 11,020	\$ 11,623	603	5.47%
Northern Illinois University	\$ 11,497	\$ 11,757	\$ 11,992	\$ 12,214	222	1.85%
Southern Illinois University						
Carbondale	\$ 10,838	\$ 11,283	\$ 11,374	\$ 11,967	593	5.21%
Edwardsville	\$ 9,251	\$ 9,666	\$ 9,738	\$ 10,247	509	5.23%
University of Illinois						
Chicago	\$ 13,136	\$ 13,408	\$ 13,646	\$ 13,676	30	0.22%
Springfield	\$ 11,106	\$ 11,140	\$ 11,375	\$ 11,421	46	0.40%
Urbana/Champaign	\$ 14,522	\$ 14,750	\$ 15,020	\$ 15,054	34	0.23%
Western Illinois University	\$ 10,442	\$ 10,940	\$ 11,282	\$ 11,511	229	2.03%
WIU Rank by Year (1 = Highest)	8	7	7	7		

Note: Includes tuition for 30 credit hours and mandatory fees (student insurance excluded)

FY2017 Guaranteed Cost Plan Recommendation

	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>Proposed FY2017</u>		
				<u>Amount</u>	<u>\$ Change</u>	<u>% Change</u>
<u>Macomb Campus</u>						
Undergraduate Full-time Students (30 SCH's per year)						
Tuition	\$8,405.40	\$8,632.20	\$8,805.00	\$8,541.00	-\$264.00	-3.00%
Fees	2,534.70	2,650.50	2,703.60	2,703.60	0.00	0.00%
Room and Board	<u>9,190.00</u>	<u>9,450.00</u>	<u>9,580.00</u>	<u>9,580.00</u>	<u>0.00</u>	0.00%
Total Cost Per Academic Year	\$20,130.10	\$20,732.70	\$21,088.60	\$20,824.60	-\$264.00	-1.25%
Graduate Full-time Students (24 SCH's per year)						
Tuition	\$7,415.04	\$7,615.44	\$7,767.36	\$7,767.36	\$0.00	0.00%
Fees	2,027.76	2,120.40	2,162.88	2,162.88	0.00	0.00%
Room and Board	<u>9,190.00</u>	<u>9,450.00</u>	<u>9,580.00</u>	<u>9,580.00</u>	<u>0.00</u>	0.00%
Total Cost Per Academic Year	\$18,632.80	\$19,185.84	\$19,510.24	\$19,510.24	\$0.00	0.00%
<u>Quad Cities Campus</u>						
Undergraduate Full-time Students (30 SCH's per year)						
Tuition	\$8,405.40	\$8,632.20	\$8,805.00	\$8,541.00	-\$264.00	-3.00%
Fees	<u>706.50</u>	<u>727.50</u>	<u>740.40</u>	<u>740.40</u>	<u>0.00</u>	0.00%
Total Cost Per Academic Year	\$9,111.90	\$9,359.70	\$9,545.40	\$9,281.40	-\$264.00	-2.77%
Graduate Full-time Students (24 SCH's per year)						
Tuition	\$7,415.04	\$7,615.44	\$7,767.36	\$7,767.36	\$0.00	0.00%
Fees	<u>565.20</u>	<u>582.00</u>	<u>592.32</u>	<u>592.32</u>	<u>0.00</u>	0.00%
Total Cost Per Academic Year	\$7,980.24	\$8,197.44	\$8,359.68	\$8,359.68	\$0.00	0.00%

## Recommendations

Based upon the policy considerations and planning parameters identified on the previous pages, the following are recommended to the Western Illinois University Board of Trustees:

### Macomb Campus:

A -1.25 percent all costs decrease for new Fiscal Year 2017 undergraduate students and a 0.00 percent all costs change for new Fiscal Year 2017 graduate students at Western Illinois University-Macomb. For full-time undergraduate students (students enrolling in 30 semester credit hours per year), the all costs increase includes recommended increments of -3.00 percent for tuition, 0.00 percent for fees, and 0.00 percent for room and board. For new full-time graduate students (students enrolling in 24 semester credit hours per year) the all cost increase remains level with FY2016.

### Quad Cities Campus:

A -2.77 percent all costs decrease for all new Fiscal Year 2017 undergraduate students and a 0.00 percent all costs change for all new Fiscal Year 2017 graduate students at Western Illinois University-Quad Cities. For full-time undergraduate students (students enrolling in 30 semester credit hours per year), the all costs increase includes recommended increments of -3.00 percent for tuition and 0.00 percent for fees. For new full-time graduate students (students enrolling in 24 semester credit hours per year) the all cost increase remains level with FY2016.



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/4 FY2017 Room and Board/Housing Rates Recommendation

**WHEREAS** room and board rates are to be established annually by the Western Illinois University Board of Trustees; and,

**WHEREAS** the Western Illinois University Board of Trustees carefully considered the Fiscal Year 2017 Tuition, Fees, Room and Board Cost Guarantee (Report No. 16.3/4); and,

**WHEREAS** general guidelines established by the Illinois Board of Higher Education were followed; and,

**WHEREAS** appropriate groups on campus were involved in the establishment of room and board rates for FY2017; and,

**WHEREAS** the double occupancy rate would not increase for new students only, which would result in an increase of 0.00% per year for those students who live in the Residence halls for 4 years; and,

**WHEREAS** Western Illinois University maintains a commitment to access and affordability:

**THEREFORE** be it resolved that the Board of Trustees approves room and board charges for FY2017 (effective Fall Semester 2016) as enumerated in the FY2017 Room and Board/Housing Rates Recommendation document which follows.

**FY2017 Fees and Room and Board/Housing Rates**

	FY 2014	FY 2015	FY 2016	Proposed FY 2017		
				Amount	\$ Change	% Change
<b>ROOM AND BOARD AND HOUSING RATES</b>						
<u>Academic Year (Fall and Spring)</u>						
Room and Board - Double Occupancy	\$ 9,190.00	\$ 9,450.00	\$ 9,580.00	\$ 9,580.00	\$ -	0.00%
Room and Board - Single Occupancy	11,722.00	12,060.00	12,226.00	12,226.00	\$ -	0.00%
Room and Board - Super Single	12,004.00	12,350.00	12,520.00	12,520.00	\$ -	0.00%
Room and Board - Super Double	9,790.00	10,050.00	10,180.00	10,180.00	\$ -	0.00%
Room and Board - Suite Double	9,790.00	10,050.00	10,180.00	10,180.00	\$ -	0.00%
Room and Board - Suite Single	14,150.00	14,530.00	14,716.00	14,716.00	\$ -	0.00%
Room and Board - Grote Hall Double Occupancy	10,140.00	10,400.00	10,530.00	10,530.00	\$ -	0.00%
Room and Board - Grote Hall Single Occupancy	11,784.00	12,086.00	12,238.00	12,238.00	\$ -	0.00%
Room - Double Occupancy Westbrook House	5,610.00	5,750.00	5,800.00	\$ 5,800.00	\$ -	0.00%
Room - Single Occupancy Westbrook House	7,010.00	7,190.00	7,250.00	7,250.00	\$ -	0.00%
Apartment - One Bedroom Unfurnished	5,660.00	5,800.00	5,900.00	5,900.00	\$ -	0.00%
Apartment - One Bedroom Furnished	6,060.00	6,200.00	6,300.00	6,300.00	\$ -	0.00%
Apartment - Two Bedroom Unfurnished	5,960.00	6,100.00	6,200.00	6,200.00	\$ -	0.00%
Apartment - Two Bedroom Furnished	6,360.00	6,500.00	6,600.00	6,600.00	\$ -	0.00%
Apartment - Two Bedroom East Village	7,660.00	7,800.00	7,900.00	7,900.00	\$ -	0.00%
<u>Break Housing</u>						
<sup>1</sup> Acad. Year Break Housing (Thanksgiving, Winter, Spring)	\$ 390.00	\$ 420.00	\$ 430.00	\$ 430.00	\$ -	0.00%
Summer Break Housing (May & August)	290.00	310.00	320.00	320.00	\$ -	0.00%
<u>Summer Semester</u>						
Room - Double Occupancy	\$ 710.00	\$ 740.00	\$ 760.00	\$ 760.00	\$ -	0.00%
Room - Single Occupancy	1,120.00	1,160.00	1,170.00	1,170.00	\$ -	0.00%
Room - Double Occupancy Westbrook House	1,122.00	1,150.00	1,160.00	1,160.00	\$ -	0.00%
Room - Single Occupancy Westbrook House	1,402.00	1,438.00	1,450.00	1,450.00	\$ -	0.00%
Apartment - One Bedroom Unfurnished	1,122.00	1,160.00	1,180.00	1,180.00	\$ -	0.00%
Apartment - One Bedroom Furnished	1,212.00	1,240.00	1,260.00	1,260.00	\$ -	0.00%
Apartment - Two Bedroom Unfurnished	1,192.00	1,220.00	1,240.00	1,240.00	\$ -	0.00%
Apartment - Two Bedroom Furnished	1,272.00	1,300.00	1,320.00	1,320.00	\$ -	0.00%
Apartment - Two Bedroom East Village	1,532.00	1,560.00	1,580.00	1,580.00	\$ -	0.00%
<u>Additional Fees</u>						
Res Net	\$ 160.00	\$ 160.00	\$ 180.00	\$ 190.00	\$ 10.00	5.56%

<sup>1</sup>Housing charge is divided by break session  
FY2017 Fees and Room and Board/Housing Rates

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/5 FY2017 Fees Recommendation

**WHEREAS** fees are to be established annually by the Western Illinois University Board of Trustees;  
and,

**WHEREAS** the Western Illinois University Board of Trustees carefully considered the Fiscal Year 2017  
Tuition, Fees, Room and Board Cost Guarantee (Report No. 16.3/4); and,

**WHEREAS** general guidelines established by the Illinois Board of Higher Education were followed; and,

**WHEREAS** appropriate groups on campus were involved in the establishment of fees for FY2017; and,

**WHEREAS** the rate would not increase the per credit hour rate for new Macomb campus students only,  
which would result in an increase of 0.00% per year for those students who attend for four years;  
and,

**WHEREAS** the rate would not increase the per credit hour rate or for new Quad Cities campus students  
only, which would result in an increase of 0.00% per year for those students who attend for four  
years; and,

**WHEREAS** Western Illinois University maintains a commitment to access and affordability:

**THEREFORE** be it resolved that the Board of Trustees approves fees rates for FY2017 (effective  
Summer Semester 2016) as enumerated in the FY2017 Fee Recommendation document which  
follows.

