# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

Minutes of the Meeting June 12, 2015

The meeting of the Board of Trustees of Western Illinois University convened at 8:02 A.M. in rooms 103 and 104 of the Quad Cities Riverfront Campus, WIU – Moline Campus. Chair Cathy E. Early presided.

<u>Chair Early moved to convene to open session of the Western Illinois Trustees meeting.</u> Trustee Cole seconded the motion.

# The following trustees were present to answer roll call:

Trustee Roger D. Clawson

Trustee Lyneir R. Cole

Trustee Cathy E. Early

Trustee Carolyn J. Ehlert Fuller

Trustee William L. Epperly

Trustee Phil G. Hare

Trustee Michael Quigley

Trustee Yvonne S. Savala

Chair Early moved to convene to Closed Session to consider personnel, legal collective bargaining and other such issues as covered by Section 2.c. of the Open Meetings Act with plans to reconvene at open session at approximately 9:00 a.m. Trustee Quigley seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley Yes Trustee Savala Yes

Motion carried. The Board convened to Closed Session at 8:03 A.M.

<u>Chair Early asked for a motion to reconvene the Board to Open Session at 9:58 A.M. Trustee Cole moved and Trustee Hare seconded the motion.</u>

#### The following trustees were present to answer roll call:

Trustee Roger D. Clawson

Trustee Lyneir R. Cole

Trustee Cathy E. Early

Trustee Carolyn J. Ehlert Fuller

Trustee William L. Epperly

Trustee Phil G. Hare

Trustee Michael Quigley

Trustee Yvonne S. Savala

Also present for the open meeting of the Board of Trustees:

**President Jack Thomas** 

Legal Counsel Representative Matt Kwacala

Administrative Assistant to the Board Kerry McBride

Interim Provost and Academic Vice President Kathy Neumann

Vice President for Advancement and Public Services Brad Bainter

Vice President for Student Services Gary Biller

Vice President for Quad Cities and Planning Joseph Rives

#### Advisory Group Representatives present:

Council of Administrative Personnel President – Macomb – Amanda Shoemaker

& Quad Cities Representative – Audrey Adamson

Student Government President – Macomb – Wil Gradle

& Student Government President – Quad Cities – Nicolas Moreno

Civil Service Employees Council President – Macomb – Karen Trusley

& Civil Service Employee Council Representative – Quad Cities – Steve Whan

Faculty Senate Chair - Macomb - Mandeep Singh

& Faculty Council Chair – Quad Cities – Padmaja Pillutla

# REVIEW AND APPROVAL OF MARCH 27, 2015 BOARD MEETING MINUTES

<u>Trustee Hare moved to approve the March 27, 2015 Board Meeting minutes. Trustee Cole seconded the motion.</u>

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley Yes Trustee Savala Yes

#### **CHAIRPERSON'S REMARKS**

I usually try and start out my remarks by my little segment that I call "trying to catch people doing things right," and so I'm going to highlight a little bit more than usual this time. But that's a great thing because that means there's good things to highlight. Yesterday afternoon at 5:30, there was a reception here in the Quad Cities at the library to accept a gift from the Quad Citians Affirming Diversity – QCAD. And they donated over 1,400 titles to our library that will be accessible in the Quad Cities. It will be accessible from the Macomb campus and because of the nature of our library; anybody in the world can access those materials. It was a very generous donation and appreciate that and Vice President Rives was there to be able to give some remarks, and I thank you very much for doing that, Joe. So that's a very nice thing that happened on the Quad Cities campus on yesterday.

WQPT was able to hand out awards and you know usually I highlight students, but you know it's okay to highlight some grads too. At the PBS annual meeting in May in Texas, 3 of the WQPT volunteers were honored on a national basis. Michael Carton was named Outstanding Volunteer of the Year. Nicki Ellis was noted for Distinguished Service and Joan Kranovich for Volunteer Management. These were awards

that WQPT nominated those people, and then they were recognized on a national basis for their efforts. And all 3 of those people, Michael, Nicki and Joan are all WIU QC grads, so very nice acknowledgement there.

I know that the last meeting in Macomb we talked about Ashley Luke, and I hate to say it again, but she made <u>Sports Illustrated</u>. So I mean really – we've got to say something about that accomplishment. That happened, she was in the May 4<sup>th</sup> edition of "Faces in the Crowd" – it was their collegiate edition, and she was 1 of 7 students in the United States that was recognized, and so that's a tremendous achievement and brought a nice recognition to Western.

Other things that our Western students are doing – we have on the Macomb campus, the Emergency Management Program Coordinator worked with one of our students, Devon Wombles, who is a native of Pleasant Hill, Illinois with regards to working with farmers about reclaiming their fields after tornados go through. So we don't really – we think about tornados and the ripping up that they do, but the debris they leave for our farmers can contaminate their farm land creates a whole other set of issues and they worked with the Washington, Illinois area after that big tornado. And have done that again this last year, so that brought great recognition to Western too, a great opportunity for our students to be involved on a practical level with folks.

One of our Leatherneck football players was recognized. The Leatherneck football team runs a program every year where they encourage people to come sign up to be bone marrow donors. And it's a campus wide initiative, but it's kind of spearheaded by the football program, and one of our football players, JJ Veloz, was found to be a donor match of bone marrow donor match for an infant and has done that. And so it's really neat that not only are we doing that program, but we've had our first match come through and this student stepped right up and said you bet. So saving lives – you can donate both blood and save lives and in this case donating bone marrow to an infant.

Some other things, students from Biological Sciences, Physics, Chemistry and Computer Science received numerous awards at the Illinois State Academy of Science, but to look at the diversity of where our student population comes from. We've got some from Lebanon, Illinois. We have a grad student from India; a senior forensic chemistry major from Macomb, a chemistry graduate student from India, a computer science graduate student from India and a biology major from Frankfort, Illinois, a biology grad student from the Republic of Congo, a senior physics major from Galesburg and a physics graduate student from Sherman, Illinois; and all gave presentations at an Illinois state conference again showing – highlighting the scholarly activity and the way our faculty work so well and work so strongly to develop our students to get them some good recognition.

It was fun to be here in the Quad Cities as it is always fun to be in Macomb for graduation. Graduation is the most fun time of the day. QC Times had a very nice article afterwards about life moving in a wonderful direction for new WIU grads. And it highlighted one student initially, Paula Vandervelde, and it talked about when she came on the WIU campus 2½ years ago she was 6 weeks pregnant when she stepped on campus. I believe she was a transfer student to Western, but 2½ years later, a 27-year old mother graduated with a degree in liberal arts and sciences with minors in communication, psychology and history so a major and 3 minors in finishing up here in the QC after 3 years. That was really tremendous. And to be a mom and working and going to school that was just pretty incredible. It also highlighted Dillon Weckerly, who is a Rock Island man, who graduated with a degree in Law Enforcement and then another graduate, Samantha Gerkin, a 26-year old and said that she was very excited to be able to get the opportunity to finish her degree while she was up here in the Quad Cities.

Just a couple more things – I said it's more than usual, but you know when people are doing good things, I think it's just hard not to want to talk about them. The first ever student research conference happened

up here in the Quad Cities campus on May 8<sup>th</sup>. And during that, there were 10 podium presentations, 29 poster presentations, made by a total of 46 students, 10 graduate students and 30 seniors, 4 juniors and 2 sophomores. Really neat - the students represented WIU departments of engineering, English, liberal arts and sciences, management, sociology and women's studies - again, another great example of our faculty working with our students and giving them the opportunity to present. These undergraduate students that they decide to go on for masters degrees, presentations are going to be part of their future if they decide to go on to PhD programs or go into academics. This lays a great foundation for them learning what the expectations are in order to successfully present in your academic field.

A note that the WIU QC Counseling graduation program won 1<sup>st</sup> place in the Council for Accreditation for Counseling and related educational programs for a video contest, and they ended up winning a \$500 Amazon gift card, which the students then used to buy items for the Counseling Education department's new counseling clinic. So cool – the students worked so hard, and they turned right around and gave the money back to the clinic to help where they're coming from.

Last thing that I'll say is that there were Communications faculty and students from the QC that presented research at the annual Central States Communication Association Conference in Wisconsin. Associate Professor Brandon Young and Assistant Professor Chris Carpenter were there along with two other students – one from Princeton, Iowa and the other from Davenport, Iowa. So again, just kind of showing where there's a broad base of students that are doing great things with the help of our faculty. And that's what it's all about – we're all about the students. We wouldn't be here today if it wasn't for our students, and that's got to continue to be the focus in everything that we do every day. I appreciate everybody taking their time today to come on in here and do this. The Board is faced with challenging tasks as is the President, and we pass those tasks onto him.

Recently, this spring, for the first time in the three years that I've been on the Board, several of us went to an Association of Governing Boards Conference – the national conference in April. There were 4 of the Board that were able to go, and I have to tell you it was an eye opening experience as a trustee. We were able to have some light shed on more issues that we should be investigating or being involved in. It was interesting – they talked to us a lot – the phrase they used with us a lot when we were there was "noses in but fingers out," so we need to be asking questions – we need to be looking at things - we need to be challenging things, but then we need to let the professionals – our faculty and our administration and our support staff – we need to be able to let them do their jobs too. But it was very interesting to hear from across the country from private schools and from public schools from large and from small, that a lot of the issues that we are facing are the same. I know that our situation is a bit exacerbated because we're in the State of Illinois that has issues going on. But I have to tell you, the declining high school graduating population, the declining high school graduation that goes onto college, the high school population that goes on to college that has academic challenges or financial challenges are nationwide issues. Retention of our students are nationwide issues. Everybody is having those concerns on all kinds of different levels. It was interesting to hear that some institutions were just starting their first steps and what they were doing is they were reducing the academic standards. They were lowering their academic standards, and we're sitting there looking at ourselves saying been there - done that, have had to fix that already and moved on. And there are folks that are way behind the curve in trying to address some of those things. One of the pluses that was brought up, they talked about boy for retention – people should look at starting mentoring programs. Wow! Wouldn't that be a great idea? And again, we were able to sit there and say wow, I know through VP Biller's office, we've had a mentoring program in place for a couple of years to try and work on retention and we're seeing some good results from that. So there are people that are just starting to see those things – just starting to talk about doing those things. So it's nice – it was kind of validating I guess to hear that some of the things that we tried and didn't work for us we've moved on. Other people are still going to do those things and things that we already got in place are the things that people are looking to as kind of the cutting edge – the leading edge, so that was very validating to hear that, and I wanted to share that with all of you because so often we're in our own space, and we're looking at our own situations and we're looking at our own pluses, our own strengths and our own challenges and it was nice to hear that there's a lot of other people that are having the same things, and it's validating to know that we've already investigated some of those and picked up some things that are good and tossed aside some other things on our own level when other people are just starting to do that. I just wanted to share that with everybody. I'm excited to always be in the Quad Cities – spent a good part of the day yesterday on campus - went to the Botanical Garden to see the AmeriCorps work from Western at the Quad Cities Botanical Garden – went over to the Figge and went through part of the Figge and talked with one of our faculty members for Museum Studies for our program for graduates for museum studies. That was really fantastic – had the opportunity to sit down – poor Kristi Mindrup got quite a bit of time from us yesterday besides chauffeuring me around because I don't know my way around the Quad Cities as efficiently as she does. But I spent quite a bit of time with Trustee Ehlert Fuller and I reviewing some numbers with regards to the Quad Cities and answering some good questions with us. And then I ended up the day meeting with some of Joe's leadership team, and we were able to just sit down and have a great, I felt, it was a great informal discussion where I could ask them questions – they could ask me questions – we could kind of kick things around, and I really love that. I appreciate their time and their collaboration in speaking what I felt was really speaking with me about different subjects because that's the only way we're going to be able to move forward. I have to hear what people think and people have to say what they want to say, and I appreciated that opportunity. So thank you, Joe, for setting that up with me for yesterday. I appreciate that time. So with that, I'm going to go on ahead and turn on over to President Thomas for his opening remarks.

#### PRESIDENT'S REMARKS

President Jack Thomas said thank you, Chair Early and good morning, and thank all of you for being here for our Board of Trustees meeting here on the beautiful campus of the Quad Cities Riverfront Campus here. I, too, want to thank the Board members for going to the AGB meeting. It was a very productive meeting, and we all learned a lot there. And we look forward to following up and doing some of those things that were mentioned there. Matt Bierman will be speaking today on behalf of Julie DeWees. She had surgery – she's doing well, but Matt Bierman will be presenting her report today.

I do want to welcome former Trustee Steve Nelson, here, who's in the audience. We want to thank you for your service and all you've done for the University and being here today in supporting us. And he also has a daughter at Western – I think she's a rising senior. Steve Nelson responded in December, she will walk across the stage hopefully. President Thomas replied well we thank you for your tuition, room and board as well. (LAUGHTER)

President Thomas continued I also want to state that I will be starting "Walk a Day in the President's Shoes" where I will be inviting all of the trustees to come and spend a day with me and going to all of the meetings that I go to and doing the things that I would do for a day. And just to see the things that we do at our University. And whatever is planned for that day, that trustee will be involved in those particular events during that particular day, so I'm challenging our trustees to do that and be there with us.

Also, I've passed out my book, "Within These Gates" to each trustee to read and get through during your leisure time.