FY2017 Fees Recommendation

	FY2014	FY2015	FY2016	Proposed FY2017		
				Amount	\$ Change	% Change
<b>I. MACOMB CAMPUS STUDENT FEE ALLOCATIONS</b>						
<u>Academic Year (Based on 30 SCH)</u>						
Activity	\$ 103.50	\$ 103.50	\$ 103.50	\$ 103.50	\$ -	0.00%
Fine Arts Activity	76.50	76.50	76.80	76.80	-	0.00%
Athletic	500.10	522.90	537.00	537.00	-	0.00%
Bond Revenue	809.40	833.40	851.40	851.40	-	0.00%
Technology	137.70	138.00	144.60	144.60	-	0.00%
Facilities Enhancement & Life Safety	474.90	536.40	546.30	546.30	-	0.00%
Health Center	278.10	281.10	282.30	282.30	-	0.00%
Publication	26.70	29.10	29.10	29.10	-	0.00%
Talent Grant	49.20	49.20	51.30	51.30	-	0.00%
Transit	78.60	80.40	81.30	81.30	-	0.00%
Total Per Academic Year	\$ 2,534.70	\$ 2,650.50	\$ 2,703.60	\$ 2,703.60	\$ -	0.00%
<u>Fall or Spring Semester Per Credit Hour</u>						
Activity	\$ 3.45	\$ 3.45	\$ 3.45	\$ 3.45	\$ -	0.00%
Fine Arts Activity	2.55	2.55	2.56	2.56	-	0.00%
Athletic	16.67	17.43	17.90	17.90	-	0.00%
Bond Revenue	26.98	27.78	28.38	28.38	-	0.00%
Technology	4.59	4.60	4.82	4.82	-	0.00%
Facilities Enhancement & Life Safety	15.83	17.88	18.21	18.21	-	0.00%
Health Center	9.27	9.37	9.41	9.41	-	0.00%
Publication	0.89	0.97	0.97	0.97	-	0.00%
Talent Grant	1.64	1.64	1.71	1.71	-	0.00%
Transit	2.62	2.68	2.71	2.71	-	0.00%
Total Per Credit Hour	\$ 84.49	\$ 88.35	\$ 90.12	\$ 90.12	\$ -	0.00%
<u>Summer Semester Per Credit Hour</u>						
Activity	\$ 2.21	\$ 2.21	\$ 2.21	\$ 2.21	-	0.00%
Fine Arts Activity	1.63	1.63	1.64	1.64	-	0.00%
Athletic	10.67	11.16	11.46	11.46	-	0.00%
Bond Revenue	17.27	17.78	18.16	18.16	-	0.00%
Technology	2.94	2.95	3.09	3.09	-	0.00%
Facilities Enhancement & Life Safety	10.13	11.44	11.65	11.65	-	0.00%
Health Center	5.93	6.00	6.03	6.03	-	0.00%
Publication	0.57	0.63	0.63	0.63	-	0.00%
Talent Grant	1.05	1.05	1.09	1.09	-	0.00%
Transit	1.68	1.72	1.74	1.74	-	0.00%
Total Per Credit Hour	\$ 54.08	\$ 56.57	\$ 57.70	\$ 57.70	\$ -	0.00%

FY2017 Fees Recommendation

	FY2014	FY2015	FY2016	Proposed FY2017		
				Amount	\$ Change	% Change
<b>II. QUAD CITIES CAMPUS STUDENT FEE ALLOCATIONS</b>						
<u>Academic Year (Based on 30 SCH)</u>						
Activity	\$ 127.20	\$ 127.20	\$ 128.70	\$ 128.70	\$ -	0.00%
Athletic	-	-	-	-	-	-
Bond Revenue	-	-	-	-	-	-
Technology	130.50	135.30	140.40	140.40	-	0.00%
Facilities Enhancement & Life Safety	211.80	211.80	211.80	211.80	-	0.00%
Health Center	-	-	-	-	-	-
Publication	25.80	26.70	27.30	27.30	-	0.00%
Talent Grant	82.20	83.10	83.10	83.10	-	0.00%
Transit	129.00	143.40	149.10	149.10	-	0.00%
Total Per Academic Year	\$ 706.50	\$ 727.50	\$ 740.40	\$ 740.40	\$ -	0.00%
<u>Fall or Spring Semester Per Credit Hour</u>						
Activity	\$ 4.24	\$ 4.24	\$ 4.29	\$ 4.29	\$ -	0.00%
Athletic	-	-	-	-	-	-
Bond Revenue	-	-	-	-	-	-
Technology	4.35	4.51	4.68	4.68	-	0.00%
Facilities Enhancement & Life Safety	7.06	7.06	7.06	7.06	-	0.00%
Health Center	-	-	-	-	-	-
Publication	0.86	0.89	0.91	0.91	-	0.00%
Talent Grant	2.74	2.77	2.77	2.77	-	0.00%
Transit	4.30	4.78	4.97	4.97	-	0.00%
Total Per Credit Hour	\$ 23.55	\$ 24.25	\$ 24.68	\$ 24.68	\$ -	0.00%
<u>Summer Semester Per Credit Hour</u>						
Activity	\$ 2.72	\$ 2.72	2.75	2.75	-	0.00%
Athletic	-	-	-	-	-	-
Bond Revenue	-	-	-	-	-	-
Technology	2.78	2.88	2.99	2.99	\$ -	0.00%
Facilities Enhancement & Life Safety	4.52	4.52	4.52	4.52	-	0.00%
Health Center	-	-	-	-	-	-
Publication	-	-	-	-	-	-
Talent Grant	1.75	1.77	1.77	1.77	-	0.00%
Transit	-	-	-	-	-	-
Total Per Credit Hour	\$ 11.77	\$ 11.89	\$ 12.03	\$ 12.03	\$ -	0.00%



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/6 FY2017 Student Health Insurance Fee Recommendation

**Resolution:**

**WHEREAS** Western Illinois University has reviewed the Student Health Insurance options for Western Illinois University students; and,

**WHEREAS** Western Illinois University proposes that the Student Health Insurance rates increase from \$690.00 to \$705.00 per half year or \$1,410.00 per full year which represents a 2.17% increase; and,

**WHEREAS** Western Illinois University will implement the Student Health Insurance rate beginning August 01, 2016; and,

**WHEREAS** special provisions have been made for students attending outside the designated terms of August 1 to January 31 and February 1 to July 31:

**THEREFORE** be it resolved that the Board of Trustees approves the Western Illinois University Student Health Insurance Program rate for Fiscal Year 2017 as proposed.





# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Report 16.3/5 Quarterly Long Term Plan Update

The *Long Term Plan for Western Illinois University* emphasizes the importance of entrepreneurship for the long-term institutional sustainability and viability. One key component to the entrepreneurial actions of Western Illinois University is the agility to quickly respond to corporate and community needs. Therefore, this quarter's *Update* summarizes results of corporate outreach meetings with regional Quad Cities employers.

In addition to the successful new partnerships described below, the Quad Cities corporate meetings have triggered additional university actions related to corporate stewardship, relationships with regional high schools and community colleges, and giving back to our host community. In fact, these meetings have been so successful that the corporate outreach model is being extended to contacts established by the Macomb Campus and in the Saint Louis region. To date:

- There are 29 new partnerships with 14 regional employers.
- Five potential naming opportunities for foundations that have given six figure gifts to Western Illinois University-Quad Cities have been identified.
- There has been contact with 47 high school superintendents, principals, and guidance counselors from 25 schools.
- The University is finalizing a Linkages (dual enrollment) agreement with Elgin Community College and initiated Linkages exploration meetings with Lincoln College, which has locations in Lincoln and Normal, Illinois.

### Corporate Recruitment Process

The Vice President for Quad Cities and Planning and the Quad Cities Director of Development continue to initiate contact with Quad Cities regional corporations that offer tuition assistance programs to their employees. The first meetings with each of the corporate partners focuses on an overview of the programs and services offered at Western Illinois University followed by conversations related to the recruitment of employees as students to Western Illinois University, new and expanded internship opportunities, participation in career fairs, interest in serving on the Quad Cities and Planning Advisory Committee, and future philanthropic partnerships, where appropriate.

The first meetings are general, serving as an opportunity for potential partners to learn more about the University and to assess interest in the items discussed above. As corporate doors are opened, referrals are made to the appropriate dean and/or director for continued follow up. The Office of the Vice President for Quad Cities and Planning maintains a running log of meetings, referrals, and outcomes.

### Results

As indicated by an "X" in the table on the next page, there are 29 new partnerships with 14 regional corporations. Five employers volunteered to assist with student recruitment, an additional three are

exploring sponsored credit courses, nine are establishing or expanding student internship opportunities, six are joining the Vice President for Quad Cities and Planning’s Advisory Board, and three have identified external fundraising opportunities for Western Illinois University. Two employers have expressed interest in serving as guest speakers in classes and to student organizations.

New Partnerships (Agreements) with Regional Quad Cities Corporations						
	Assist with Student Recruitment	Explore Sponsored Credit	Provide Internship Opportunities	Serve on Quad Cities and Planning Advisory Board	Identify Funding Opportunities	Other
Alcoa						X
AT&T	X		X	X	X	
CHS-Anawan			X			
Deere and Company			X	X		
Genesis Health Systems			X	X		
KJWW	X	X				
Kone			X	X		
McGladrey	X			X		X
Parr Instruments			X			
Royal Neighbors of America		X	X	X	X	
Standard Forwarding			X			
Tyson Foods	X	X				
United States Army	X				X	X
Von Maur			X			
Total	5	3	9	6	3	3

More specific highlights on the new and developing partnerships and information about the new regional partners are provided below.

**Alcoa**

A corporate representative will make presentations to a Supply Chain Management class and student organization in March. Following these presentations, the Assistant Dean for Business and Technology in the Quad Cities will meet and discuss next steps in this new partnership. The Davenport branch of Alcoa plant employs over 2,500 people and is a focal point of the global aluminum industry, with 20 percent of revenues coming from exports.

**AT&T**

Opened the door for Counselor Education to apply for a \$250,000 expansion of the Pacers program that currently serves at risk high school students in Rock Island, Illinois. A funding decision is scheduled for May. Our corporate partner also opened the door for Quad Cities Student Services to apply for a \$100,000 grant to include technology in science, technology, engineering, art, and mathematics outreach programs with area elementary and secondary schools in Illinois and Iowa.

Western Illinois University-Quad Cities is currently developing student recruitment opportunities with the AT&T Call Center in Davenport, Iowa. The manager of the Center is a Western Illinois University alum and many of her employees have started, but not finished their college degrees. AT&T hires college graduates in computer science, telecommunications, retail, sales, customer service, and engineering.

**CHS-Anawan**

Has interest in hosting student interns. The Annawan, Illinois, ethanol plant operates a 50-acre dry mill corn-based bio-refinery that produces more than 125 million gallons of fuel grade ethanol annually.

**Deere and Company**

Is currently identifying increased internship opportunities for students, and has placed Western Illinois University on its University's Relations *Master List*. This makes the University a preferred partner for Deere and Company's higher education activities and needs.

**Genesis Health Systems**

Will be meeting with the School of Nursing to discuss student internships, and their employee needs in both rural and urban areas. They have also expressed interest in shared marketing with Western Illinois University. Genesis provides health-care services to a 10-county, bi-state region of the Illinois and Iowa Quad Cities.

**KJWW**

Is exploring Western Illinois University's M.B.A. program and applicability for its employees through online, hybrid, and/or on-campus delivery. Relationships are also being explored with the School of Engineering and Sponsored Credit. KJWW is a professional consulting firm with 500 employees located in 14 offices worldwide.

**Kone**

Is working with Quad Cities Student Services and a faculty member in the College of Business and Technology to design an internship program at its corporate headquarters in Moline, Illinois. KONE has 47,000 employees around the world, and provides innovative and eco-efficient solutions for elevators, escalators, and automatic building doors.

**Parr Instruments**

Two students this semester are the first Western Illinois University students to hold internship positions at this company. Located in Moline, Illinois, Parr engages in the design, manufacture, and sale of laboratory instruments and apparatus for testing fuels and conducting chemical reactions under heat and pressure. The company has approximately 100 employees, and operates a sales and service branch in Frankfurt, Germany.

**Royal Neighbors of America**

Is exploring sponsored credit opportunities, and identified future internship and funding opportunities. As one of the largest women-led life insurers, the company offers life insurance and financial protection solutions. Additionally, the Royal Neighbors Foundation promotes charitable and educational causes that empower women to achieve financial security.

Following its Foundation *Mission*, our corporate contact opened the door for the College of Arts and Sciences' submission of a funding proposal for Ready to Run. Western Illinois University serves as Illinois' host institution for the national Ready To Run candidate recruitment and training programs developed by the Center for American Women and Politics at Rutgers University. Ready To Run is a nonpartisan campaign training program that encourages and trains women to run for elective office, hold appointed office, work on campaigns, and become engaged in the public sphere.

**RSM (formely McGladrey)**

The Associate Dean in the College of Business and Technology is coordinating an information session on Western's M.B.A. program at RSM's Davenport, Iowa, location for this spring semester. RSM provides audit, tax, consulting, and wealth management services nationally and internationally.

### **Standard Forwarding**

Is investigating internship opportunities within the College of Business and Technology. The company is a LTL carrier with 17 terminals located throughout the Midwest. It provides overnight service between Illinois, Iowa, Wisconsin, Indiana, Minnesota, St. Louis, MO; Omaha, NE; and southern Michigan.

### **Tyson Foods**

Is exploring hosting sponsored English as a Second Language credit courses at its production plant in Hillside, Illinois, and/or at the Esperanza Center (formerly Erikson Elementary School) in the Floreciente Neighborhood of Moline. It is also identifying dates and times for Western Illinois University information sessions for its current employees. Tyson's Hillside plant has 2,350 employees.

Tyson is also a corporate funding partner of WQPT's Imagination Station. Over 2,000 children and their families participate in educational activities, demonstrations, and skill building in literacy, science, technology, engineering, mathematics, arts, and resiliency at this annual event. The next Imagination Station will be at the Western Illinois University Quad Cities Riverfront Campus on March 19, 2016.

### **United States Army Recruiting Center-Davenport, Iowa**

Is interested in making topical presentations to Western Illinois University-Quad Cities classes and student groups, attending Western Illinois University career fairs, and is going to arrange for a Western Illinois University information session at the 339<sup>th</sup> Military Police Unit in Davenport, Iowa. The Unit has over 400 employees. They also volunteered presentation of the colors at any University event.

### **Von Maur**

Will continue to sponsor internships and attend Western Illinois University career fairs. There are 30 Von Maur stores located in 14 states, with corporate headquarters and its E-commerce store located in Davenport, Iowa. The company offers careers in E-Commerce, merchandising, information systems, operations, finance, sales, and human resources.

### Additional Outcomes

The corporate recruitment meetings have also triggered additional university actions related to corporate stewardship, relationships with regional high schools and community colleges, and giving back to our host community. Specifically:

- Western Illinois University-Quad Cities is working with the University's Naming Committee in identifying naming opportunities for the John Deere Foundation, Roy J. Carver Charitable Trust, Lowell N. Johnson Charitable Trust, Doris and Victor Day Foundation, and the Hunt and Diane Harris Family Foundation. Each of these Foundations has given six-figure gifts to the Quad Cities Campus.
- The Vice President for Quad Cities and Planning has been in contact with 47 high school superintendents, principals, and guidance counselors from 25 schools (Alwood, Annawan, Assumption, Bettendorf, Cambridge, Clinton, Davenport, Erie, Galva, Geneseo, Kewanee, Mercer County, Moline, North Scott, Orion, Pleasant Valley, Riverdale, Rivermont, Rock Island, Rock Island Aleman, Rockridge, Sherrard, Stark County, United Township, and Wethersfield) to ensure that they are aware of Western's lower academic year 2016-2017 tuition for new undergraduate students and the new Masters degree in Curriculum and Instruction. These conversations also provided opportunity for high school personnel to receive other updates, and to make suggestions for growing Western's dual enrollment program with high school seniors.
- The University is in the final stages of signing a Linkages (dual enrollment) and Honors agreement with Elgin Community College and has initiated discussions with Lincoln College, which has locations in Lincoln and Normal, Illinois.

- The Western Illinois University Quad Cities Administrative Team has been supportive of Deere and Company's initiative to help revitalize the Floreciente Neighborhood in Moline. The Vice President invited Global Communities (who is leading the revitalization efforts) to a Quad Cities Presidents and Chancellor's Council, Quad Cities Academic Council of area colleges and universities, and to a Quad Cities Administrative Team meeting to discuss opportunities and challenges. Only eight percent of the neighborhood's 1,400 residents have a college degree or certificate. The Quad Cities Administrative Team toured the Esperanza Center (community center) to identify opportunities for hosting future venues, and the Associate Director of Quad Cities Student Services serves on the Global Community's Steering Team.

#### Next Steps

There are currently five corporate meetings (with Deloitte, Genesis Health Systems, KJWW, Standard Forwarding, and Tyson Foods) scheduled between the time of submitting this *Update* and the March 2016 Western Illinois University Board of Trustees meeting. An update to these relationships and the status of extended corporate outreach efforts encompassing new contacts from the Macomb Campus and the Saint Louis region will be presented at the June 2016 Board meeting.



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Report 16.3/6

### The Statewide Budget Context and Western Illinois University's Mission-Driven Planning and Results

The State of Illinois at the time of writing this *Report* is in the eighth month of the unprecedented Fiscal Year 2016 budget impasse. However, this is not the first set of fiscal challenges related to state General Revenue Funding (GRF) for all of the Illinois public universities. In the pages that follow, this *Report* sets the statewide budget context for Illinois public higher education by reviewing the State's budget process, and funding trends over the last 14 years that includes reductions, rescissions, delayed payments, and the current budget impasse.

This funding information will be included in a Power Point presentation that will be made at today's Western Illinois University Board of Trustees meeting. This presentation will also address the University's mission-driven plans and results to increase revenue, and decrease expenditures and reliance on GRF funding, while continuing to deliver a high-quality educational experience grounded in the core values of Western Illinois University.

## The Statewide Budget Context and Western Illinois University's Mission-Driven Planning

### The State Budgeting Process

The Governor annually enacts a Fiscal Year (FY) operations and grants budget for the 12 Illinois public universities based on recommendations from the Illinois Board of Higher Education and passage from the Illinois General Assembly. Annual institutional operating and grants are based on appropriated and non-appropriated revenue.

Appropriated revenue includes the State's General Revenue Fund (GRF) appropriation to higher education and University Income Fund (UIF) revenue, which is projected tuition and fee revenue. Non-appropriated funds include endowment, grants and contracts, and auxiliary enterprise revenue.

Annual operations and grants budgets support university operating and personal services budgets. These budgets do not include state supported capital construction, which requires separate passage of a State Capital Bill, or university foundation income. Institutional foundations are legally separate not-for-profit organizations that manage and distribute private gifts for universities.

### Illinois Public Higher Education Funding Trends Over the Last 14 Years

Each of the Illinois public universities has experienced four similar challenges in the last 14 years.

*The State is investing less tax revenue in Illinois public higher education.*

- The total GRF investment in Illinois public higher education decreased by \$267.4 million or 17.9%, from \$1.50 billion in FY02 to \$1.23 billion in FY15.
- Western Illinois University experienced GRF reductions of \$11.7 million or 18.2%, from \$64.3 million to \$56.3 million during this time.