Also, last month nearly 1,500 students earned academic degrees or post baccalaureate certificates at the spring commencement exercises. I want to thank all of you for participating. It is always such a privilege to take part in the Honors Convocation, as well as the commencement ceremonies – there are many, as well as the ROTC commissioning and other events taking place during that particular weekend. And graduation for us is the most exciting part when students are receiving their degrees. We know that we

had something to do with them and their success stories. We also honored 2 distinguished alumni and one honorary doctorate during that weekend as well.

The presidents and chancellors we've been meeting quite often just about every week now based on the challenges that we have in the State of Illinois with the budget, and we just try to make sure that we are getting all of the support that we need and not to tick anybody off – the governor or the legislators, so it's a very slippery slope as well. I do want to thank Jeanette Malafa for what she's doing down as the government liaison. Western is always at the table. We are always called in to testify, and I know there will be some individuals testifying from Financial Aid and other areas I think it's coming up on Tuesday, so we're always at the table and one of the universities that they are calling to testify, so I really do appreciate that.

We will cut nearly \$4M in appropriated expenses for FY2016. These cuts are necessary given the scheduled increase in operating expenses, the increases in contractual obligations and expected cuts in state support. The leadership team and I have evaluated the salary increases that are scheduled for FY16, and we have several collective bargaining agreements that are in place to provide the 2% increase. The appropriate staff are making the necessary preparations to provide these increases to our negotiated employees. Given the uncertainty of FY 2016 state appropriation, we are postponing the decision regarding salary increases for all non-negotiated personnel until the General Assembly and Governor approve a budget. We are just waiting until the Governor approves the budget. And any salary increases provided to non-negotiated personnel at a later date will be retroactive to July 1. Given the financial situation of the State, postponing this decision is prudent, and we appreciate the understanding of our employees during this very difficult budgetary challenging time. So we just ask that you be patient – that you work with us as we get through these times, and we will make the decision based on what we hear from the General Assembly and the Governor in approving of a budget.

We will plan to use University reserves to make up any budget deficits that exist in the new fiscal year. We will make additional budget reductions for FY2017 in an effort to bring the budget back into balance. We will continue to be very conservative without fiscal resources. I would like to thank the University for their patience and cooperation during these challenging times. To date, the State of Illinois owes the University \$15.8M for the current fiscal year, and we will continue to work with our legislators and stress the importance of keeping our appropriation at least level with no further cuts. We did ask for an increase but we know what time it is in terms of the way the budget is for the State and all of the Universities are asking for at least level funding for this year. And we have been preparing various scenarios. We don't know exactly what the budget is going to be, but we've been looking at various scenarios as to how we would move forward based on certain cuts that we would get from the State. We're told that we can get somewhere between 6.5% to even 20% - that's the talks that we're having behind the scene right now. and these will be very devastating to our institution. We know that we have said that for years – we have no layoffs or furloughs, but these are challenging times - we can no longer say those kinds of things at this point, because everything is on the table. Each vice president will be presenting his or her cuts and we're not doing exactly cuts across the board because certain areas where we know, for example, our signature programs across the University not just the academic ones. Those areas where we're doing very well – the areas that have potential for growth – we have to invest in our resources in those particular areas. We have to be very strategic in what we are going to do as a University. And looking at this and putting a positive spin on all of this - all of these things are going to help us as a University in terms of shaping Western into what it should be in the future. And we ask that you bear with us. I've already talked with the Board of Trustees. We need their support. We need your support as well. These are very challenging times, but I always say that we will get through these times. And we have been practicing very sound fiscal management, but due to the State, the budget challenges with the State, all of our institutions are facing the same challenges. But it's how we respond to those things that's going to help us as a University to be successful. So these are some of the challenges that we are going to be facing during the year. However, also, during the summer, we will be working on various projects which include updating numerous electronic classrooms and prepare repairs across the campus in various areas.

We have also achieved great things during the spring semester. <u>U.S. News and World Report</u>, once again, recognized Western – this time for offering a Best Online Bachelors Program for Veterans. Western placed 57<sup>th</sup> out of 185 schools across the nation and the only Illinois public university to appear in the Top 60 online bachelors program rankings. We have signed a new memorandum of understanding with the University in China to continue to enhance our global learning opportunity and 9 students from the Departments of Biological Sciences, Physics, Chemistry and Computer Science captured numerous awards at the annual meeting of the Illinois State Academy of Science. College of Business Technology and the Accountancy program have maintained accreditation from the Association to Advance the Collegiate Schools of Business. There's so much more that I could share with you. I want you all to know that I'm proud of our faculty, staff and students for all you're doing here and all the accomplishments and achievements. You've heard some coming from Chair Early, but know that we will continue to do well and move this University forward during these very challenging times. This concludes the report that I have. I'll be happy to entertain any questions or comments that you may have at this time.

Trustee Hare stated I think that's a great idea having the trustees follow you. When are you going to start that program? President Thomas replied this fall. Trustee Hare responded okay great. Take it easy on me – will you? I got bad knees. President Thomas stated we have golf carts that we could carry you around in. Chair Early added you don't have to run with him at 5:30. Trustee Hare continued no – that ain't going to happen. (LAUGHTER)

Someone from the audience stated I have a question. My name is Scott W. Palmer, Department of History. Kerry McBride interjected wait – can you please come to the microphone. Dr. Palmer stated I'm usually pretty good at projecting – it's what I do for a living – one of the professionals that you mentioned. Trustee Early – my question, Dr. Thomas is this. You had mentioned as part of the budgetary process the Board and the administration is going to be looking to make necessary cuts given the challenging fiscal times Western Illinois University is facing – other institutions across the state is facing. You mentioned specifically, however that certain signature programs will continue to receive investment because investing in these programs enables WIU to move forward. Can you please explain the criteria for these programs having been selected as signature programs – the extent to which the signature programs vary from year to year, and if you could address please as well to my recollection since the signature programs were initiated, I don't ever recall seeing a humanities department singled out as the signature program.

President Thomas replied the Provost created criteria for recognizing what program would be a signature program. And that's based on a number of things and the Provost worked directly with the deans and the faculty. And I'm going to ask Kathy if you recall the criteria that you used for that, if you may. Interim Provost Neumann stated part of the criteria that is used to determine signature programs is what is Western known for based on reputation and outward facing programs and programs that also have the ability to get our name out there and recognition to Western as a whole not just to their program. So like musical theatre for instance is one of those programs. So that in a nutshell is the criteria.

Dr. Palmer asked do you have a list of criteria or simply the informal census? Interim Neumann replied no, there was a list Dr. Hawkinson developed some steps to go through to develop the criteria. Dr. Palmer asked would it be possible to release that to faculty and department, so that we could begin modeling and trying to find ways. For example, the reason I ask this is you had mentioned Trustee Early in your opening remarks Paula Vandervelde, who was one of the bachelor of liberal arts and sciences

graduate from the WIU Quad Cities. My department has done its share – history was one of the minors in fact. She took all upper courses with me up here. To the extent that we can get the Department of History, or Philosophy, Foreign Language, some Literatures, those Humanities which really are the bedrock foundation of any university. It doesn't have to be history, but if we could have one of those instituted or we can find some way of incorporating that into a signature program, I think would benefit the University at large. Thank you.

#### LEGISLATIVE UPDATE

Jeanette Malafa said good morning. To start first with the most pressing issue at hand, a state budget has been passed by the General Assembly, but due to a parliamentary maneuver, the budget is still in the hands of the state senate. Western Illinois University's appropriation can be found in House Bill 4148 and is a 6.5% decrease from our revived FY15 approp or 8.6% decrease from our original FY15 approp. At the same time, the Governor's office of Management and Budget has asked state agencies to be prepared to hold back 20% of its budget to help offset the \$3-4 billion hold in the proposed FY16 budget. So it is possible, that we could be looking at a 28.6% decrease in our state funds. Everyone acknowledges that this is not the final version of state budget, but cannot agree on what state budget will be or when it will actually be passed.

The General Assembly is now in what is being called a continuous session. Both the House and Senate are meeting on Tuesdays in June to discuss such topics as workers comp, property tax freeze and this Tuesday, the topic of college affordability will be the committee of the whole and the Senate's topic. What else happened in session this spring, as I said at the last board meeting, it has been a hard session for public universities. Higher ed has been under the microscope for several reasons including the debacle at the College of DuPage, the growing national concern over stories of sexual violence on college campuses, state budget woes, college affordability and the like. I will highlight a few pieces of legislation at the end of the report, but please note items that you will not see in this list, including elimination of our employee dependent tuition waivers, community colleges being permitted to offer bachelor degrees, procurement and reform including the reauthorization of both our Section 113 exemptions, or extending the sunset on our certificates of participation law, regulatory relief from unfunded mandates, a capital reappropriation bill, or a resolution to the State pension problem. What has WIU been doing specifically? We have been very active at the state house this legislative session. Besides our normal approp hearings and visits with legislators important to the approp process, we've made extra trips to lobby Secretary of Education Beth Purvis, the Chief of Staff of the four caucuses and their approp directors. We've carried the message of WIU success and the impact of how a severe cut would affect our operations. WIU was also asked to participate in the house working group on higher ed appropriations. Trustee Michael Quigley and Illinois Institute of Rural Affairs Director Chris Merrett represented the University well, describing how budget cuts would impact both students and the University as a whole. Director Merrett also spent much time in Springfield trying to get the appropriations line for the Illinois Institute of Rural Affairs added back into the State budget, and I'm proud to say – efforts proved successful in this first version of the budget. Additionally, Director of Admissions Andy Borst and Director of Go West transportation Jude Kiah testified in a senate committee as to the importance of Amtrak to WIU for both students and faculty.

I am happy again to say that their efforts paid off as Amtrak funding was added back into the first version of the State budget as well. Finally, the University presidents and board chairs came together as a group to lobby the Governor's Office and the four legislative leaders during the last week of May to explain the importance of public higher education to the economic development of the State of Illinois. All of the legislative leaders were receptive to this esteemed group and expressed their concerns and positions we are currently in. What's next? Next Tuesday, WIU is one of three public universities that have been asked to testify at the Senate's committee of the whole on college affordability. Our Director of Financial

Aid, Bob Andersen will address the entire Senate on what the typical student encounters when attending college financially. The Senate is focusing on two new pieces of legislation in the committee of the whole. Senate Bill 2149, which is a tuition tax credit for higher education and Senate Bill 2146 which creates the Illinois college promise program that will in a nutshell create a fund to offer free community college to all Illinois students. I would be remiss if I did not mention the planned summer hearings on executive compensation. Earlier this session, the Senate Higher Education Committee created the subcommittee on public higher education executive compensation chaired by Senator Cunningham. The Senator's planning to have hearings this summer to discuss a myriad of higher ed bills that were filed in response to the College of DuPage news stories of its former president.

Lastly, Senator Brady introduced a bill this spring that would privatize the public universities. He's seeking to continue discussion on this subject and college affordability over the summer.

Now for those few pieces of legislation that passed:

House Bill 821 creates the preventing sexual violence in Higher Ed Act which mandates all higher ed institutions to adopt a comprehensive policy concerning sexual violence, domestic violence, dating violence and stalking consistent with federal and state law. We will have to provide the student survivors with concise notification of their rights and options, access to confidential advisors and increased campus training education and awareness.

House Bill 3428 requires the institutions of higher ed are required to accept a student's score of 3 or higher on advance placement exams for post-secondary level course credit as part of their general education degree requirements, if applicable, or for an elective credit, if not.

House Bill 3599 creates the student optional disclosure of private mental health which states that at the time that an incoming student enrolls at the institution, the student is given the opportunity to authorize in writing the disclosure of certain private mental health information to a designated person.

Senate Bill 1334 has a supplier diversity changes. And when speaking of awarding contracts to minority and female owned businesses, the University will now have an aspirational goal of 20% of its contract being directed towards doing business with minority and female owned businesses.

Finally, Senate Bill 1455 provides that the State Board of Education shall assess high school students using a college ready determination, meaning like the ACT or the SAT that are accepted by our state public institutions of higher ed. Currently, they just wanted you to use the PARCC test, and it is untested. And that is it. I will take any questions or comments.

Trustee Hare stated I have two. One, this budget is supposed to be a budget supposed to be installed by July 1<sup>st</sup>. Given the climate with Speaker Madigan and the Governor and the head butting going on, from your perspective, you've been down there. Do you see – what do you see happening on that? And the second part is I talked to Senator Biss from Evanston who met with the Governor for an hour, and the Governor basically spent 40 minutes telling him that the areas that he wanted to make sure – he said higher ed is going to take the hit and that it was basically his way or the highway thing. So you have this, the Senate, you have the House, you have Madigan and all this head butting going on – what do you see in terms of how this affects us, but also in overall because the payments stop as I understand on July 1. Jeanette replied correct. I don't see a budget being passed by June 30, so I do believe the state payments will stop on July 1<sup>st</sup>. Let's hope I'm wrong because my husband is also a state employee. The word on the street is that it looks like mid-August. Everyone thinks mid-August will be about the time when the budget again – rumor – hopefully something can be done by June 30 if pressure starts mounting when people aren't getting paid. I've been there 25 years. This is one of the worst years I have ever seen.