*Students and their families are spending more for Illinois public higher education.*

- Total UIF revenue at Illinois public universities increased by \$1.3 billion or 235%, from \$572.6 million in FY02 to \$1.9 billion in FY15.
- Total UIF revenue at Western Illinois University increased by \$45.3 million or 148%, from \$30.6 million in FY02 to \$75.8 million in FY15.

*With decreasing GRF revenue, Illinois public universities are becoming increasingly reliant on UIF revenue.*

- The proportion of total state appropriations from GRF and UIF for Illinois public universities changed from 72.3% GRF and 27.7% UIF in FY02 to 39.0% GRF and 61.0% UIF in FY15. The Illinois public universities, as a whole, have moved from being state-supported to state-assisted institutions.
- The proportion of total state appropriations from GRF to UIF at Western Illinois Universities changed from 67.8% GRF and 32.2% UIF in FY02 to 41.0% GRF and 59.0% UIF in FY15. Western Illinois University has also changed from a state-supported to state-assisted institution.



While becoming increasingly reliant on UIF revenue, enrollments at Illinois public universities are down.

- Total headcount enrollment at Illinois public universities peaked at 205,023 students in fall 2010, and decreased by 5.9% to 192,985 students in fall 2015.
- Total headcount enrollment at Western Illinois University was 12,585 students in fall 2010, and decreased by 11.8% to 11,094 students in fall 2015.

A Closer Examination of Three Funding Trends

Table 1 displays total GRF funding for the Illinois Public Universities. Examination of the data reveals three distinct trends over time.

- FY02-09 was marked by GRF instability with variable reductions, small increases, and rescissions.
- FY10-15 continued with GRF reductions and introduced delayed reimbursements for GRF appropriations.
- FY16 is the unprecedented budget impasse and cost-shift (unfunded mandate) for Illinois public universities to fund the state’s need-based financial assistance program, the Illinois Monetary Award Program.

(in thousands of dollars)		\$ Difference		% Difference	
		Annual	Cumulative	Annual	Cumulative
2002	\$1,496,839.5	--	--	--	--
2003	\$1,411,720.3	-\$85,119.2	-\$85,119.2	-5.7%	-5.7%
2004	\$1,303,564.7	-\$108,155.6	-\$193,274.8	-7.7%	-12.9%
2005	\$1,301,632.9	-\$1,931.8	-\$195,206.6	-0.1%	-13.0%
2006	\$1,316,938.8	\$15,305.9	-\$179,900.7	1.2%	-12.0%
2007	\$1,321,279.4	\$4,340.6	-\$175,560.1	0.3%	-11.7%
2008	\$1,357,067.3	\$35,787.9	-\$139,772.2	2.7%	-9.3%
2009	\$1,393,588.6	\$36,521.3	-\$103,250.9	2.7%	-6.9%
2010	\$1,393,838.6	-\$103,001	-\$103,000.9	-7.4%	-6.9%
2011	\$1,309,126.0	-\$84,713	-\$187,713.5	-6.1%	-12.5%
2012	\$1,293,889.3	-\$15,237	-\$202,950.2	-1.2%	-13.6%
2013	\$1,230,092.0	-\$63,797	-\$266,747.5	-4.9%	-17.8%
2014	\$1,232,192.0	\$2,100	-\$264,647.5	0.2%	-17.7%
2015	\$1,229,438.5	-\$2,754	-\$267,401.0	-0.2%	-17.9%

Table 2 displays total GRF funding for Western Illinois University. The same three trends that were described above apply equally to Western and all other Illinois public universities.

(in thousands of dollars)		\$ Difference		% Difference	
		Annual	Cumulative	Annual	Cumulative
2002	\$64,306.7	--	--	--	--
2003	\$61,126.0	-\$3,180.7	-\$3,180.7	-4.9%	-4.9%
2004	\$56,091.1	-\$5,034.9	-\$8,215.6	-8.2%	-12.8%
2005	\$56,091.1	\$0.0	-\$8,215.6	0.0%	-12.8%
2006	\$57,297.7	\$1,206.6	-\$7,009.0	2.2%	-10.9%
2007	\$57,029.3	-\$268.4	-\$7,277.4	-0.5%	-11.3%
2008	\$58,287.5	\$1,258.2	-\$6,019.2	2.2%	-9.4%
2009	\$59,919.6	\$1,632.1	-\$4,387.1	2.8%	-6.8%
2010	\$59,919.6	\$0.0	-\$4,387.1	0.0%	-6.8%
2011	\$56,182.7	-\$3,736.9	-\$8,124.0	-6.2%	-12.6%
2012	\$55,538.3	-\$644.4	-\$8,768.4	-1.1%	-13.6%
2013	\$52,147.8	-\$3,390.5	-\$12,158.9	-6.1%	-18.9%
2014	\$52,755.1	\$607.3	-\$11,551.6	1.2%	-18.0%
2015	\$52,629.3	-\$125.8	-\$11,677.4	-0.2%	-18.2%

#### Western Illinois University's Mission-Driven Planning and Results

To address variable reductions, small increases, and rescissions during FY02-09, the University limited spending to immediate operational needs, monitored travel requests and expenditures, and reviewed all vacant positions in order to hold as many as possible open in order to conserve funds. The University also established a 1-2% contingency reserve fund to address unforeseen fiscal circumstances. There were no employee layoffs or furloughs during this time.

To address continued GRF reductions and delayed reimbursements for appropriations during FY10-15, the University continued to exercise conservative, mission-driven fiscal practices as described above, in addition to:

- Working with the University Professionals of Illinois and other bargaining units to reach agreements on delaying salary increases.
- Postponing salary increases for non-negotiated personnel.
- Increasing university reserves and carefully monitoring cash balances.
- Introducing retirement incentives.
- Implementing zero-based budgeting to reduce operating expenditures.
- Consolidating 18 academic departments and units into 10, and four technology units into one.
- Centralizing staff in admissions, advisement, and the School of Graduate Studies.
- Holding at least 25% of annual appropriated departmental operating budgets until it could be assured that the University had the resources to meet its fiscal year obligations if GRF revenue was eliminated.
- Planning for the disestablishments of four pre-professional programs, 20 academic minors, one undergraduate major, two post-baccalaureate certificates, and one graduate degree. All of these actions will be completed by FY18, or at an earlier date if students in each of these areas complete their studies sooner than projected. No new students are being admitted into these programs.

The University also engaged in more efforts to become less reliant on GRF and UIF revenue funds. For example, the University:

- Completed a fundraising campaign in January 2014 that generated \$62.1 million, increased the endowment from \$16 million to \$40 million, and raised the University's total asset base to \$55 million.
- Increased the amounts of externally funded awards received by faculty and staff by \$1.2 million or 12.1%, from \$9.9 million in FY14 to \$11.1 million in FY15.
- Maintained instructional and administrative costs below the statewide average of the Illinois public universities. The most recent data published by the Illinois Board of Higher Education (February 2016) shows that the University has the third lowest instructional cost per credit hour (at \$307.32 or 19.6% below the statewide average), and the second lowest administrative cost per credit hour (\$68.85 or 24.0% below the statewide average).
- Benefited from a public-private partnership that allowed a private developer to construct an apartment complex housing 292 residents and two restaurants next to the Western Illinois University-Quad Cities Riverfront Campus at no construction, operating, or personnel costs to the University.

A history of strong conservative fiscal management maintained the fiscal health of the University during periods of GRF reductions, rescissions, and delayed reimbursements with no furloughs or layoffs. Table 3 shows that Western Illinois University's Composite Financial Indicator (CFI) Score has never fallen at or below a value of 1.1 during these challenging fiscal times. A CFI in this threshold would trigger Higher Learning Commission reviews and decision-making processes over the current fiscal status and long-term viability of the institution.

Table 3  
Western Illinois University Financial Ratios  
Reported to the Higher Learning Commission-North Central Association of Colleges and Schools  
Fiscal Year 2008 through Fiscal Year 2014

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Composite Financial Indicator	1.80	1.30	3.00	3.60	2.90	1.70	2.50
Primary Reserve Ratio	0.17	0.06	0.21	0.25	0.27	0.26	0.25
Net Operating Revenue Ratio	0.01	0.01	0.04	0.06	0.04	0.00	0.01
Return on Net Assets Ratio	0.05	0.03	0.13	0.18	0.12	0.04	0.13
Viability Ratio	0.73	0.80	0.10	0.76	0.70	0.75	0.77

Further evidence of the financial health of Western Illinois University during these fiscally challenging times is evidenced by the following.

- The primary reserve ratio demonstrates institutional fiscal stability. A negative or decreasing trend over time would indicate a weakening financial condition.
- The net operating ratio shows institutional operations with a surplus in six of the last seven years, therefore enabling the University to carry forward funds in conjunction with limitations established in Illinois statutes for public institutions.
- The net assets ratio shows availability of additional expendable net assets to satisfy debt obligations.
- The viability assets ratio maintains continues to increase despite a volatile economy.

A history of strong conservative fiscal management has resulted improved efficiency, maintained and enhanced quality, and enabled the University withstand the unprecedented state budget impasse.

Western Illinois University reduced state appropriated personal services budgets by \$14.2 million, and state appropriated operating budgets by \$2.7 million between FY11 and FY15. This \$16.9 million reduction represents a cost savings and avoidance to the University. The size of the University workforce also decreased by 163 employees (52 faculty and 111 staff) between fall 2011 and fall 2015.

With a strong commitment to our core values, Western Illinois University faculty and staff continues the tradition of delivering a high quality education where, as stated in our *Mission*, we empower students, faculty, and staff to lead dynamic and diverse communities.