People are dug in. You have you know any transition year where you have a new Governor from a different party, and there's only been a few of those in my 25 years, you have everyone jockeying for power and showing who's boss. So we are dug in. It is true – Senator Biss – second part of your question I wrote down Biss. Trustee Hare noted he was talking about the Governor indicating my way or the highway and the higher ed cuts. Jeanette replied it's true – when we met, I took the president and the provost and people that were on our higher ed appropriations committee hearing, we went and met with Tim Nutting, the Director of the Governor's office in Management and Budget, and I asked him why did the public universities get so hard, you know K-12 didn't, community colleges didn't. And he said because on his campaign trail, he promised them that they wouldn't get cut, so when you're looking at the rest of the State budget there's only so many places you can cut. As you know having done this for years, Medicaid has to have a match so you can't cut that too much, or you lose your federal funding. So there's only certain programs that you can cut at that point, then we became one of them. And I do agree right now everyone is my way or the highway. And I don't see any end in sight. Trustee Hare said and I wouldn't hold you to this, but what do you see – I mean the range has been from 6-28% or maybe even higher. Is 6 dreaming for us given the climate? Jeanette replied it's wonderful – 6 is definitely the ceiling. It is dreamy and let's hope we can keep it that way and keep Amtrak funding which is essential for our University and you know all of our smaller programs, the Illinois Institute for Rural Affairs, it is the top 6% - is definitely the top of what we would get. Finger crossed. Trustee Hare replied okay, thank

Trustee Epperly said any update on the Performing Arts Center? Jeanette replied there's no capital reappropriations bill at the moment, which means we would have no authority to spend money. Trustee Quigley asked do we have the funds. Jeanette replied if it's not re-appropriated, I don't know if you can keep building. I could be wrong. Trustee Quigley asked so what happens? Jeanette replied exactly. Trustee Quigley said no I'm asking. Jeanette reiterated exactly – that's my point. No, there are things that are being held up at the end, so you have what we're hoping is some regulatory relief. We are hoping that COPS, our certification of participations, and we're hoping that the capital reapprop bill will all be part of the larger budget implementation bill, the BIMP, at the end of whenever the budget occurs. At the moment, we don't have spending authority. Well, after June 30<sup>th</sup>.

Trustee Clawson said Jeanette – do you see Senator Brady's bill for privatization getting any legs? Jeanette replied he has recently been engaged in this process and has been emailing President Thomas, and we have written a response. All of the university presidents have been discussing a unified response. We responded early because you don't want to let any legislator go without a response, and we invited him to campus. And we told him it's an interesting topic and we are always willing to talk about college affordability, but of course privatization is a...

President Thomas added he's written to me more than one time, so I felt obligated to respond not collectively, but individually as an institution for Western. And as Jeanette stated, we've invited him here, so we're waiting to hear from him. And we just did that this week. Jeanette said correct.

Trustee Hare stated Senator Sullivan and I forget state representative from Macomb area. Jeanette replied Norine Hammond. Trustee Hare continued yeah. Are they on board in terms of the fine arts center – in terms of trying to push as hard as they can? Jeanette responded oh yes, definitely. In fact, I also – no matter which campus it is, I ask all of our legislators. So Representative Verschoore, Representative Smiddy, who is arguing with the Governor right now, so he hasn't been using the word Western nicely for us, but Anderson, all of them. I say no matter what campus it is – will you please be our one institution. So they all lobby for us no matter which campus it is. Trustee Hare said thank you.

Trustee Epperly said I have a comment - I recently and I say recently awhile back met a Heather. Jeanette replied uh-huh. She's a Western grad. Trustee Epperly continued I didn't know if you knew that or not.

Jeanette added she is the speaker's right hand woman on pension issues and bunch of things – procurement.

President Thomas noted we have plenty of folks down there from Western, who are working on our behalf. Jeanette added definitely. There are actually lots of Western grads sprinkled throughout the Capitol.

Trustee Hare asked the ruling by the Court on the pension thing – just blew a bigger hole and what? Jeanette replied added \$2 billion for this year. Yeah, it's a problem. Hence, you know pension reform. Trustee Hare noted I don't envy you. I think you do great work by the way. Jeanette replied thank you. Trustee Hare continued but I don't envy you. Jeanette said it's an ugly time right now in Springfield.

#### GENERAL COMMENTS BY VICE PRESIDENTS

#### **Academic Services**

Interim Provost Kathy Neumann said Chair Early and trustees – it's my pleasure to present some updates on what's been going on in Academic Affairs for the last year. As President Thomas said, we had a very successful graduation weekend for our students, their families and our guests. During the Honors Convocation ceremony, we had 303 students actually receive academic awards. During the commencement exercise, we had a total of 1,485 students graduate of which 1,073 were earning traditional undergraduate degrees, 92 were earning general studies/baccalaureate degrees, 297 were awarded graduate degrees, 2 of which were doctorial students and 25 students got post baccalaureate certificates.

In Academic Affairs every year, we identify goals and then I would like to update you on what those goals were for this last year and then give you just a little bit about where we are in accomplishing or working towards accomplishing those goals. We had 5 this year. They were to enhance culture for teaching and learning. The second one was fiscal responsibility and accountability. The third one is to enhance academic affairs roles and enrollment management and student success. Goal #4 is to focus on international recruiting and educational opportunities, and goal 5 is facilities enhancement and technology support.

During the 2014 calendar year in terms of faculty productivity towards those goals, faculty published 18 books, 313 book chapters or articles presented at an outstanding number of 964 conferences of which 131 were international and generated 819 creative activities of which 106 were international.

During the past academic year, Academic Affairs facilitated a number of program reviews and reports of which 20 were the 8-year cycle for program reviews, 1 was a 3-year progress report for a new program, 6 were 1-year follow up reports, 14 were the 8-year cyclical program reviews and then 27 1-year follow up reports as well.

Additionally due to the financial concerns and the budgetary situation that were looking at, we continue to discuss with the deans routinely any plans for future scenarios of what cuts might look like depending on the amount and trying to gain efficiencies where we can as we work through that process.

We are continuing to work to diversify our faculty. This last year we hosted an underrepresented dissertation fellow, and we're in the process this year of hiring another dissertation fellow in the Department of Chemistry, and she is highly acclaimed. We are very much looking forward to her joining us. Her area of expertise is cancer research.

The four areas that are now consolidated within University of Technology continue to provide excellent technical support for our campuses. They're currently in the process of upgrading four of our academic buildings for wireless, Michael. 23 classroom upgrades – I pushed those guys pretty hard this year. I told them they cannot panic until we're 21 days out from classes starting, so they are working very, very hard.

On a related note as we evaluate our business management software, the consultant just yesterday presented their initial report to the committee for the possibility of developing a road map, where we're going to go with our ERP systems or to modernize our current systems.

A total of 13 honor students were nominated for prestigious awards this last year. Two of which were nominees for the Rhodes scholars, one of which was Ashley Luke who Cathy just mentioned earlier. Three were Truman nominees, 4 Goldwater nominees with Hannah Drake earning an honorable mention. We had the Lagrant scholarship which Devin Johnson got a \$2,500 scholarship. We also had nominees for the Udall scholarship, the Cooke and the Fulbright.

Undergraduate Research Day was held on tax day, April 15. Events included 265 students who participated in that and 161 poster presentations and 31 podium presentations. We had the second annual Graduate Research Conference which was held on March 6. At the event, there were 39 podium presentations, 30 poster presentations and 2 musical performances.

This year, we asked all academic departments to develop and submit their plans for helping recruitment and retention efforts. They did that, and they are implementing those plans and everyone is working hard to help recruit incoming freshmen and transfer students.

In the international front for international recruiting, Dr. Carter just got back just a few days ago from South Korea. And in September, Dr. Thomas and Dr. Carter are going to visit Brazil. We had 118 students that went on study abroad experiences from summer '14 through the end of this last spring semester. And for summer '15, we currently have 49 students scheduled to go on study abroad.

We continue to support the professional development programs for women and other traditionally underrepresented groups. This year we had lots of activity on the women in science program, the women in government program and was it just last Saturday Janna Dietz and her Ready to Run program and had their kickoff up here in the Quad Cities and received lots of very nice comments about how successful that last Saturday's program was. WIU in Washington DC was also offered in the fall and continues to grow.

Just a couple highlights from student awards, our National Broadcasting Society, 6 of our students were finalists with Anthony Jones and won the grand prize for audio entertainment and/or music program for the program called Turn of the Century. The National Academy of Television, Arts and Sciences Mid-American Chapter award WIU student Crystal Piller the award at the 29<sup>th</sup> Mid-America Emmy Gala in St. Louis in October.

Our bachelor of arts and journalism degree and the faculty in that program were successfully transferred from the Department of English and Journalism to the Department of Broadcasting newly renamed Broadcasting and Journalism, and this is done to continue to enhance our academic programs.

In the College of Business and Technology this last year, we saw a growth of 16% in student population for our undergraduate students and a 1.5% growth in our graduate students.

And finally, I truly appreciate the opportunity that Dr. Thomas has given me to serve WIU as Interim Provost. While it is challenging, I am looking very much forward to this new academic year as we

continue to strive to make our institution even stronger. My only wish is that I had been given this opportunity during a little bit different financial times. (LAUGHTER) But nonetheless,... President Thomas added welcome. (LAUGHTER) Interim Provost Neumann said I would be happy to answer any questions you may have. Michael.

Trustee Quigley stated quick question – I start with technology, of course. Otherwise, yeah I wouldn't be yeah. So, I want to say thank you of course. That's great. The fact that we are updating buildings is wonderful. So, I was just wondering like plans to continue to every year doing something like that, because from what I understand, or my general understanding is that deferred maintenance on technology is always causes lots of problems. So, are their plans to continually be upgrading things so that don't run a deferred maintenance problem like we had this year? Interim Provost Neumann replied it is my hope that as funds permit we will continue. University Technology has gone through and done a heat map – done a mapping of which buildings and classrooms to do next and prioritize those. This particular project this summer was a joint effort with Dr. Thomas releasing some equipment money out of equipment reserve with us using some unused personnel money and some student fee money. So those three areas were able to provide the financial support to do the current budget. Trustee Quigley added I hope just a general statement – I hope that we're able to figure out sustainable budget area for technology that allows for continual upgrades because it really is the future of learning is technology is internet. And I think just as a general statement we really need to find sustainable – it's great that we got the – it's wonderful and I'm pleased with it, but that's something that I really want to stress is continually being able to do that. Thank you.

Trustee Epperly asked just to jump on what Michael said – I laugh about it because I think Michael and I have become Stephen Frazier's best new friend, and I say best loosely. But anyway, a few things that we discussed and I had been talking with Steve the past couple weeks and the D2L, the student learning program is my understanding that it's going to be probably renewed, but we're looking at it and so forth just for continuity and where... Interim Provost stated correct. We are going to go ahead and renew that contract and then. We're going to go ahead and renew the D2L contract and then we'll continue to look at it as we go forward. But at this point in time, there's no plans to do any changes.

Trustee Epperly asked and then it was brought up by the students – the Gmail for students for email. He commented that they were looking at the Gmail or the 365 by Microsoft. Interim Provost Neumann replied correct. That was a proposal that went to the IT governance system that is still in processes being considered. Trustee Epperly continued okay then the faculty had brought up several meetings ago about Adobe licensing issue and that's being looked at – that's still on the table and being addressed still. Interim Provost Neumann replied yes, that's still on the table. Trustee Epperly replied okay. And then the final thing, you mention ERP. I wasn't thinking that's under Matt's area. To me, I can't emphasize enough that we need to be looking at that and doing somethings there, because the Wall Street Journal in May had a big article about businesses adopting ERP and the substantial money that they saved once they had the program implemented. And I mean I think it would be a huge benefit to the University and so to me, I would just encourage to continue to push that and implement it. Interim Provost Neumann added it stands for Enterprise Resource Planning, so depending – it's like a commercial examples would be like a banner or PeopleSoft so you can drive your financial system, student record systems all. Trustee Epperly added in the Wall Street Journal and they mention several companies specifically Verizon estimated I think eliminated 21% in the last 3 years of their cost of accounting and just with their ERP system. There was another company – one of them was down 40%. The expense savings in the long run is just huge thereon. Interim Provost Neumann continued so the consultants that came in and gave the initial report yesterday, while I was not able to attend, my understanding was that they gave a very good overview of various scenarios – giving us a really good start a roadmap of where we go next to make a decision, if we're going to – how we're going to go. Trustee Epperly replied good. And final, couple things is 1 – in talking with Stephen Frazier, Michael and I have been back and forth on email a couple of times, and I

don't think at times we understand and how much is being spent on technology. And I think anything you can do to publicize that is well done because I think in the business world it's just common that never enough is being done when it comes to technology. That's universal. Interim Provost Neumann stated no, I agree. It's behind the wall so we don't see it, so we need to do a better job. Trustee Epperly continued and you mentioned your 5 goals was it for next year -5? Interim Provost Neumann responded that was the 5 goals last year. Trustee Epperly asked do we have them for next year. Interim Provost Neumann said we will work on those at our Retreat. We are having a Deans and Director's Retreat here in just a couple of weeks, and that's one of the things that will be on that Retreat. Trustee Epperly replied okay. Thank you.