- Western Illinois University continues for 12 years as a Best Midwestern Institution by *U.S. News and World Report* and the *Princeton Review*.
- Western Illinois University continues to be recognized as a Military Friendly Institution by both *GI Jobs Magazine* and *Military Times Edge Magazine*.
- National ranking systems such as *Washington Monthly* and *U.S. News and World* report show that more students graduate from Western Illinois University than projected based on entering student characteristics (i.e., high school percentile rank and ACT composite score).
- Results from the last published *Alumni Surveys* shows that.
  - One year after graduation, 88% of WIU alumni are employed, and 19% of the alumni are pursuing an additional degree, graduate or professional studies.
  - Five years after graduation, 98% of WIU alumni are employed and 29% of the alumni earned an additional degree.
  - Nine years after graduation, 98% of WIU alumni are employed and 37% of the alumni earned an additional degree.
- Annual salary analyses published by the *Economist* and the *Brookings Institute* show that Western Illinois University alumni earn more than salary forecasts predict.

A strong history of conservative fiscal management has positioned the University to withstand the unprecedented FY 2016 budget impasse and unfunded mandate for colleges and universities to assume the costs of the State's need-based financial aid program, the Illinois Monetary Assistance Program (MAP).

During academic year 2015-2016, Western Illinois University allocated \$11.0 million to MAP recipients. Of the 3,000 fall 2015 recipients, 2,700 (90%) re-enrolled at the University in spring 2016, which is similar to the fall-to-spring retention rate for all students. Not funding the program would have devastating effects on university enrollment and student success.

While the University has withstood the current budget impasse for eight months, no public university will find the absence of GRF funding a sustainable fiscal practice for the long-term. Therefore, a power point presentation will be made at today's Western Illinois University Board of Trustees meeting addressing funding trends and the University plans to increase revenue, and to decrease expenditures and reliance on GRF funding, while continuing to deliver a high-quality educational experience grounded in the *Mission* and core values of the University.

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

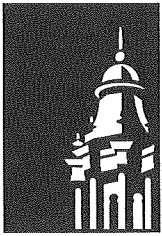
## Report 16.3/7

### Western Illinois University Response to Higher Learning Commission Questions Raised to All Illinois Public Colleges and Universities

The Higher Learning Commission (HLC) sent a letter to all Illinois public college and university presidents and institutional accreditation liaison officers on February 4, 2016. The Commission's letter (attached) requested an institutional evaluation of the current and anticipated effects and plans for addressing the unprecedented Fiscal Year 2016 budget impasse and cost shift (unfunded mandate) for public institutions to cover the costs, at least temporarily, of the Illinois Monetary Assistance Program.

Western Illinois University's response to the Commission is attached. While much of the information in this letter was presented earlier at today's Western Illinois University Board of Trustees meeting, it is important that the Board have the context for the University's response (the HLC letter). It is also important in maintaining the University's ongoing relationship with the Commission in terms of shared governance and transparency that the Board and university community have access to Western's institutional response.





WESTERN  
ILLINOIS  
UNIVERSITY

February 18, 2016

Dr. Barbara Gellman-Danley  
President, Higher Learning Commission  
230 South LaSalle Street, Suite 7-500  
Chicago, IL 60604

Dear Dr. Gellman-Danley,

Thank you for your letter dated February 4, 2016. I appreciate your understanding that the State of Illinois' current budget impasse is not a crisis created by the Illinois public universities, and that we in the public higher education sector have done everything that we could to avoid this situation. I also appreciate the Higher Learning Commission's (HLC) letter to Illinois government officials with regard to their role in the governance of Illinois higher education.

Western Illinois University fully understands and appreciates that HLC must ensure that the University continues to meet the Criteria for Accreditation as we, and all other Illinois public universities, address the consequences of not receiving Fiscal Year (FY)16 state General Revenue Funding (GRF). This is coupled with the current unfunded mandate (cost shift) for Illinois' colleges and universities to, at least temporarily, fund the State's need-based financial assistance program, the Illinois Monetary Assistance Program (MAP).

In beginning our institutional response to your questions, please be advised that Western Illinois University does not have plans to cease operations temporarily or permanently. Additionally, our Accreditation Liaison Officer ensures that we remain current with regard to HLC policies and procedures should dramatic, unforeseen, and dire circumstances require a change in this position.

Before presenting the requested report on the availability of financial, physical, and human resources required to support Western Illinois University, it is important to provide you with historic and current budget information. This information provides the necessary context to understand decisions and plans as Western Illinois University moves into FY17 and beyond.

#### The State Budget Process

The State's GRF funding represented 21.2% of the total University's \$248 million FY15 all-funds budget. The Illinois public higher education institutions receive state appropriated revenue from the GRF appropriation to higher education and University Income Fund (UIF) revenue, which is projected tuition and fee revenue. Non-appropriated funds include endowment, grants and contracts, and auxiliary enterprise revenue.

Office of the President

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Annual operations and grants budgets support university operating and personnel budgets. These budgets do not include state supported capital construction, which requires separate passage of a State Capital Bill, or university foundation income.

Illinois Public Higher Education Funding Trends Over the Last 14 Years

All 12 of the Illinois public universities experienced two similar fiscal challenges in the last 14 years. First, the State is investing less tax revenue in Illinois public higher education. The total GRF investment in Illinois public higher education decreased by \$267.4 million or 17.9%, from \$1.50 billion in FY02 to \$1.23 billion in FY15. Western Illinois University experienced GRF reductions of \$12.9 million or 20.0%, from \$64.3 million to 51.4 million during this time.

Second, with decreasing GRF revenue, Illinois public universities are becoming increasingly reliant on UIF revenue. The proportion of total state appropriations from GRF and UIF for Illinois public universities changed from 72.3% GRF and 27.7% UIF in FY02 to 39.0% GRF and 61.0% UIF in FY15. The Illinois public universities, as a whole, have moved from being state-supported to state-assisted institutions. The same is true at Western Illinois University where the proportion of total state appropriations from GRF to UIF changed from 67.3% GRF and 32.7% UIF in FY02 to 41.0% GRF and 59.0% UIF in FY15.

Tables 1 and 2 display total GRF funding for the Illinois Public Universities and Western Illinois University between FY02-FY16. There have been three distinct trends in the funding of Illinois public higher education over time. Successful conservative mission-driven fiscal management has enabled the University to address:

- GRF instability with variable reductions, small increases, and rescissions between FY02-09.
- Continued GRF reductions and delayed reimbursements for GRF appropriations between FY10-15.
- The unprecedented budget impasse and cost-shift (unfunded mandate) of MAP funding in FY16.

(in thousands of dollars)		\$ Difference		% Difference	
		Annual	Cumulative	Annual	Cumulative
2002	\$1,496,839.5	--	--	--	--
2003	\$1,411,720.3	-\$85,119.2	-\$85,119.2	-5.7%	-5.7%
2004	\$1,303,564.7	-\$108,155.6	-\$193,274.8	-7.7%	-12.9%
2005	\$1,301,632.9	-\$1,931.8	-\$195,206.6	-0.1%	-13.0%
2006	\$1,316,938.8	\$15,305.9	-\$179,900.7	1.2%	-12.0%
2007	\$1,321,279.4	\$4,340.6	-\$175,560.1	0.3%	-11.7%
2008	\$1,357,067.3	\$35,787.9	-\$139,772.2	2.7%	-9.3%
2009	\$1,393,588.6	\$36,521.3	-\$103,250.9	2.7%	-6.9%
2010	\$1,393,838.6	-\$103,001	-\$103,000.9	-7.4%	-6.9%
2011	\$1,309,126.0	-\$84,713	-\$187,713.5	-6.1%	-12.5%
2012	\$1,293,889.3	-\$15,237	-\$202,950.2	-1.2%	-13.6%
2013	\$1,230,092.0	-\$63,797	-\$266,747.5	-4.9%	-17.8%
2014	\$1,232,192.0	\$2,100	-\$264,647.5	0.2%	-17.7%
2015	\$1,229,438.5	-\$2,754	-\$267,401.0	-0.2%	-17.9%



(in thousands of dollars)		\$ Difference		% Difference	
		Annual	Cumulative	Annual	Cumulative
2002	\$64,306.7	--	--	--	--
2003	\$61,126.0	-\$3,180.7	-\$3,180.7	-4.9%	-4.9%
2004	\$56,091.1	-\$5,034.9	-\$8,215.6	-8.2%	-12.8%
2005	\$56,091.1	\$0.0	-\$8,215.6	0.0%	-12.8%
2006	\$57,297.7	\$1,206.6	-\$7,009.0	2.2%	-10.9%
2007	\$57,029.3	-\$268.4	-\$7,277.4	-0.5%	-11.3%
2008	\$58,287.5	\$1,258.2	-\$6,019.2	2.2%	-9.4%
2009	\$59,919.6	\$1,632.1	-\$4,387.1	2.8%	-6.8%
2010	\$59,919.6	\$0.0	-\$4,387.1	0.0%	-6.8%
2011	\$56,182.7	-\$3,736.9	-\$8,124.0	-6.2%	-12.6%
2012	\$55,538.3	-\$644.4	-\$8,768.4	-1.1%	-13.6%
2013	\$52,147.8	-\$3,390.5	-\$12,158.9	-6.1%	-18.9%
2014	\$52,755.1	\$607.3	-\$11,551.6	1.2%	-18.0%
2015	\$51,445.2	\$1,309.9	-\$12861.5	-2.5%	-20.0%

Western Illinois University's Mission-Driven Planning and Results

To address variable reductions, small increases, and rescissions during FY02-09, the University limited spending to immediate operational needs, monitored travel requests and expenditures, and reviewed all vacant positions in order to hold as many as possible open in order to conserve funds. The University also established a 1-2% contingency reserve fund to address unforeseen fiscal circumstances. There were no employee layoffs or furloughs during this time.

To address continued GRF reductions and delayed reimbursements for appropriations during FY10-15, the University continued to exercise conservative, mission-driven fiscal management as described above, in addition to:

- Working with the University Professionals of Illinois and other collective bargaining units to reach salary concessions.
- Forgoing salary increases for non-negotiated personnel.
- Increasing university reserves and carefully monitoring cash balances.
- Introducing retirement incentives.
- Implementing zero-based budgeting to reduce operating expenditures.
- Consolidating 18 academic departments and units into 10, and four technology units into one.
- Centralizing staff in admissions, advisement, and the School of Graduate Studies.
- Holding at least 25% of annual appropriated departmental operating budgets until it could be assured that the University had the resources to meet its fiscal year obligations if GRF revenue was eliminated.
- Planning for the disestablishments of four pre-professional programs, 20 academic minors, one undergraduate major, two post-baccalaureate certificates, and one graduate degree. All of these actions will be completed by FY18, or at an earlier date if students in each of these areas complete their studies sooner than projected. No new students are being admitted into these programs.

The University also engaged in more efforts to become less reliant on GRF and UIF revenue funds. For example, the University:

- Completed a fundraising campaign in January 2014 that generated \$62.1 million, increased the endowment from \$16 million to \$40 million, and raised the University's total asset base to \$55 million.
- Increased the amounts of externally funded awards received by faculty and staff by \$1.2 million or 12.1%, from \$9.9 million in FY14 to \$11.1 million in FY15.
- Maintained instructional and administrative costs below the statewide average of the Illinois public universities. The most recent data published by the Illinois Board of Higher Education (February 2016) shows that the University has the third lowest instructional cost per credit hour (at \$307.32 or 19.6% below the statewide average), and the second lowest administrative cost per credit hour (\$68.85 or 24.0% below the statewide average).
- Benefited from a public-private partnership that allowed a private developer to construct an apartment complex for 292 residents and two restaurants next to the Western Illinois University-Quad Cities Riverfront Campus at no construction, operating, or personnel costs to the University.

A history of strong conservative fiscal management maintained the fiscal health of the University during periods of GRF reductions, rescissions, and delayed reimbursements with no furloughs or layoffs. Table 3 shows that our KPMG Composite Financial Indicator (CFI) score has never fallen at or below a value of 1.1.

Table 3  
 Western Illinois University Financial Ratios  
 Reported to the Higher Learning Commission-North Central Association of Colleges and Schools  
 Fiscal Year 2008 through Fiscal Year 2014

	2008	2009	2010	2011	2012	2013	2014
Composite Financial Indicator	1.80	1.30	3.00	3.60	2.90	1.70	2.50
Primary Reserve Ratio	0.17	0.06	0.21	0.25	0.27	0.26	0.25
Net Operating Revenue Ratio	0.01	0.01	0.04	0.06	0.04	0.00	0.01
Return on Net Assets Ratio	0.05	0.03	0.13	0.18	0.12	0.04	0.13
Viability Ratio	0.73	0.80	0.10	0.76	0.70	0.75	0.77

Additionally:

- The primary reserve ratio demonstrates institutional fiscal stability. A negative or decreasing trend over time would indicate a weakening financial condition.
- The net operating ratio shows institutional operations with a surplus in six of the last seven years, therefore enabling the University to carry forward funds in conjunction with limitations established in Illinois statutes for public institutions.
- The net assets ratio shows availability of additional expendable net assets to satisfy debt obligations.
- The viability assets ratio maintains continues to increase despite a volatile economy.

A history of strong conservative fiscal management has improved efficiency, enhanced quality, and enabled the University to withstand the unprecedented state budget impasse.

Western Illinois University reduced state appropriated personnel budgets by \$14.2 million, and state appropriated operating budgets by \$2.7 million between FY11 and FY15. This \$16.9 million reduction

represents a cost savings and avoidance to the University. The size of the University workforce also decreased by 163 employees (52 faculty and 111 staff) between fall 2011 and fall 2015.

#### HLC Requested Information

1. “[Please identify] the current cash situation and the specific financial challenges you may be immediately facing relative to payroll, vendors, and other essential expenses and services.”

Western Illinois University currently has funds to operate for the remainder of FY16. The President’s Leadership Team (President and Vice Presidents) meets at least weekly to monitor institutional revenue, expenses, and reserves, in addition to developing and monitoring plans for securing July 2016 revenue in order to continue institutional operations before UIF revenue is collected in August 2016.

With 80% of the University’s appropriated funds budget dedicated to personnel, the highest priority is to maintain cash flow to fund payroll for work performed. Western Illinois University payrolls equate to approximately \$12 million per month. The University is negotiating with its collective bargaining units to seek possible wage concessions.

To illustrate annual magnitude, a two percent reduction in salary and Professional Achievement Awards for faculty and staff from the University Professionals of Illinois represents a \$2.4 annual (base) savings and a one percent reduction results in another \$1.7 million in annual (base) savings. Non-negotiated staff did not receive a salary increase in FY16, nor are they scheduled to receive a salary increase in FY17.

Western Illinois University has not delayed or defaulted on payments to external vendors. However, due to increased approvals, regulations, and delayed payment by the State of Illinois, there are times when it is a challenge to contract for goods and services, as the University cannot promise when payments by the state will be made.

The culture built at Western Illinois University is one of conservative, mission-driven fiscal management. The 18% GRF budget reduction and inflationary cost increases since FY02 have limited expenditures to essential needs and those actions supporting the University’s *Higher Values in Higher Education* strategic plan priorities and goals.

2. “Any cuts in full-time, part-time, or adjunct faculty or staff you have recently made or plan to make in the immediate future and the effect of such cuts on classes this semester and in the fall.”

Between fall 2014 and fall 2015, the University reduced the size of current workforce by 26 faculty positions (down 3.7%), eight administrative/professional positions (down 1.7%), and 25 civil service positions (down 3.1%).

In FY16, the University announced the layoff of 26 non-tenured faculty members and four administrative/professional positions. These layoffs will be effective in either FY17 or FY18 depending on the employees’ years of service, per collective bargaining agreements between Western Illinois University and the University Professionals of Illinois and the Western Illinois University Board of Trustees Regulations.

At the time of writing this response, each Vice President and I are finalizing a plan that carefully evaluates additional FY16 and FY17 layoffs and furloughs. No classes will be suspended or eliminated mid-semester. Following protocol defined in the contractual agreement between

Western Illinois University and the University Professional of Illinois, an Academic Program Elimination Review (APER) Committee has been enacted.

When the University is considering eliminating academic programs that would result in the layoff of an employee, it constitutes an APER Committee composed of employees elected by the bargaining unit. The APER Committee provides recommendation(s) to the Academic Vice President concerning academic program(s) being considered for elimination that would result in the layoff of employee(s).

Based on trends in enrollment, majors, course offerings, and program costs, the APER is currently evaluating eight academic programs for elimination. If program(s) are closed, they will be closed to new students. Western Illinois University will honor its commitments to currently enrolled students for courses and major requirements under the catalog year for which they were admitted.

Students should not expect to see pronounced effects of course availability based on faculty reductions. Western Illinois University will continue to honor its Gradtrac program. The University guarantees new freshmen meeting Gradtrac requirements (including meeting grade point average requirements, maintaining 15-16 semester credit hours, and meeting routinely with an academic advisor), will graduate in four years or the remaining tuition will be free.

While the University reduced 72 (3.1%) of the undergraduate courses offered in fall 2015 compared to fall 2014, these courses were primarily elective courses. Moreover, undergraduate students did not experience larger course sections. The average undergraduate course size was 20.7 in fall 2014 and 20.2 in fall 2015.

At the graduate level, the University reduced 22 (7.6%) of the graduate courses offered in fall 2015 compared to fall 2014. Again, these courses were primarily elective courses. Moreover, students did not experience large course sections. The average graduate course size was 11.0 in fall 2014 and 12.6 in fall 2015.

Western Illinois University's student-to-faculty ratios are 14:1 in Macomb and the Quad Cities. Full-time faculty teach 94.4% of the University's classes, and guide student learning, discovery, and performance. After benchmarking of peer institutions and careful evaluation, the University has set a 17:1 student-to-faculty ratio to maintain course availability.

3. "The impact of the financial situation on the availability of textbooks, supplies, and related educational materials that support the curriculum and on maintenance and safety on campus and at other institutional locations."

Western Illinois University does not expect that the current financial situation will have an effect on the textbooks. The University is engaged in a textbook rental program with an external vendor who supplies a sufficient number of textbooks based on supply and demand. For students wanting to own their books, the University has seen an increase in external online book sales. The Dean of University Libraries is currently exploring e-book partnerships with external vendors to further mitigate student textbook costs.

The University does not expect that the current financial situation will have a pronounced effect on supplies, and related educational materials that support the curriculum. Academic Affairs implemented zero-based budgeting in FY14 to ensure sufficiency of resources to cover necessary equipment and commodities costs. Reallocating to the highest priorities enabled the University to

maintain annual (FY14 and FY15) expenditures for commodities at \$1.2 million and at \$1.5 million for equipment.

The University does not expect that the current impact of the financial situation will have a pronounced impact on the maintenance and safety on the Macomb or Quad Cities campus. Again, reallocating to the highest priorities enabled the University to increase investment in permanent improvements on the Macomb Campus from \$165,222 in FY14 to \$626,969 in FY15. The Quad Cities Campus was opened in 2012 (building one) and 2014 (buildings two-four). Most of the campus equipment and systems are under warranty.

While the gain in Macomb maintenance backlog is important, the State of Illinois has an estimated deferred maintenance backlog of \$500 million in Macomb's appropriated facilities, and similar backlog exists in non-appropriated facilities. Due to the current budget impasse and the need for the University to maintain an emergency contingency cash flow, we delayed the decommissioning of three non-appropriated facilities, one residence hall and two graduate housing complexes. This unwanted but necessary decision delays reduction of the non-appropriation maintenance backlog and will require continued application of non-appropriated funds to unused facilities.

The state's budget impasse has also had a direct effect on campus construction, enrollment, public service, and the associated economic impact on our host communities and regions. Governor Rauner has frozen state capital funding. At the time of the freeze, Western Illinois University had completed bidding for the new Center for the Performing Arts, which was to be the first new state supported facility on the Macomb Campus in over 30 years and would have further reduced the state's deferred maintenance backlog.

Likewise, \$5.0 million in funds for the development of a Riverfront Hall Annex for the rapidly growing School of Engineering and planning for building five to support enrollment growth in the Quad Cities was suspended.