# **Advancement and Public Services**

Vice President Brad Bainter stated thank you. University Relations, as always continues to promote numerous events and activities all over campus, including commencement, special admissions initiatives and in conjunction with alumni programs a very special day, Purple and Gold Day. It was held at the end of April in sites all over the country, celebrated Western that day and concluded with a live feed of former Denver Broncos Super Bowl Coach Red Miller, leading everybody in the Fight Song, so it was a great day.

I'll thank Darcie and Teresa Koltzenburg for their continued work with social media. It's an area that continues to grow and expand and probably an area we need to look at for more resources and more people to oversee social media.

They are also working with Admissions staff on the new student recruitment publications which takes up quite a bit of time for the coming year.

And as mentioned earlier, really promoted the heck out of the Be the Match story with JJ Veloz across the country and it was picked up by the AP actually.

VPC, those guys actually those guys and gals are all over the place with requests for photos and graduation is just one busy weekend for them – over 2,000 photographs taken just during that Friday, Saturday and Sunday.

Marketing, one of the things we've always pushed in Marketing is Colonel Rock, and I'm pleased to say the Colonel was one of the Top 28 football K-9 mascots in the country recently selected, so congratulations to Colonel Rock and to Joe, who does great work with Colonel Rock.

We are working with the Bookstore to launch a special vintage collection of clothing and logos and that will be coming out Homecoming Week, so we'll have more information about that but we're excited about it.

Ashley Luke was mentioned earlier and there will be new billboards up very soon, if it's not up already just outside of O'Hare on 294, featuring Ashley Luke for one month. And then the next month, we'll feature Western as a Military Friendly institution in a great location.

I'd like to point out that one of the companies we work with, and I'm pleased that we will continue to work with them for a digital marketing area. It's MediaLink out of Rock Island, and on the heels of what Jeanette said earlier, it is a female-owned business that we're working with. They've done great work. They've been very positive about what we're doing through digital marketing, so we will continue that through the next year.

I will point out also that as we continue to really work hard with logos and marketing university, our royalties have climbed to almost \$100,000 this past year. First time we got to that figure probably 5 or 6 years ago, there was nothing coming in that area, so we're able to put that money back into Marketing and so that's a plus for us.

We finalized a couple of new commercials that we'll work with. And I'll just add as I walked into my room last night in the Stoney Creek Inn, the first person I saw was Michael Quigley on my TV so Michael as long as you're a trustee, we'll make you famous. After that, you're own your own so. And that's my report. Any questions, I'll be happy to answer.

Trustee Epperly asked any progress for my proverbial question on logos consolidating. VP Bainter replied well we are down to really just two logos, and we're not much different than the other universities with that. Athletics tends to have a logo at other universities it's a little different. And then the University of South has one. We also have one for the Quad Cities campus so the battle for us is ongoing and that we try to make sure the logos are used properly. And in my office, Teresa does a tremendous job at trying to oversee that. It's a tough job as I mentioned earlier. I think we seen some universities go through this process, or they try and narrow it down and make sure they're using it. And it's a 7-8-9 year battle to get everybody in line with it, so but we're making progress.

#### **Student Services**

Vice President Gary Biller said thank you Chair Early, members of the Board. Let me start with Housing and Dining Services. We're doing some renovations this year to Tanner Hall, specifically we're remodeling the lobby, new flooring, paint, lighting between the desk area. We're adding two additional rooms on the north side of Tanner for student success effort. These will be used for academic advising and tutoring, and we'd like to bring those services where the students are, so we'll be doing that.

Another part of the ongoing work in Tanner is that we replaced 530 mattresses on the men's side. We did the women's side last year. And Mr. Epperly, the mattresses are going to be recycled. I don't know who wants old mattresses, but there's somebody out there who does.

We completed our card access to Grote Hall. We did that through a grant from the Illinois Emergency Management Association. And then Phase II of the Higgins demolition has been approved. Now this demolition project now also includes East Village and Lamoine Village and hopefully we'll have all the paperwork and everything done over this year and be ready to do demolition next summer.

We're going to do some landscaping upgrades on the front of Lincoln and Washington on Adams Street and just the general clean up that we do every year in Housing and Dining Services.

In Athletics, Matt Tanney has been named the Interim Athletic Director for the year. Matt is back here. I'd like to introduce him to you. (APPLAUSE) Matt has served as the Deputy Director for Athletics, and he is very adept at our budgeting, working with our sports program, working with the coaches and staff there, and especially in compliance, so we look forward to a good year with Matt.

In Financial Aid, Bob Andersen retired after 35 years of handing out federal financial aid. We did a regional search and Mary Lawson who is our current Associate Director has been identified through that search, so she will be named the new Director of Financial Aid effective July 1<sup>st</sup>.

Over in the University Union, we're still working with the patio re-renovation. I think we got everything in line, but the contractors are busy on other stuff and so they're going to try to get to us toward the end of the summer if they can so we can get the patio completed and fixed.

In Activities and this one is kind of related to Athletics, but I want to make sure and invite all of you to the week after Homecoming, October 10<sup>th</sup> is Family Day. We have a football game that day where a former athletic director and I have a bit of a bet because we're playing SIU-Carbondale, and he needs to come watch that and watch his team be humiliated. But other things that will be going on, we've got Dennis DeYoung and Styx playing a live concert before the ball game, so that we're inviting all the families to come to that. We've had success with that in the past year, so we'd like to invite you to join us for that, if you can remember all of their songs and enjoy those.

In the Health Center, as you know Mary Margaret Harris retired some time ago. We did a national search on that and our successful candidate was John Smith, who had been serving as Associate Director over there, and so he has been named new Director of the Beu Health Center.

In Admissions, just got started on our SOAR programs - we've done 3. I got another one planned for tonight, and there'll be 6 or 7 more to go after that, so we'll see where we stand with that.

And then in Campus Recreation, we're refitting one of the areas and redoing it to make it an Olympic Weightlifting Room. That's in progress this summer. It should be completed by the end of the summer.

And that concludes my report. I would be happy to entertain any questions that you might have. Trustee Cole asked, what are the projections in enrollment for fall? VP Biller replied well the data are inconclusive on that yet. We've got some good indicators in that our Housing reservations are up. Our overall application numbers are up. However, we have got some areas that are a little bit down in terms of the numbers that are showing up for orientation, so we're going to continue to work with that. But if I had to put forward a number now, I'd say we're going to be higher than we were last year. Last year, we brought in 1,607 freshmen. You know I think we can do better than that. We'll probably be in the 1,600-1,700 range for new freshmen, so I anticipate that one going up. Trustee Cole continued so with the individuals who have not responded – are we reaching out to them? VP Biller replied in every way. We're doing everything, but knocking on their doors. We're sending text messages and postcards and phone calls and yeah, which we do every summer. We're getting a response to that, and they are responding.

Chair Early stated we actually don't take any questions from the audience. I was inappropriate earlier. These are questions for the trustees to be able to speak, so I'm sorry. I wanted to explain why I didn't recognize you with a question. That was what I was told after I did that. It doesn't matter to me, but just the procedure - any kind of obligation.

Dr. Palmer stated according to the Illinois statute.

Trustee Quigley said Matt – the legal. Yeah.

Chair Early asked can I take questions from outside. Matt Kwacala replied I don't think so. Paula Rhodes and Kerry McBride both stated it's in our Bylaws and Regulations. Matt said Bylaws yeah.

Trustee Epperly said it's in the Bylaws that I think any outside thing has to be put in writing so many days before the meeting. Trustee Cole said right. Paula Rhodes said correct.

President Thomas added according to the Bylaws that you don't. No. Matt.

Matt Kwacala stated he was looking up the Bylaws. Chair Early added I'm going to respond just based on the Bylaws right now, and then we'll investigate that in the future.

Dr. Palmer continued Chapter 110 of the Illinois Complied Statutes, Article 690, Western Illinois University Law. At each regular and special meeting that is open to the public, members of the public and employees of the University shall be afforded time, subject to reasonable constraints, to make comments to or ask questions of the Board.

Trustee Savala commented I would probably suggest that at the end of the meeting like an open meeting would be a good time to be all inclusive of open comments. Trustee Quigley asked would it be new business. Chair Early replied okay – that's what we'll do. We'll bring that in at the end of the meeting. Dr. Palmer said thank you very much. Chair Early replied thank you very much, Dr. Palmer.

# **Administrative** Services

Chair Early said next – I'll recognize Matt Bierman to go on ahead and talk to us from Administrative Services. Matt Bierman stated good morning and thank you. I'm here to present Julie's report so just a few comments.

First, there's several projects that are happening on the Macomb campus this summer that I'd like to highlight. The first is the Alumni house patio project. We've had a generous donor who's contributed to this project, and we should see that project complete by Homecoming. So when you're there for Homecoming, you'll get a chance to see the new patio in front of the Alumni House.

The second thing is the Sherman cupola, the iconic piece of the Macomb campus has been actually missing some parts for several years. We've taken those down because there was some – it needed repair. This summer, we will complete that repair and restore the cupola to its original condition or as close to original condition as we can get at this point.

The Physical Plant continued with an energy audit of all of our buildings. They've done a survey of 12 of them specifically to start the project. And based upon that, they will develop a list of projects where we can infuse money into those buildings and re-energy savings that hopefully then pay for those kinds of projects. So we'll look into see how we can do that and how we can fund that going forward, but at least we're going to identify which projects are going to be the highest priority there.

We're in the middle of a project – actually the City of Macomb is in the middle of a project on Adams Street, and we've collaborated with them on that project to put a little bit of Western stamp on a secondary entrance to our campus. And there'll be a pillar and a light pole and some flowers and those kinds of things that mimic some of the pillars at the entrances of our campus. So we're glad the City has been willing to work with us on that.

And just as a reminder, I highlighted a few things, but there's lot of projects that are happening. Many that you see and many of you can't see, or you won't see once they're done because they're behind the walls and lots of repairs – lots of landscaping that happens throughout the summer while there's little lower traffic around campus.

Moving on to the Business side of the operation, the external audit for FY15 has already commenced. We had our initial meeting with the external auditors, so they will be on campus from now until probably December. They actually own a home in Macomb – they're there so much. And we have continued work on the audit findings for FY14. Some of those have come to completion where we actually shouldn't see those audit findings anymore. Many others are in process or in progress of solutions. Some of those will be solved, and some of them will not be solved by the time that the next audit rolls around as we go forward, but we are making strides in each of those areas.

I'd like to address cash flow a little bit. Dr. Thomas mentioned that at the end of May the State owed us approximately \$15.8M. We do expect to receive, based upon the schedule that was laid out by the Comptroller's Office, another \$4M-\$5M before the end of June. This should allow us the necessary cash flow to bridge our expenses until fall tuition is collected and received.

By the end of the fiscal year, so by June 30 with that \$4M-\$5M, we've been told that that should be about 75% of our appropriation. So far, they have followed and met their schedule. They have said very clearly that we should not expect the remaining 25% of our appropriation at least until the end of October. Last year, they said it was September, but this year they have given us notice that it's going to be a little longer before we receive the other 25% of that appropriation which should work out as the cash flow thing. As long as they pass the new state budget and are well on their way, then we should be fine through the fall.

I'll highlight our staff continues to evaluate that our debt that we have as a campus – you're going to see today a resolution where we're going to ask to refinance two of our bond issues. And this we hope will save us an excess of a million dollars over the next 10 years or so. And we do expect another refinancing depending on market conditions in the spring semester.

I just will highlight that Digger Oster and I will be handling most of Julie's agenda items today, so I'm happy to answer any questions you might have.

Trustee Epperly said just a comment. The, I don't know which area you mentioned it under, but under these times and with everything that's happening and the cash flow issues and so forth, I would hope that we're doing everything possible not to fill administrative positions that are open unless they need to be filled – absolutely need to be filled. To me, we've got to try to get ahead of that a little bit, and it just scares me the fact that we would be filling positions now that we're coming back 6 months or a year from now saying wait a minute – why'd we do this?, etc. Some positions legally we probably have to fill or have to get filled to meet our requirements, but I'm sure there's going to be positions at the administrative level that if they're open, shouldn't we postpone on those. I hope we're doing everything feasible. Matt Bierman replied there's levels of control for every position that's filled that goes through several channels, and the vice presidents have to approve each one. Everything has to come through the Budget office to ensure there's funding requirements and several stuff, so we are scrutinizing all the positions. President Thomas added we have already put those measures in place, and they have been in place for quite some time. And each vice president, as Matt has stated, has to put forth a justification for new positions that are being hired. And if we hire someone in those positions that means that those positions are necessary for the particular function that was in that particular area. So we are holding on some and others based on the justification, we will move forward with.

Trustee Clawson asked Matt – on the external findings – they've started that – what's their timeframe? Say 6 month window, 9 month they have to get those completed before we go through that again? Matt Bierman replied we already started in – we didn't get the findings until some of them noticed until February or March I believe it was, so we're already halfway through the next fiscal year. So they're going to be evaluating the year where half the year we didn't know that there were going to be findings and half the year we're trying to solve those. So some of them we'll be solved by the end of this fiscal year, and they shouldn't show up on a FY15. Some even if we do solve them, we still might have the finding because we didn't fix it early enough in the year that they're going to analyze upcoming. So they might drop off in FY16 audit. And so it just depends on the particular audit and those kinds of things. If we can, we go back and retro our decisions and go back and do additional controls and stuff especially in the finance area. But some of them, they don't get solved right away, so some of them may be repeat findings just because of timing. And some of the findings are – they're not easy solutions, so it's going to take multiple years to accomplish those particular findings. Trustee Clawson replied okay.

# **Quad Cities and Planning**

Vice President Joe Rives said well good morning and welcome to Riverfront Campus. My remarks really center around thank yous. Thank you to Centennial Honors College for sponsoring the first Student Research Conference. Thank you to President Thomas for coming up and taking pictures and interacting with all of the students. Also, thank you to the Centennial Honors College and Academic Affairs for allowing us to have our first Honors Student speak at Convocation. It's been a long standing tradition in Macomb, and the student gave a very nice remarks called, "Life Support", and it was really a touching speech. I'd also like to thank the trustees and everybody from Macomb who did come up for graduation. It was a really nice event. We're very proud of it.

I'd like to thank the QCAD, again, for the donation of over 1,400 titles to Western Illinois University. It really shows how we're becoming a fabric of the community in the Quad Cities, because the donors of the books talked about the books have stories. And it's just not a collection from somebody's bookshelf, but their true meaning and true value of the books. We had approximately 70 people here last night. It was a really beautiful ceremony. Thank you to the Library for making it happen.

Earlier this morning, you did hear that Michael Carden received a national award and WQPT brought home the 3 top awards from National PBC Conference for our work on Imagination Station, which we had 2,000 little people here this spring, so that was interesting. Michael, WQPT, is self-funded. It is not appropriated funding, so they have to make their money for their salaries. Michael takes over a position that we held back for 9 months as Director of Educational Outreach and that is mission critical to a public television service. We're thrilled that he starts on Monday. Also, at the Cedar Rapids International Film Festival, WQPT documentary, "Letters Home to Hero Street", written by 8 members of the Hispanic community in their service in Korea and WWII, the letters home to those who lived on Hero Street, received the gold medal for documentaries in public television. Mary just informed me that PBS has been in contact this week for syndication rights to the show, so it will put WIU at a national level.

Thank you to the governance groups behind me for working with us as we look for new peer groups for Western Illinois University that you'll hear about for non-salary comparisons that you'll hear about later in today's meeting.

Professionally, I wanted you to know that I've been promoted at the Higher Learning Commission and now a change visit panelist and change visit chair. I've done 4 reviews of institutions across the country as they look at program establishments and disestablishments, and it's been a very informative process to learn how others do program review and look at data and make the ultimate recommendation to the commission if these programs continue or not.

With that said, other planning items are on the agenda so I'll yield for any questions that you might have. Am I getting off the hook? Chair Early replied it kind of seems that way.

Trustee Quigley said I have a question. I know a lot of the trustees use... VP Rives interjected our technology is current. Trustee Quigley responded yeah – there you go. I know it is. (LAUGHTER) Trustee Quigley continued if only we can get that down in Macomb. Trustee Clawson added you could move here. Trustee Quigley said yeah there you go. I had a question on Quad Cities' enrollment. I know Bill has asked pretty much every Board meeting – it didn't seem like you were about to, so I was going to jump on it. Quad Cities enrollment and if it's on par – how we continue to grow, etc. because that's long term planning? So how is Quad Cities' enrollment looking? VP Rives replied last year's enrollment was 1,523. It was the record high for the institution. This year we're slightly ahead of those – that level. Quad Cities' students tend to register later than Macomb because you're not moving to campus. You're here in the community, so the spike early is a good prognostication that our enrollment should be even higher in the fall. I would personally like to see an enrollment of 1,575 – that would be a 50 student

increase which would put us at 4% increase year to year. Since 2010, our enrollment at Western Illinois University Quad Cities has increased by 12%, roughly 170 students. That is the fastest growth of all the public institutions. I know that when the buildings came in place we wanted to spike in enrollment. One thing that I feel so proud of this campus and this University for its tremendous report is only 3 institutions in Illinois have grown during this time, so Kathy said earlier she wished she had the opportunity to be Interim Provost during better budget times, I wish we were in the period of increased high school graduates so the betterment of Western could happen at both campuses, but it is exciting. So probably more words than you ever wanted to know, and you'll never ask me a question again. Trustee Quigley replied I really appreciate the more – I appreciate the in depth answer. I really do. Thank you. VP Rives said thank you.

Trustee Epperly said what percent of that is online – is that correct? VP Rives replied both in person and online. Yeah. Trustee Epperly asked is it 50/50? VP Rives replied no – it's about 70/30 – 60/40 I would say, but online here is different than the Macomb campus. Online here, I did the data last year in my annual report is people in the region taking a course online whereas the Macomb – it's people from afar taking it. So online has a different connotation, because we have lots of students who will take because of work schedules will take a class on ground and a class online or something like that. Trustee Quigley said who teaches those online classes – is it faculty in Quad Cities or faculty in Macomb? VP Rives responded both. Trustee Quigley said okay.

Trustee Hare stated I know you're too modest to mention this, but for those of you who don't know in the paper I picked it up one morning, and I saw the Man of the Year for the Quad Cities, and it happened to be VP Joe Rives. So I want to congratulate you on that well deserved award, and you really made us proud, Joe, so congratulations on that. VP Rives replied thanks. (APPLAUSE) You make me blush. (LAUGHTER)

Trustee Cole stated also Joe – I guess my question is that now that we have completed Phase II – the building is beautiful by the way – are our projections on point so that we can possibly move to Phase III? VP Rives replied you better believe it, and I'm not sleeping/resting until we're done. The growth here just makes Western a presence from St. Louis all the way up to Galena and beyond. Trustee Cole said so now that you said that – I do have another question. And I got to go to the AGB Conference in Arizona. You know the reduction in graduating high schoolers going to school or going to college, and Yvonne always talks about the non-traditional student being online or whatever it may be, what is the plan for the Quad Cities campus to increase that each year in the Quad Cities area? VP Rives replied if you're talking academic programs – I defer to the Provost. Trustee Cole continued I'm talking about number wise, so that we can look at moving forward with Phase III. VP Rives reiterated again if you're talking programmatically, I defer to Kathy. Interim Provost Neumann responded the way we are working towards some alternate delivery formats for some of our programs. And one of the driving forces behind that is the Quad Cities. So starting in the fall, we're going to have the MBA delivered in a hybrid format, College Student Personnel, and there's also an event planning. Hybrid means that you spend no more than 25% of your time in a synchronous face to face environment and the other 75% is spent online. We get comments from students that given their schedules, they don't have time for the traditional format of delivery to meet that 150 minutes a week on average. And then we also get comments from students saying they're not really good online learners. So we acknowledge that everybody has a very different learning style, so we're hoping that the hybrid format for some of our students will be able to bridge that gap between both the folks that really need the face to face component, and those that enjoy the online component. If those are successful, that's one of the things we're going to talk about at our Dean's Retreat is going forward. Can we include more programs? Should we include more programs? Are there other formats that we need to go forth with as well?

President Thomas added and also we talked about weekend classes as well as more evening classes also. Interim Provost Neumann replied right. The three I mentioned are going to be Quad Cities based. Trustee Cole said and after looking you know we did review some of the numbers as far as the weekend classes and the evening classes, and there's not a huge difference compared to last year. And we were discussing, another trustee and I were discussing you know the need to increase that, and so I'm glad to hear that's going to happen. Gary, I guess pertaining to the Quad Cities, I'm sorry I missed it, but is Admissions for Quad Cities part of the Macomb campus? The Admissions for Quad Cities — are they separate from Macomb campus, or are they jointly? VP Biller replied no — it's a combined effort. We've got admissions counselors based out of Macomb, based out of the Quad Cities and also within remote areas. It's coordinated through one Admissions office with two associate directors, one associate director is located here and one in Macomb, so we work together as an entire Admissions staff in identifying territories, setting goals, going out there and bringing in students.

Trustee Ehlert Fuller stated on that point – are you continuing to monitor the success of those changes? I think that there's some feeling that the Quad Cities isn't very well represented in visits at high schools no matter where they are in the Quad Cities or elsewhere, and that it's an awkward way to get information about what's going on – on this campus, requiring a postcard. If a student wants to attend the Quad Cities campus, they have to fill out a postcard and then they get information about the Quad Cities campus, but the recruiters do not have – have very minimal information with them when they make those visits. I think more review of how that works would be in order. VP Biller replied I will say that all recruiters carry information about both campuses. And we represent all the programs on all the campuses. So with high schools if they ask questions, they want to know about the Quad Cities, we can provide that and we can get that information. We actually are the ones that trigger that card that gets sent in so that they get further information. The largest population here at the Quad Cities that we work on that we're having success in is the transfer students. And so we identify community colleges that we target and get that information out there to the transfer students. If there are more areas, I'd be happy to add those. Trustee Ehlert Fuller added I think review is necessary – very, very necessary. VP Biller replied okay. I'd be happy to do that.

Trustee Savala said I'm hopeful incorporating into that review with signs on the non-traditional hybrid opportunities is probably more appropriate for the Quad Cities certainly more point of discussion as an offer not to entice not only the students but corporate companies around town and the older non-traditional students - maybe with a little asterisk on that component as well for review. I just see a lot of that potential.

Interim Provost Neumann stated one of the things too that I should mention is that the hybrid MBA program were also stacking those classes in 8 week blocks instead of 16 week blocks. So that if I am a working professional, and maybe I know I have to do some travel or international travel, maybe I can still take a class so I can't commit 16 weeks to a traditional semester, but maybe I can arrange my travel schedules so that I can do an 8 week course and then meet my travel employment obligations. Trustee Savala replied absolutely.

Trustee Epperly stated going back to what Carolyn said from a marketing standpoint, I would think that an Admissions counselor would have a very hard time selling two different models. And it's proven true in the business world and maybe in education it's not, but it's very difficult for a sales person and that's to me what an Admissions counselor is to sell two totally different models. And to me, that's what we're looking at so... VP Biller replied what we're selling a degree from Western Illinois University, and so that's the same. Program part of it remains the same – that's the prestige that goes with it. There's a difference in place in price, and that's where students are trying to sort out what fits their lifestyles so we're selling the same, if you will if you want to use the business terms, you're selling the same product just in two locations. Trustee Epperly responded well I would argue that there's two models and I sell

insurance, but it doesn't matter if I sell it through an agent or I sell it online. And but there are two totally different models, and they have the one person to advocate both of them is very difficult from our experience so. VP Biller replied I think we've got a larger admissions force out there representing both campuses. Trustee Epperly stated well whatever. Okay.

Trustee Cole asked what are we doing in regards to draw the local students to the Quad Cities. Again, we had a conversation and one of the parts of the conversation came up to why we even have this property. Why did John Deere involve us to have it? What are we doing to attract the Quad Cities students – the Quad Cities residents to come here? I think that's very important because that's why we're here. VP Biller replied uh-huh. Yeah. Well, um, Joe could speak to some of these as can the Provost, but I will give you an example. One of the things that we're doing we did for all high school graduate students – high school graduates in this area and surrounding counties, we waived their application fee. Now we did the same thing in the Macomb area, but that's an effort to encourage local students to come to the local institution. Then we have a various outreach programs that we conduct throughout the year. We increase the number of high school visits, community college visits by I think around 350. We have special scholarship programs for transfer students. The scholarship program for freshmen students is very generous compared to the cost of the Quad Cities. So those are some of the kinds of things that we continue to do to see if we can attract students to both campuses – Quad Cities and Macomb.

President Thomas added and I think we have Discover Western just specifically for the locals. I came up and spoke just similar to what we did in reaching out to the local students in Macomb, where we had them at the President's Residence. We had a special day just for locals here and in Macomb, so... VP Biller added and then there's another effort we just begun this year and that is allowing local high school seniors to take Western courses on campus. And so we had been reaching out to the superintendents, principals, high school counselors allowing those students to come in and register for one or two classes whatever they might want to take during their freshmen year.

VP Rives added if I can piggyback on that. In that program, the high school students' tuition is reduced for a level comparable of a community college. And the community colleges in Illinois do dual enrollment where they take classes at the high school, but we've come in with a complimentary effort – if students want to experience Western. Curtis Williams, the Director of Student Services, and myself have been to 19 area high schools to introduce this program and to discuss the pilot results we did with Rivermont Collegiate which is just across the river. I'd also say in terms of the community we hosted 282 community events last year, so the community is getting on the ground on this campus. Also, we've intensified fundraising and friend raising and then Alumni programs as we intensified efforts with Western Wednesdays up here as well, so I think we're a notable presence and force. I don't think we're going to see a big spike in the high school enrollment this fall, because when the program was approved was at the same time that high schools were building fall schedules. Where I think we'll see the big spike is the following fall a year from fall. One of the things that we're doing in the Quad Cities is we've set up a high school advisory council of those 19 high schools. So we're going to start meeting with them on a quarterly basis what's happening in the Quad Cities – what's happening at Western and where can we get information on a two-way ebb and flow. And then we also used, I know Janet's in the audience, we worked very closely with Renew Moline and one of the things I forgot to say in my comments was The Mills, the privately owned housing there, just announced that they're adding 60 new beds and just announced that a Happy Joe's Grille, a new concept for Happy Joe's it's more grown up – it's not the itchy kids thing, is putting in food in the thing and that's part of an \$82M economic development. So the seeds are planted and now it's a question of attracting people to the responsive program.