Both campus construction projects were supported by private donations. This includes a \$1.5 million gift and a bequest to the Center for the Performing Arts from a former WIU Trustee and her husband, a former WIU staff member, and \$1.75 million in gifts from the John Deere Foundation and the Moline Foundation to support growth and expansion of Western Illinois University in the Quad Cities.

The University does not expect that the current impact of the financial situation will have a pronounced impact on safety at the Macomb or Quad Cities campus. During the last five years, the Office of Public Safety (OPS) in Macomb has only reduced one officer position. OPS strictly adheres to standards established by the Illinois Association of Chiefs of Police-Illinois Law Enforcement Accreditation Program. And Western Illinois University-Quad Cities maintains a security presence for all hours that the campus is open.

4. “Your data and expectations for fall enrollment in light of concerns prospective students may have about the stability of higher education in the state.”

It is difficult to establish causality between student enrollment and student concerns over the stability of GRF funding. However, it is clear that while public universities have been forced to become increasingly reliant on UIF revenue, enrollments at Illinois public universities are down. Total headcount enrollment at Illinois public universities peaked at 205,023 students in fall 2010, and decreased by 5.9% to 192,985 students in fall 2015. Total headcount enrollment at Western Illinois University was 12,585 students in fall 2010, and decreased by 11.8% to 11,094 students in fall 2015.

Western Illinois University has taken several steps initiatives during FY16 to reverse this trend. Most notably, after completing a student price sensitivity and elasticity study, undergraduate tuition for all new fall 2016 undergraduate students has been reduced by 3.0%, and the university established the same instate tuition rate for all domestic undergraduate and graduate students.

Additionally, the University has emulated successful funding strategies used at private institutions. This includes implementing tuition discounting programs based on merit and need for new students, and establishing a dual enrollment program for academically qualified high school seniors, who pay 1/3<sup>rd</sup> the published tuition cost. Western has also created a dual enrollment program with community colleges in Iowa, Missouri, and Illinois that saves students up to 25% of their college costs, and this year alone, the University has developed 29 new partnership agreements with Quad Cities regional employers who offer tuition assistance programs to their employees.

Despite these efforts, comparing preliminary fall 2016 acceptance data as of February 12, 2016, to preliminary fall 2015 acceptance data as of February 13, 2015, shows mixed results. In Macomb new freshmen acceptances are down 816 students (14.3%), while new transfer acceptances are up 7 students (1.4%). In the Quad Cities, new freshmen acceptances are up 155 (397.4%), and new transfer students are up are down 13 (23.2%). At the graduate level, Macomb new graduate student acceptances are down 3 students (4.3%), and Quad Cities acceptances are up 13 students (92.9%).

What must be remembered is that the admissions data presented above are early in the recruitment cycle. Values can change in either direction between now and August. Western Illinois University has rolling admissions, and with six months prior to the start of the next academic year, the University will continue to aggressively recruit students.

Part of this aggressive recruitment includes new academic programs and delivery methods responsive to regional needs and desired student formats. In fall 2015, the University launched a hybrid delivery of the masters degree programs in college student personnel and business administration. All classes in both programs had course fill rates over 90% for the fall 2015 and spring 2016 semesters. The University will launch a third hybrid masters degree program in community and economic development in fall 2016, and we will start a new higher education leadership option in our existing Ed.D. in Educational Leadership at this time. Western will also serve as a teach out partner for Ashford University in its closure of its Clinton, Iowa, campus. That campus is only located 30 miles from the Quad Cities and 110 miles from Macomb.

5. “Any other information that is necessary for HLC to know. This report shall also address how your institution has handled the loss of MAP funding.”

A strong history of conservative fiscal management has positioned the University to withstand the unprecedented FY 2016 unfunded mandate for colleges and universities to assume the costs of the State’s need-based financial aid program.

During academic year 2015-2016, Western Illinois University reallocated approximately \$11.0 million to MAP recipients under the shared assumption of Illinois public universities that this expense would be reimbursed by the State. Of the 3,000 fall 2015 recipients, 2,700 (90%) re-enrolled at the University in spring 2016, which is similar to the fall-to-spring retention rate for all students. Not funding the program would have devastating effects on university enrollment and student success.

In providing additional requested information, it is important to know that in a time of significant funding challenges, the faculty and staff of Western Illinois University continue the tradition of delivering a high quality education where, as stated in our *Mission*, we empower students, faculty, and staff to lead dynamic and diverse communities.

- Western Illinois University continues for 12 years as a Best Midwestern Institution by *U.S. News and World Report* and the *Princeton Review*.
- Western Illinois University continues to be recognized as a Military Friendly Institution by both *GI Jobs Magazine* and *Military Times Edge Magazine*.
- National ranking systems such as *Washington Monthly* and *U.S. News and World* report show that more students graduate from Western Illinois University than projected based on entering student characteristics (i.e., high school percentile rank and ACT composite score).
- Results from the last published *Alumni Surveys* shows that.
  - One year after graduation, 88% of WIU alumni are employed, and 19% of the alumni are pursuing an additional degree, graduate or professional studies.
  - Five years after graduation, 98% of WIU alumni are employed and 29% of the alumni earned an additional degree.
  - Nine years after graduation, 98% of WIU alumni are employed and 37% of the alumni earned an additional degree.
- Annual salary analyses published by the *Economist* and the *Brookings Institute* show that Western Illinois University alumni earn more than salary forecasts predict.

While Western and all other Illinois public universities have withstood the current budget impasse for eight months, no public university will find the absence of GRF funding a sustainable practice for the long-term. One time contingency reserves that in many cases took years of financial savings are being depleted. The Illinois public universities have compensated for continuous budget reductions for over 14 years. To eliminate all GRF funding in a political stalemate threatens current and future economic vitality and the competitiveness of Illinois in a global community.

When all parties work to resolve the current budget impasse, history will show that Western Illinois University emerged from the current circumstances leaner, more efficient and entrepreneurial, and less reliant on state funding. The Vice Presidents and I are finalizing institutional planning to these ends at the time of writing this letter. Our plan will be presented to the Western Illinois University Board of Trustees and university community on March 11, 2016.

Simply stated, our comprehensive plan is based on market-driven strategies for increasing revenue and decreasing expenses. It is further based on best practices within higher education, and is consistent with the goals and priorities of our *Higher Values in Higher Education* strategic plan.

Through successful implementation of our planning parameters, we will continue to advance quality, productivity, and efficiency. This will be accomplished by reducing the size of our workforce, adjusting contract lengths where appropriate, eliminating and negotiating for no salary increases, implementing layoffs and furloughs to align staffing with enrollment, continuing voluntary salary give backs options, reducing and conserving operating funds, consolidating programs and services, and continuing with the Academic Program Elimination Committee.

At the same time, we will continue to support aggressive recruitment and establishment of high demand programs and formats; intensify pursuit of external and private funding; identify new revenue streams, including expanding corporate recruitment activities across Illinois and within Saint Louis, Missouri; position the University for the next comprehensive fundraising campaign; advocate with business, industry, education, and civic leaders for fair and predictable higher education funding; and finish implementation of recommendations from the Persistence and Completion Academy.

We at Western Illinois University know, and borrowing from the words of President Abraham Lincoln, that the best way to predict [our] future is to create it. Our institutional planning is incorporating feedback from 1,101 employees, over half of our workforce, in an open ended December 2015 university survey of strategies to successfully emerge from the current state budget impasse.

We know that many very difficult but necessary decisions have and will be made. It is our shared social responsibility, a core value of Western Illinois University that we do so in a manner that respects administrative processes; shared governance; and good faith, interested-based collective bargaining. We all recognize that current and future generations of Western Illinois University students must not be the victims of political stalemates and budgetary impasses.

Finally, I wish to thank the HLC for the opportunity to respond to your concerns. We will continue assure and advance the common good that higher education provides. All of us in the Western Illinois University family appreciate your advocacy for the restoration of stable and predictable funding for Illinois public higher education, and we stand ready to continue this and other discussions with you.

Sincerely,



Jack Thomas, Ph.D.  
President

cc: Joseph Rives, Vice President for Quad Cities and Planning, Western Illinois University  
U.S. Department of Education  
Illinois Board of Higher Education  
Illinois Community College Board  
Steph Brzuzy, Vice President for Accreditation Relations, HLC  
Karen Peterson Solinski, Executive Vice President for Legal & Governmental Affairs, HLC  
Zach Waymer, Manager for Legal & Governmental Affairs – State Relations & Institutional Complaints, HLC



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/7 Release of December 17, 2015 and January 25, 2016 Closed Session Meeting Minutes

### **Resolution:**

**WHEREAS** pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of October 3, 2014; and,

**WHEREAS** pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the closed session minutes of December 17, 2015 and January 25, 2016, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

**THEREFORE** be it resolved the Board of Trustees of Western Illinois University has determined that the need for confidentiality still exists and it will review the December 17, 2015 and January 25, 2016, minutes again at the June 10, 2016, Board Meeting to make a final determination with regard to its release.