President Thomas noted one thing as President that I have mentioned to Gary Biller and Andy Borst in terms of Admissions I am concerned about the goals. I think we do need to revisit the goals, and I think we need to set higher expectations for Admissions counselors, and we just need to redo that and hold

individuals accountable. That is a concern that I mentioned I think last week when I had met with you all, because I do think that you know in these critical times, that we can do a better job.

Trustee Cole stated you know I got to go with Yvonne. We're talking about increasing the number of enrollment, but we – it appears that we're not talking about the non-traditional student. And I guess that has a lot to do with this community that we need to go after is the more non-traditional student. And she's been bringing that up since she has been on the Board, and it's not...my own point of view is that we're not listening. Trustee Savala interjected no I think they hear me. Trustee Cole added well we looked at the numbers, and they haven't changed by much. Trustee Savala noted I think you know that being a big part of my platform being here in my path to get here is being heard and it's being worked on and it is probably not as fast growing I personally like to see, but that's just through changes I believe. And we have a prime opportunity in this area with the Fortune 500 companies, corporate anywhere from small non-profits where people are already working in realizing the reality that maybe I need to go back and finish my education. So I truly feel that at some point you know we are catching up, and we'll catch up and which would only promote more review of the evening roll over consistency of classes. My dream of starting and finishing a degree was night and evening courses. I believe it's coming. I fully support that, and I know you do too.

Trustee Clawson noted I know you have a lot of competition here, and you're probably aware that I was building that big facility over there on Bettendorf and  $53^{rd}$  to boost up their MBA program and which they're getting kind of aggressive. And I had a lady the other day call me from Rocky, her son was in the top 10 of the class got recognized, the next day they got a letter from the president or from the alumni group from Augustana sending them already programming them to go to Augie you know..., but just another tweak you can't go far enough to get these kids captured. Good job.

The Board of Trustees took a break at 11:35 a.m. The Board of Trustees reconvened at 11:45 a.m.

#### ADVISORY GROUP REPORTS

# <u>Consent Agenda: Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, and Student Government Association:</u>

The advisory bodies of Western Illinois University are pleased with and encouraged by the diligent efforts of this University's administration in mitigating substantial increases in the tuition and fees of incoming student. This is a particularly difficult task when faced with the present financial status of the state.

We are excited by the University's commitment to academic excellence as manifested by its continued pursuit to the addition of graduate level programs.

The Go West transportation service is an indispensable component of student life at Western Illinois University and the advisory bodies listed above affirm its continued funding. Additionally, we support the easement of land on W. University Drive and N. Western Ave for the purposes of building bus stop shelters.

Lastly, we wish to express our gratitude and thanks to Dr. Kenneth Hawkinson for his years of passionate service to Western Illinois University. We extend Dr. Hawkinson a heartfelt congratulation and wish him the best of luck in his future endeavors

#### Student Government Association Macomb President – Wil Gradle

SGA Macomb President Wil Gradle provided his report below.

# **SGA Report:**

The Student Government Association has completed a remarkably successful and progressive year. In the waning weeks of the 46th Legislative Session, SGA continued to further its commitment to serving Western Illinois University and the greater community.

In April, SGA held its annual elections, bringing forth a larger than typical voter turnout. Michael Quigley, Wil Gradle, and Riley Addington were elected to the positions of Student Member for the Board of Trustees, SGA President, and SGA Vice President, respectively. Additionally, Areli Patino, Calen Edgar, Robert Barlow, Matthew Alwood, and Garret Covington were elected to the positions of Senators-at-Large. The Senate also elected Jacob Tomlinson to the position of Speaker of the Senate.

Later in April, SGA Senate passed legislation requesting that judicial hearings be automatically postponed if there is not adequate student representation on the hearing board.

The SGA Senate failed to pass a resolution endorsing the printing proposal that was presented to the IT Governance Alliance on May 4th. The resolution failed by a vote of 0-25-1.

At that same meeting, the SGA Senate passed resolutions publically standing in opposition to the proposed state cuts to the annual Amtrak subsidy, as well as requesting that the Board of Trustees review the possibility of reducing the fees of students that are student teaching, on internship, and attending overseas learning experiences by 25%. Both resolutions passed by a vote of 26-0-0.

Lastly, SGA Senate passed a bill requesting that the University review and develop a new mobile phone application.

SGA would like to thank the Board of Trustees for their excellent work and continued commitment to improving the student experience at Western Illinois University.

#### <u>Student Government Association Quad Cities President – Nico Moreno</u>

SGA QC President Nico Moreno stated I submitted a report today to the Board of Trustees and President Thomas, outlining some of the things that we've done this year – some of the new events we've had. We did a Homecoming Cookout you could say just to try and connect the Quad Cities campus with the Macomb campus something exciting. We also, one other things that we're very proud of, was the volunteer fair that we had here. We worked with the brand new volunteer center that is over in Phase II in the back building, so those are the two things that we're very proud of. And also, what I didn't add in there that I thought I would say out loud – we really appreciate the work that Dr. Rives and the faculty and staff do. It's not just one or the other. It's both of them, and we feel like we have a very tight knit campus up here, so the great support that we get is really appreciated.

#### Council of Administrative Personnel President – Amanda Shoemaker

President Shoemaker said I just want you to know that my report has been submitted. And if you have any questions regarding it, I'd be happy to answer them.

#### COAP Report:

The Council of Administrative Personnel held the Spring General Membership meeting on May 5 with Dr. Thomas. We appreciate this time with the University administration and are thankful for their commitment to the COAP employees of this institution. At the meeting, the 2015 Employee of the Year award was presented to Jude Kiah, Director of Go West and the University Bookstore. Also at this meeting, a slate of new officers was presented and elections concluded on June 5. The new board members will begin their service on July 1.

More than 50 presidential evaluations were submitted at the request of the Board of Trustees. Also, the President's Leadership Team (President Thomas and the Vice Presidents) have been carefully studying potential peer groups for the Western Illinois University-Macomb Campus according to host community population sizes, institutional rankings, student quality and diversity, and whether the university has a branch campus, documented enrollment group, retention and graduation rates higher than projections. As a result, various institutions were suggested as new benchmark institutions. After conversation on benchmarking continuity and results, the Council approved the selection of new institutions.

The Outreach/Marketing subcommittee put a team together for WIU's Relay for Life Event and raised more than \$1,000 for this event. They also hosted a Wellness Activity where COAP members toured the Rec Center in late May. Finally, they continue to spotlight a COAP employee once a month. You can read the latest spotlight at <a href="https://wiurelations.wordpress.com/2015/05/29/coap-spotlight-kiah/">https://wiurelations.wordpress.com/2015/05/29/coap-spotlight-kiah/</a>. All other spotlights can be found at <a href="https://wiurelations.wordpress.com/category/coap-employee-spotlight/">https://wiurelations.wordpress.com/category/coap-employee-spotlight/</a>.

COAP partnered with the Civil Service Executive Council to host a blood drive on the Macomb campus on June 11. We appreciate everyone who donated.

# Council of Administrative Personnel QC Representative – Audrey Adamson

Audrey Adamson said hi. Well, same report as Amanda's but just wanted to say thank you for being here, and we want to welcome you on behalf of the rest of the COAP employees of the Quad Cities campus. It's been an exciting and busy year for the COAP employees here as we settled into new office space and seeing how students move around the new buildings and campus and figure out how our processes and procedures and programs are working. So we really appreciate Dr. Rives' leadership and support as well as our echoing Nico our tightknit community up here in terms of working through this last year. Had a lot of great opportunities to serve on committees through the Higher Learning Commission – Persistence and Complete Academy, hosted the NABCA Conference here and had an opportunity – many of our administrators were able to attend that as well to increase our professional developments here on campus. So overall, we just are happy to be here and look forward to the continued support of our Macomb colleagues and colleagues and counterparts as well as we grow our campus. Thanks.

#### Faculty Senate Chair - Mandeep Singh

Macomb Faculty Senate Chair Mandeep Singh submitted the below report.

# Faculty Senate report:

The following is a summary of some of the major initiatives that the Faculty Senate considered since the last Board meeting:

- All Senate elections were completed for fall 2015 seats. Newly elected senators include Christopher Pynes, Jennifer McNabb, Kishor Kapale, and Tim Roberts representing the College of Arts and Sciences; Kimberly Dodson representing the College of Education and Human Services; Dennis DeVolder representing the College of Business and Technology; and Brian Locke representing the College of Fine Arts and Communication. At-large senators who were elected were Virginia Boynton, Nicholas Lino, Dean Halverson (WIUQC), and Robert Hironimus-Wendt.
- The Faculty Senate held elections on the floor for next year's officers. Christopher Pynes, Philosophy and Religious Studies, was elected Chair; Jill Myers, Law Enforcement and Justice Administration, will be Vice Chair; and Jeff Brown, Music, will serve as Senate Secretary. Elections were also held on the floor for representatives to the Senate Nominating Committee, and Virginia Boynton, History, was elected to chair that committee.

- Elections for new University Personnel Committee representatives were completed as well. Don Johnson (Business and Technology), Heather McIlvaine-Newsad (Arts and Sciences), and Bill Kincaid (Fine Arts and Communication) were elected to fill the three vacancies.
- The Faculty Senate confirmed a change made to the Faculty Responsibilities Policy to add language, requested by SGA representatives, indicating that faculty should communicate to students when and how assessment-based materials will be returned.
- The Committee on Provost and Presidential Performance presented its summary of the annual evaluation of the President by WIU faculty. This year only 25 percent of the total faculty submitted responses to the survey, a concern which will be further considered in discussions next year.
- The Committee on Provost and Presidential Performance submitted its evaluation summary of the faculty survey of the Provost.
- Faculty Senate approved a motion to revise its Bylaws so that election tallies will be made available upon request. A Bylaws amendment regarding this motion will be presented at the first fall Senate meeting for first reading.
- A reception was held prior to the final Faculty Senate meeting to recognize 19 emeriti faculty and administrators retiring in calendar year 2014. Six were in attendance for cake, punch, and to see their names on the large Senate plaque recognizing this formal designation.

.11.

Finally, I would like to thank a number of people – the President, the Provost Office, the Associate Provost and the Registrar for a very elaborate and productive year. Thank you for all of the hard work you have done to collaborate with us, the faculty.

#### Faculty Council Chair – Padmaja Pillutla

Quad Cities Faculty Council Chair Padmaja Pillutla stated good morning everyone. You don't have a report from me, but I do have an oral report. I do have a few things that I want to highlight that happened this year with the Faculty Council up here in Quad Cities.

We did welcome our new chair. We elected our new chair – the new chair for the year 2015-2016 will be Dr. George Gunzenhauser from College of Education and Human Services. I'm so happy to be outgoing at this time. (LAUGHTER) Someone from the audience said amen. Chair Early added I understand how that can be. Chair Pillutla added right, but I certainly do want to highlight some positives and some challenges that we've undertaken in the last one year.

Certainly, I want to thank the administration up here in Quad Cities. Joe, for sure, in cooperating very well with us and that's not easy coming from faculty by any means. So among many other things that we've done, two important things that we've handled and I'm going to focus more on the second a little bit more, but I do want to say that we have worked and put in a coordinated effort to build our relationships with Faculty Senate. And we thank you so much for driving up here for a couple of meetings so you understand what our concerns and filling us in on what's happening with the Faculty Senate, so we're able to work more closely with Macomb. And we've talked about this quite extensively and will continue to do that moving into future because after all of the concerns of faculty are the same whether they are up here in Quad Cities or there in Macomb.

The one major thing that we have addressed – all of this year and I'll start off with is some of the centralization that happened with the administrative service for Quad Cities. I believe advising recruitment of the undergraduate and graduate programs and the information technology from an

administrative standpoint as 2014-2015 year started had been centralized. To begin with, it was a great concern for faculty members to see this up here in Quad Cities, and some of the faculty strongly felt that this probably was a regression of where we've been going and so #1 thing that we've done to sort of open up the discussion is thank you Jack for coming up for that meeting in the beginning of this year. Jack and you know Ken Hawkinson were here along with Gary Biller to open up our 2014-2015 in hearing us out. We, as faculty up here in Quad Cities, grouped ourselves as the institutional memory, so a lot of us who were the chairs of the Faculty Council over the last 15 years or so attended that meeting to bring in some of that institutional memory to that meeting to talk a little about the evolution so to say of Quad Cities campus, and where we are at. We continue that with having several invitees to our meetings every month. Among many other invitees to our meeting, we had Dr. Andy Borst, Dr. Nancy Parsons, Dr. Rick Carter, Steve Frazier to again talk about most of these concerns for faculty here in the Quad Cities. I must report that many of these meetings were should we say heated, long, lots of discussions, lots of conversations – the meetings did come out with quite a few positives. At the very least, there was quite a bit of understanding between the groups on what the concerns of Quad Cities were and how it needs to be resolved moving forward, but I would be not complete if I didn't say that we had quite a few challenges as well in these meetings.