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/8 Calendar Year 2017 Board Meeting Schedule

### **Resolution:**

**WHEREAS** Western Illinois University is subject to the requirements of 110 ILCS 690/ which states: “Meetings of the Board shall be held at least once each quarter on the campus of Western Illinois University...;” and,

**WHEREAS** the Vice Presidents, Budget Director, Board Treasurer, University Attorney, Institutional Research and Planning Director, Equal Opportunity and Access Director, Internal Auditor, Alumni Director and the Assistant to the President for Governmental Relations have been consulted regarding the State of Illinois, IBHE and Board of Trustees deadlines and regulations; and,

**WHEREAS** the members of the Board of Trustees have been consulted beginning on December 10, 2015 about the 2017 proposed meeting schedule:

**THEREFORE** be it resolved that the Board of Trustees approves the following meeting dates for calendar year 2017:

March 30-31, 2017 – WIU, Macomb

June 8-9, 2017 – WIU, Quad Cities

September 28-29, 2017 – WIU, Macomb

December 14-15, 2017 – WIU, Macomb

July 2017 Board Retreat date and location will be determined by the Board after the 2016 Retreat



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

June 12, 2015

## Resolution No. 16.3/9

Election of Secretary of the Board for March 12, 2016-June 30, 2016

### **Resolution:**

**WHEREAS** Section 35-25 of Senate Bill 241 states:

*“Members of the Board shall elect annually by secret ballot from their own number a chairman who shall preside over meetings of the Board and a secretary”*; and,

**WHEREAS** the Board of Trustees Bylaws, Section VII.A.1., stipulates:

*“The Chair, Vice Chair, and Secretary shall be elected annually by secret ballot by a majority of the voting members of the Board then serving and shall hold office until their successors are elected. Trustees who are elected to serve as the Chair, Vice Chair and Secretary may be elected to those positions for one successive term, after which an intervening term must occur before re-election to the same officer position”*; and,

(History of Officers of the Board Attached)

**WHEREAS** the Board of Trustees at its July 25, 1997, meeting, agreed to elect officers in conjunction with the fiscal year; and the Western Illinois University fiscal year is July 1-June 30:

**THEREFORE** be it resolved that the person elected at the March 11, 2016 meeting of the Board of Trustees for Secretary shall serve as Officer of the Western Illinois University Board of Trustees for March 12, 2016-June 30, 2016.

**WESTERN ILLINOIS UNIVERSITY  
BOARD OF TRUSTEES  
HISTORY - OFFICERS OF THE BOARD**

**January 1 - June 30, 1996**

Chair	Gretchen Winter
Vice Chair	Lorraine Epperson
Secretary	Dexter Yarbrough

**July 1, 1996 - June 30, 1997**

Chair	Gretchen Winter
Vice Chair	Lorraine Epperson
Secretary	Dexter Yarbrough

**July 1, 1997 - June 30, 1998**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 1998 - June 30, 1999**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 1999 - June 30, 2000**

Chair	Lorraine Epperson
Vice Chair	C. Robert Leininger
Secretary	Dexter Yarbrough
Member At Large	Maureen Schuering

**July 1, 2000 - June 30, 2001**

Chair	Carolyn J. Ehlert
Vice Chair	Dexter Yarbrough (until 1/15/01; no Vice Chair 1/15/01-6/30/01)
Secretary	J. Michael Houston
Member At Large	George J. Guzzardo

**July 1, 2001 - June 30, 2002**

Chair	Carolyn J. Ehlert
Vice Chair	Zack Stamp
Secretary	J. Michael Houston

**July 1, 2002 - June 30, 2003**

Chair	Zack Stamp
Vice Chair	J. Michael Houston
Secretary	Dace Richardson

**July 1, 2003 - June 30, 2004**

Chair	Zack Stamp (until 1/16/04) J. Michael Houston (1/16/04-6/30/04)
Vice Chair	J. Michael Houston (until 1/16/04/04; then became Chair) Dace E. Richardson (3/5/04-6/30/04)
Secretary	Dace E. Richardson (until 3/5/04; then became Vice Chair) Trish K. Hammond (3/5/04-6/30/04)

**July 1, 2004 - June 30, 2005**

Chair	J. Michael Houston
Vice Chair	Dace E. Richardson
Secretary	William L. Epperly

**July 1, 2005 - June 30, 2006**

Chair	J. Michael Houston
Vice Chair	Dace E. Richardson (until 11/3/05; no Vice Chair 11/4/05-6/30/06)
Secretary	William L. Epperly

**July 1, 2006 - June 30, 2007**

Chair	William L. Epperly
Vice Chair	Steven L. Nelson
Secretary	Robert J. Cook

**July 1, 2007 - June 30, 2008**

Chair	William L. Epperly
Vice Chair	Steven L. Nelson
Secretary	Robert J. Cook (until 5/22/08)

**July 1, 2008 - June 30, 2009**

Chair	Steven L. Nelson
Vice Chair	J. Michael Houston
Secretary	Donald W. "Bill" Griffin

**July 1, 2009 - June 30, 2010**

Chair	Steven L. Nelson
Vice Chair	J. Michael Houston
Secretary	Donald W. "Bill" Griffin

**July 1, 2010 – September 30, 2011**

Chair	J. Michael Houston
Vice Chair	Carolyn Ehlert Fuller
Secretary	William L. Epperly

**October 1, 2011 – October 24, 2011**

Chair	Carolyn Ehlert Fuller
Vice Chair	William L. Epperly
Secretary	Steven L. Nelson

**October 25, 2011 – December 16, 2011**

Interim Chair	William L. Epperly
Vice Chair	Vacant
Interim Secretary	Donald W. “Bill” Griffin

**December 17, 2011 – June 30, 2012**

Chair	William L. Epperly
Vice Chair	J. Michael Houston
Secretary	Donald W. “Bill” Griffin

**July 1, 2012 – February 24, 2013**

Chair	William L. Epperly
Vice Chair	Carolyn Ehlert Fuller
Secretary	Donald W. “Bill” Griffin

**February 25, 2013 – June 30, 2013**

Chair	William L. Epperly
Vice Chair	Carolyn Ehlert Fuller
Acting Secretary	Cathy Early

**July 1, 2013 – June 30, 2014**

Chair	Cathy Early
Vice Chair	Carolyn Ehlert Fuller
Secretary	Lyneir Cole

**July 1, 2014 – June 30, 2015**

Chair	Cathy Early
Vice Chair	Roger Clawson
Secretary	Phil Hare

**July 1, 2015 – February 21, 2016**

Chair	Roger Clawson
Vice Chair	Yvonne Savala
Secretary	Phil Hare

**February 21, 2016 – March 11, 2016**

Chair	Roger Clawson
Vice Chair	Yvonne Savala
Acting Secretary	Michael Quigley



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/10 Trustee Appreciation – Phil Hare

**Resolution:**

**WHEREAS** Trustee Phil Hare has admirably served Western Illinois University as a member of the Western Illinois University Board of Trustees beginning March 15, 2012 through February 21, 2016; and,

**WHEREAS** Trustee Hare conscientiously served on the Board of Trustees in his role as the Secretary of the Board where he partnered with the Board Chair ensuring checks and balances were carefully observed as a signatory on University bond sales to protect the fiscal well-being of the University; and,

**WHEREAS** Trustee Hare was instrumental with other Board members in approving the Ph.D. in Environmental Sciences, and saw the successful conclusion of the Capital Campaign; and,

**WHEREAS** Trustee Hare has dutifully served as the Chair of the Audit Committee, served on the Finance Committee, and the served on the Presidential Evaluation and Assessment Committee thereby demonstrating his active engagement in strategic decision making on multiple committees; and,

**WHEREAS** Trustee Hare, during his tenure, witnessed and encouraged tremendous growth and development of several stages of the University's Master Plan and Strategic Plan exemplified in the completion of Phase I and the groundbreaking and construction of Phase II of the Quad Cities Riverfront campus, construction of the Grand Entrance to the Macomb campus, renovations to Thompson, Corbin/Olson, the University Union, the 3-D Art Facility, and the construction of the Agricultural Department's Greenhouse; and,

**WHEREAS** Trustee Hare has served as an advocate for the faculty union, WIU faculty members, and sustained his responsibilities and roles as a Western Illinois University Board member among his peers on the Board and according to the Board's Statement of Mutual expectations:

**THEREFORE** be it resolved that the Western Illinois University Board of Trustees expresses its heartfelt gratitude and congratulations for the invaluable service he has provided to Western Illinois University, the Board of Trustees, and the State of Illinois as a member of the Western Illinois University Board of Trustees from March 15, 2012 – February 21, 2016.



# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

March 11, 2016

## Resolution No. 16.3/11 Trustee Appreciation – William L. Epperly

### **Resolution:**

**WHEREAS** Mr. William Epperly has admirably served the students, staff, faculty, Administration, and fellow Board members of Western Illinois University as a member of the Western Illinois University Board of Trustees beginning July 1, 2004 and will continue to serve through December 18, 2015; and,

**WHEREAS** Mr. Epperly conscientiously served the citizens of the State of Illinois as a member of the Board appointed by the Governor of the State of Illinois as confirmed by the General Assembly to serve as a Western board member the as well as serving as the Chair of Western Illinois University's Board of Trustees in 2006, 2007, 2011, 2012, and 2013, served as Secretary of the Board in 2005, 2006, and 2011; and,

**WHEREAS** Mr. Epperly, during his tenure, has participated in the campus and area-wide VolunteerNow of Macomb, Illinois, donated to and supported the New Deal for Illinois Federal Art Project Collection of Western Illinois University, received both the Alumni Achievement award and the Distinguished Alumni award due to his outstanding accomplishments as a businessman and expert in marketing and insurance consulting, collaborated with the University Administration and college Deans to support the creation of academic programs that will give Western graduates a competitive edge globally; and,

**WHEREAS** Mr. Epperly continues to distinguish himself as a Leatherneck from the class of '68 who gives back to the University by investing his personal time, donating funds, and by promoting and marketing the great reputation Western Illinois University has established during his domestic and international travel, and is a committed and dedicated alumnus who engages with student leaders and has mentored several student representatives to the Board of Trustees; and,

**WHEREAS** Mr. Epperly, during his tenure has provided oversight, supported, and seen the development of the Spencer Recreational Center, Quad Cities Riverfront growth and expansion, the creation of the Multicultural Center, the overhaul and renovations made to Hanson Field, the extensive remodeling and renovations made to Grote Hall, Corbin/Olson Hall, Thompson Hall, the University Union, the restoration of the Sherman Bell Tower Cupola, the addition of the new Grand Entrances and numerous campus beautification projects both structural and organic:

**THEREFORE** be it resolved that the Western Illinois University Board of Trustees expresses its heartfelt appreciation and congratulations for the invaluable service that Trustee William Epperly has provided to Western Illinois University, the Board of Trustees, and the State of Illinois as a member of the Western Illinois University Board of Trustees from July 1, 2004 – December 18, 2015.