For example, while we are one university, several of the Quad Cities faculty feel that we are two campuses with one goal, and I hear that goal of trustees talking about that in terms of various aspects, such as using different shaded recruitment strategies, using differed shaded programs, different shaded admission criteria. You know a whole lot of lists so one and so forth. The Faculty Council and the faculty of Quad Cities did pledge in most of these meetings to do whatever it can – whatever they can to help out in the process, but definitely want a cultural shift so to say that while this centralization is moving forward that Macomb understands Quad Cities needs a little bit better, and the Quad Cities understands Macomb's needs better and moving forward while we are recruiting for one university, we are recruiting for two campuses – not one. I'll take any questions at this time. A little long, but ... any?

President Thomas stated I appreciate the comments that you have mentioned, and as you know I have an office here. And I've been spending more time this year on the Quad Cities campus to address the concerns that you all had. And I appreciate you and Mandeep and what you've done this year, so we appreciate it. Chair Pillutla said and I have requested – already put in the request for Dr. Neumann to start thinking about coming up here maybe once every – whenever you can. I know you're loaded up, but ... to be – I mean your physical presence will help that a little bit. Thank you. Chair Early said that's great – thank you very much - appreciate it.

# <u>Civil Service Employees Council Macomb President – Karen Trusley</u>

CSEC Macomb President Karen Trusley said good afternoon. We have many exciting things going on with the Civil Service Employees Council. Our report is below.

#### **CSEC Report:**

The Civil Service Employee of the Month for April was Heidi Ausbury, Office Support Specialist in Intercollegiate Athletics. May's EOM was Michelle Mussatto, Office Manager in Curriculum & Instruction. June's EOM was Bea Brasel, Publicity-Promotion Specialist at the WQPT TV Station. We would like to thank all the employees of the month for their service to the University and to their nominators for helping to recognize them for their outstanding service.

The Council held their Spring luncheon which was themed "Take Me Out to the Ballgame" on May 7th. We were in our baseball jerseys and had a lot of fun. It was a very fun day and had 153 employees in attendance. They are now busy planning for the Fall/Winter luncheon that will be held in November or December. It will be a "Hooray for Hollywood" them, so we'll have movies from Hollywood which is

going to be co-chaired this year by Alison Shook from the Quad Cities campus and Wendi Mattson at the Macomb campus. We are very excited about that.

We did also revamp our Rocky Moving for Scholarships program. Hopefully, everyone is aware of that where offices on both campuses have the opportunity to pay for a Rock statue, if you will, to come visit your office. And you pay \$25 on up for whatever length of stay you would like him to have. So again, all of the money raised does goes towards the student scholarship fund through Civil Service, so we would appreciate your support on that.

And we've also made a few changes to Civil Service Employees Council. We're going to be working on having meetings on both campuses, so coming up in August, we're going to be back here at the Quad Cities campus. We're hoping to make that certainly at least once a year, if not more than once a year, but we'll be coming up here for our meeting.

New officers for the 2015-16 academic year have been named. The new CSEC officers are: Karen Trusley, President; Stacy Dorethy, Vice-President; Debbie Collins, Secretary; & Connie Lincoln, Treasurer. We truly appreciate the support that we receive from the Board of Trustees, President Thomas, Vice President Julie DeWees, and HR Director Pam Bowman in order for the Council to continue the important work of assisting the WIU civil service employees.

Thank you, and I will entertain any questions.

# Civil Service Employees Council Quad Cities Representative – Steve Whan

CSEC Representative Steve Whan said good afternoon everybody. I'm one of the two representatives for the Quad Cities Civil Service employees here. And on behalf of them, I would like to thank the Board of Trustees, both President and past for your service to the University. We would also like to thank the Board of Trustees and President Thomas for your support of the Quad Cities. We'd like to thank Dr. Rives for your guidance and keeping the process on track for what you see up here now. The fact that he values his employees is evident by his delegating to planning in the move to the personnel that work for him in the Quad Cities. And he pretty much left it up to us just kept us on track. His communication skills and trust in his committees helped bring about this jewel of a campus you see here on the mighty Mississippi. And finally, I just like to thank everybody for who participated in the planning and the move itself. That's all I have.

Chair Early said to wrap up that section -I just want to thank each of you that are here representing your different constituencies for taking your extra time to do this. This is something above and beyond the jobs that you do every day, and I want to thank each of you for doing that. Thank you very much for your service, too.

#### FINANCE COMMITTEE REPORT

Trustee Epperly said we'll move on with 3 info reports. Start off with Report No. 15.6/1 Report on Contributions, VP Bainter.

#### **Report on Contributions**

Vice President Brad Bainter said this is an update to what you received where near 90% of our \$9M goal for this year, and I want to touch briefly on planned giving – I never mentioned it. We had a \$30M-\$40M inventory of planned gifts we know about for the University. People have documented those gifts – they're on file with us. We know there's many more like that. The importance for that to us just to give you an example of some things we've received, Mary Olive Woods Trust provides over \$30,000 in annual support for religious studies on our campus, the Kline Trust over \$300,000 for foreign languages on our campus. Mona Sawyer, whose \$4M gift will provide \$200,000 and support for their College of Business

is an example of planned gifts, and we have a mailer. I get calls all the time about mailers that we sent out. Unfortunately, we've never been able to increase who we send that to because the cost associated with it. We've been sending it to the same 10,000 and fewer as they passed away for several years. This year that pentera mailer we're going to send out is going to 47,000 individuals and 41,000 homes of our alumni. There's a response card in it – there's a story about Western – the first one we're sending out to this large group will be about estate gifts and the next one will be about charitable annuities to the University. The Mona Sawyer gift is an example that I talked about and was out of that mailer. Even though it's expensive, one card comes in – we get a chance to talk to that person and it's a \$4M planned gift for the University. So I'm excited about the opportunities it might bring to us. The one we've currently send out I was pleased that it appeared Illinois State had called me to ask me about it because their parents are Western grads and received it, and said it was much better than the Illinois State one so that made me very happy to hear that. So we'll increase that and I think that will increase what we do. In gifts that we have been planned – you know in our planning process – planned gifts we have in place – we have a seven figure planned gift now for men's and women's golf at Western. We have a seven figure planning gift for dance, a seven figure gift for music, a seven figure gift for maintenance of the performing arts facility, so we have lots and lots of gifts in place for support of this University which is to the future.

I also like to always point out here the Foundation assets we do keep a fair amount of our assets at the Quad Cities Bank & Trust. We feel as a Foundation that we have money up here, and Bill Grimes is our representative there. He's a Western grad that oversees our fixed assets that we have up here, so we're pleased with how that goes.

One project we have in mind from the Foundation, it's a soft money project. We mentioned the Alumni House earlier project, but the outdoor amphitheater that sits in the ravine I think is something we can get completed very easy. It's one of the – when it opened in 1913 – one of the largest outdoor amphitheater's in the country – seats about 800 people, and we're looking to bring that back so it can be used for various events throughout the school year. So it's a beautiful area of campus, and I'm anxious to get that done.

I will add since Trustee Epperly brought it up — we are in the final stages — we will interview for a director of development this week. And I think it's very important to our ongoing fundraising efforts that we have this position in place. I thank President Thomas for support on it. A year ago, we made some cuts in our area that resulted in a half-time donor stewardship person in my office, and that was it. So moving forward, we had no full time people in our office. Moving forward, we'll hire this person and we hired now a full time donor stewardship person so we'll have two full time people in my office starting the coming year I think I will, but a good impact on our fundraising efforts. Thank you. Any questions?

Trustee Epperly asked gifts – naming a building – that's under your area, right? VP Bainter replied right. Trustee Epperly asked if it was being reviewed. VP Bainter responded we would probably review it before the next campaign. I don't really feel a need to review the naming personally, unless there was something brought up or 51% of the cost of the building needs to come from an individual for a naming opportunity – I don't see that changing. It's not changing nationally. Trustee Epperly asked I just wondered if there's been a lot of discussion, for example, the Performing Arts Center, if become reality – that would be a \$35M donation. And is that realistic? I'm just throwing that out there. It's something that maybe we should review at some point. VP Bainter noted we have a committee on campus that meets when there are naming opportunities that present themselves to us. And we have the guidelines in place for something like that, and we've already had discussions that if something significant would come in but below that figure, then it's certainly a discussion that we would have and bring it to the trustees for further discussion on it. So and I believe that there will be quite a discussion on that when the time comes.

# **Repair and Maintenance of Official Residence**

Matt Bierman stated the report's before you, so I'd be happy to entertain any questions.

Trustee Epperly asked for questions, comments in regards to that? Is that at a point – is the house at a point that we're looking – we're hopeful that it's pretty much I call it where we need it to be?

Trustee Ehlert Fuller noted I think our feeling in the past has been that you can't just ignore it. That we need to be checking every year and keep it up to date, so that we don't come to a point where you can't afford to make the repairs that are necessary or the finishes that are necessary.

#### Purchases of \$100,000 - \$499,999.99

Matt Bierman stated my report is also before you. I'd be happy to entertain any questions. Trustee Epperly asked any questions on any of those. I actually called and talked to several people in regards to those last week – earlier this week. Questions? Comments? Thank you for your input.

#### Resolution No. 15.6/1: Purchases of \$500,000 or more

Trustee Quigley said that was my only question. Trustee Epperly – your question is? Trustee Quigley responded that was my question – I apologize. Trustee Epperly said oh okay. Trustee Quigley continued and then I read it and realized. Trustee Epperly said okay. Any questions on any of those? The Security one thing that was interesting to me – we've discussed it several times with the security issue and that's moving forward from the tech security issues. Matt Bierman replied yeah I know and Peter may be able to speak to this better with the departure of our security officer in the technology side a year ago, we've been trying to come up with a solution and rather than trying to find an individual use the manpower that's out there with the firm. That's the plan at this point.

<u>Trustee Epperly moved to approve Resolution 15.6/1. Trustee Hare seconded the motion.</u>

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Ouigley Yes Trustee Savala Yes

#### Motion Carried.

#### **Resolution:**

**WHEREAS** Western Illinois University has a need for a university copier (multi-function device) program; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules:

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for a

# **University Copier (Multi-Function Device) Program**

**ITEM DESCRIPTION:** Provision for the university copier (multi-function device)

program to provide departments on campus with good quality, multi-functional (copy/scan/print) devices. This is a five year contract for the period of July 1, 2015 through

June 30, 2020.

**COST:** Estimated cost for 5 years: \$800,000

#### **RECOMMENDED VENDOR:**

Ricoh USA, Inc; Springfield, IL

FUND SOURCE: Local

#### **SUMMARY OF PROPOSALS:**

Requests for proposals were obtained and evaluated based on technical criteria for equipment, service, etc. and pricing. The contract was awarded to the firm with the most points.

Ricoh USA, Inc; Springfield, IL 817 points

Digital Copy Systems; Peoria, IL

765 points for Canon equipment

Note that the control of the c

Konica Minolta; Peoria, IL 652 points CDS Office Technologies; Peoria, IL 525 points

WHEREAS Western Illinois University has a need for motor coach charters for Athletics; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules:

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for

# **Motor Coach Charters**

**ITEM DESCRIPTION:** Continuous order for motor coach charter services to be

used on an as-needed basis for Athletics for the period of July 1, 2015 through June 30, 2016, with the option to renew

for one year.

**COST:** Estimated cost for FY16: \$401,500

Estimated cost for FY17 renewal: \$401,500 Estimated total possible award: \$803,000

# **RECOMMENDED VENDOR:**

Burlington Trailways; Burlington, IA

FUND SOURCE: Local

**SUMMARY OF BIDS:** Burlington Trailways; Burlington, IA

Cavallo Bus Lines, Inc; Gillespie, IL – non-responsive bid

Illinois Charter; Peoria, IL – non-responsive bid Peoria Charter; Peoria, IL – non-responsive bid

WHEREAS Western Illinois University has a need for IT Security Services; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules;

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for

# **IT Security Services**

**ITEM DESCRIPTION:** Provide IT security services to the Macomb and Quad Cities

campuses. Services may include any of the following tasks: information security framework, security assessment, and penetration testing; monitoring services; PCI compliance; security awareness training; and incident response, digital forensics, and zero day events. The initial three-year contract will have an estimated start date of July 1, 2015 through June 30, 2018, with the option to renew for two

additional two-year periods.

**COST:** Estimated cost for initial 3-year term: \$309,000

Option to renew for two additional 2-year periods: \$412,000

Estimated total possible award: \$721,000

#### RECOMMENDED VENDOR:

Dell SecureWorks; Atlanta, GA

**FUND SOURCE:** Appropriated

#### **SUMMARY OF PROPOSALS:**

| 2039.7/2250 points  |
|---------------------|
| 1399.3/2250 points* |
| 1305.7/2250 points  |
| 895.7/2250 points*  |
| 863.3/2250 points*  |
| 862.6/2250 points*  |
| 796.1/2250 points*  |
| 724.8/2250 points*  |
| 706.9/2250 points*  |
| 674.9/2250 points*  |
| 539.7/2250 points*  |
|                     |

<sup>\*</sup>vendor did not propose all of the five tasks

WHEREAS Western Illinois University has a need for satellite signals for University Housing; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules;

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for

# **Satellite Signals**

**ITEM DESCRIPTION:** Provide satellite signals to be used in various residence halls,

student rooms, and graduate and family housing apartments. The initial five-year contract will have an estimated start date of July 1, 2015 through June 30, 2020, with the option to

renew for five additional one-year periods.

**COST:** Estimated cost for initial 5-year term: \$828,612.62

Option to renew for five addtl 1-year periods: \$1,057,542.99

Estimated total possible award: \$1,886,155.61

#### RECOMMENDED VENDOR:

Apogee; Austin, TX

FUND SOURCE: Local

**SUMMARY OF BIDS:** Apogee; Austin, TX \$149,958/yr

INC (Institutional Network Communications);

Tompkinsville, KY \$222,144/yr Campus Televideo; Stamford, CT \$284,644/yr

WHEREAS Western Illinois University has a need for a student transit system; and,

**WHEREAS** the above mentioned project has been administered in accordance with the Illinois Procurement Code and all other pertinent statutes and rules;

**THEREFORE** be it resolved that the Board of Trustees approves the contracting for

# Student Transit System

**ITEM DESCRIPTION:** Provide a five-year contract for transit services for the

operation of the University's Go West Transit System and for the Macomb Community Unit School District #185 student transportation service. Services to be provided for

the period of July 1, 2015 through June 30, 2020.

**COST:** FY16: estimated \$1,114,000

Total 5-year term (FY16-FY20): estimated \$6,000,000

#### **RECOMMENDED VENDOR:**

Durham School Services; Southfield, MI

FUND SOURCE: Local

#### SUMMARY OF PROPOSALS:

Durham School Services; Southfield, MI – 127.5/130 points No other proposals were received.

#### Resolution No. 15.6/2: New or Changed Capital Reserves for Non-Indentured Entities

Trustee Epperly asked for discussion, questions, comments? When I called Matt just to make sure I understood it again – every year it's the same question probably, but the approved amount is basically what we can hold in reserve and if we wanted to or if we had the capacity or the funds to do it.

Trustee Epperly moved to approve Resolution 15.6/2. Trustee Ehlert Fuller seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Ouigley Yes Trustee Savala Yes

#### Motion Carried.

**WHEREAS** approval of new or changed capital reserves for non-indentured entities shall be submitted to the Board of Trustees annually; and,

WHEREAS general guidelines established by the Legislative Audit Commission were followed:

**THEREFORE** be it resolved that the Board of Trustees approves the capital reserves as presented.

#### PREVIOUSLY APPROVED RESERVES

| Entity  Movable Equipment             | Approved <u>Amount</u> | Funded<br>Amount<br>as of 4/24/2015 | Change<br>Requested | Adjusted<br><u>Total</u> |
|---------------------------------------|------------------------|-------------------------------------|---------------------|--------------------------|
|                                       |                        |                                     |                     |                          |
| Public Service                        | \$425,000              | \$70,162                            | \$0                 | \$425,000                |
| Student Programs and Services         | \$400,000              | \$314,188                           | \$0                 | \$400,000                |
| Instructional Resources and Services  | \$545,000              | \$368,479                           | \$0                 | \$545,000                |
| University Stores and Service Centers | \$850,000              | \$11,850                            | \$0                 | \$850,000                |
| University Publications               | \$26,625               | \$0                                 | \$0                 | \$26,625                 |
| Sponsored Credit                      | \$4,000                | \$0                                 | \$0                 | \$4,000                  |
| Parking Operations                    | \$40,000               | \$0                                 | \$0                 | \$40,000                 |
| Transit                               | \$32,500               | \$0                                 | \$0                 | \$32,500                 |
| Parking Lots                          |                        |                                     |                     |                          |
| Parking Operation                     | \$1,600,000            | \$136,002                           | \$0                 | \$1,600,000              |

#### Resolution No. 15.6/3: FY2016 Preliminary Spending Plan

Trustee Quigley stated it says that it's going to be presented. Kerry McBride said we have handouts coming shortly. Matt Bierman asked oh those aren't here yet? Kerry McBride replied they're not here yet. Matt Bierman continued so this was sent out to the Board this week, but there was a miscommunication so the handouts are being made. So if we need to switch to another item maybe so they can... I wouldn't want them to approve a budget they haven't – well they've seen it, but it's not in front of them. It was sent electronically.

Trustee Epperly noted this is with a projection of 6.5% reduction. Matt Bierman responded that is correct. This package considers a spending cut from the State at 6.5% reduction over the revised 2015 appropriation. So we're still – as we've talked all morning – we're still in limbo about all of that. Trustee Epperly asked so this is the scenario with the 6.5% reduction after we've also taken I call it almost \$2M hit this year, so that's in there also. Matt Bierman replied yes that is accounted in here as well. I mean this is the spending side of things, so what we're saying is and Dr. Thomas mentioned in his remarks the plan is to cut nearly \$4M out of the budget, so when you add all that up and the new expenses that are planned – you'll actually see the budget go up. But because of the \$4M, we're actually reducing what it would be had we just kind of kept things status quo. So we will make a cut, and then we'll make an

additional cut for sure in FY17 to bring things back in align, but we can't react quite as quick at this particular date to make all the cuts necessary for FY16 to balance things.

Trustee Cole asked can we table that for a moment until we can see that document. Kerry McBride said I think they just arrived. Trustee Quigley stated I was just going to ask if you could perhaps provide summation or summary of the changes. Matt Bierman asked of the changes of? Trustee Quigley asked where are the cuts coming from I guess – it's kind of like a general – oh yeah, sorry? Matt Bierman responded oh the \$4M changes? Trustee Quigley said summary version – I'm not yeah line item. Matt Bierman continued we've been meeting throughout the spring in identifying those. Those have not been publicly announced at this point, so we continue to look at many different areas within the institution about where the reductions need to be. And each vice president, I think somebody mentioned this morning has worked on their own scenarios within their own areas.

President Thomas noted right. We asked each vice president to come up with a percentage based on – as we said, it's not going to be across the board, but we've asked each vice president to come up with a certain percentage – some larger than others. And we've been working on this and that will equate to the \$4 whatever million it is. Matt Bierman added we're trying to hit a \$4M mark for this year. And then next year, it will likely be – it will be more than that. President Thomas noted right. And we're using some of the reserve because of the timeliness of this with the State. We don't know exactly what it is, but we're going to be – we have to utilize some reserve this year. Matt Bierman noted so if the state cuts get worse – we'll have to use more reserve for FY16. And then we will spend the next several months planning already for a FY17 to make the necessary adjustments that we will need to for FY17. President Thomas stated and we feel that we are ahead of the curve for FY17, because we will be making those announcements sometime within October or early November or something of that nature. So we'll be ahead of the curve at that time because we will already know. Matt Bierman said I would remind you that this is preliminary spending plan, so we actually present a final University budget to you at your October board meeting with final numbers. Once we do know, I hope Jeanette's – we're not still fighting with the budget in October. And we'll also have enrollment at that point.

Chair Early asked so the reserves that we're tapping into are the same reserves that we use to continue to meet our obligations while we wait for reimbursement from the State – is that correct? Matt Bierman replied that is correct. So at some point if we use up too much, we start getting back into a situation where a cash flow becomes a bigger concern as it was four or five years ago. So this is a tricky balance that we have to work. So FY17 – that's why we keep saying FY17 is a critical year for what happens at the State and good decisions that we have to make. President Thomas stated these are risks that we're taking that we have to take at this point, but we're very conservative in even going into that reserve that we're utilizing for this. So we're working on other scenarios as we speak.

Trustee Quigley asked how much in the reserve are we gonna go? Matt Bierman said pardon me – what was the question? Trustee Quigley asked how much into the reserve are we gonna go? Matt Bierman replied right now I'm estimating somewhere between \$5M-\$7M is what we'll have to use. Trustee Hare asked how much is in the reserve? Matt Bierman responded about \$22M. Chair Early asked and our payroll? Matt Bierman stated total expenses in a given month for appropriated dollars is about \$10M a month. That's appropriated which is really what we're talking about for the most part. Even though this is a spending plan for our auxiliary as well as our locals, those entities are sort of self-funded, so they don't have the same issues that the appropriated side faces. Trustee Epperly asked any other questions, comments?

# <u>Trustee Epperly moved to approve Resolution 15.6/3. Trustee Savala seconded the motion.</u>

#### Roll Call

Trustee Clawson Yes
Trustee Cole Yes
Trustee Early Yes
Trustee Ehlert Fuller Yes
Trustee Epperly Yes
Trustee Hare Yes
Trustee Quigley ABSTAIN

Trustee Savala Yes

Motion Carried.

# **Resolution:**

**WHEREAS** Western Illinois University must prepare a preliminary spending plan prior to July 1 for State Appropriated, University Income, Auxiliary and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature and the Governor; and,

WHEREAS this spending plan requires Board of Trustees approval prior to submission; and,

**WHEREAS** this spending plan reflects Western's tradition of strong, conservative fiscal management and resource allocation to support goals and priorities stated in *Higher Values in Higher Education* and Western Illinois University's *Mission Statement*:

**THEREFORE** be it resolved that the Board of Trustees approves the FY2016 spending plan as presented in the FY2016 spending plan document, and be it further resolved that the President be authorized to make technical adjustments in these budgets if necessary.

Illinois state statute requires Western Illinois University (and all other Illinois public universities) to prepare a *Fiscal Year 2016 Preliminary Spending Plan* prior to July 1 for State Appropriated, University Income, Auxiliary and All Other Funds for the Illinois Board of Higher Education, Illinois State Legislature, and the Governor. Furthermore, the *Fiscal Year 2016 Preliminary Spending Plan* must be approved by the Western Illinois University Board of Trustees prior to institutional submission and expenditure. The Preliminary Spending Plan for Fiscal Year 2016 is displayed in the table below.

| Table 1                          |
|----------------------------------|
| Western Illinois University      |
| FY2016 Preliminary Spending Plan |

|                                    | State<br>Appropriated<br>Funds | University Income Funds | Auxiliary<br>Facilities System<br>Funds | Other Non-<br>Appropriated<br>Funds | Total          |
|------------------------------------|--------------------------------|-------------------------|---|-------------------------------------|----------------|
| Personal Services                  | \$ 45,526,500                  | \$ 61,498,700           | \$ 14,200,000                           | \$ 14,250,000                       | \$ 135,475,200 |
| Medicare                           | 830,000                        | 700,000                 | 200,000                                 | 150,000                             | 1,880,000      |
| Contractual Services               | -                              | 11,000,000              | 23,300,000                              | 14,150,000                          | 48,450,000     |
| Travel                             | -                              | 500,000                 | 100,000                                 | 750,000                             | 1,350,000      |
| Commodities                        | -                              | 2,400,000               | 600,000                                 | 2,200,000                           | 5,200,000      |
| Equipment                          | -                              | 3,000,000               | 500,000                                 | 2,000,000                           | 5,500,000      |
| Awards & Grants and Matching Funds | -                              | 5,200,000               | 1,400,000                               | 25,000,000                          | 31,600,000     |
| Telecommunication Services         | -                              | 500,000                 | 125,000                                 | 350,000                             | 975,000        |
| Operation of Automotive Equipment  | -                              | 300,000                 | 200,000                                 | 500,000                             | 1,000,000      |
| Permanent Improvements             | -                              | 300,000                 | 400,000                                 | 400,000                             | 1,100,000      |
| CMS Health Insurance               | 1,744,800                      | -                       | 200,000                                 | 1,000,000                           | 2,944,800      |
| Other                              |                                |                         | 14,440,000                              | 250,000                             | 14,690,000     |
| Total FY2016 Operating Budget      | \$ 48,101,300                  | \$85,398,700            | \$ 55,665,000                           | \$ 61,000,000                       | \$ 250,165,000 |

On May 28, 2015, the Illinois General Assembly passed HB 4148 which reduces the Western Illinois Appropriation by 6.5% over the revised FY2015 Appropriation or 8.7% over FY2015 original appropriation. Also on May 28 2015 a motion was filed to reconsider this bill. This bill is now held in the Illinois General Assembly and will not immediately be sent to the Governor for consideration. This represents a \$4.52 million reduction in our appropriation when compared to the FY2015 state appropriation.

Because HB 4148 is the best known information we have at the time of this writing, the University's Fiscal Year 2016 preliminary spending plan for state appropriated funds is presented at a level that reflects a 6.5% reduction in our state appropriation. The Income Fund budget reflects the necessary increases in salary obligations and operating increases, as well as planned expense reductions by the leadership team.

Western Illinois University's *Fiscal Year 2016 All-Funds Operating Budget* will be presented to the Western Illinois University Board of Trustees in October and will include the appropriation approved by the General Assembly and income projections based on fall enrollment.

Table 2 Western Illinois University Fiscal Year 2013 Through 2015 All-Funds Budget

| Fiscal Year 2013           Personal Services         \$ 46,109,600         \$ 57,190,400         \$ 14,500,000         \$ 14,470,000         \$ 132,270,000           Medicare         800,000         700,000         200,000         150,000         1,850,000           Contractual Services         2,500,000         8,500,000         21,580,000         14,000,000         46,580,000           Travel         -         1,000,000         100,000         750,000         1,850,000           Commodities         263,400         1,700,000         700,000         2,000,000         4,663,400           Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000 |                                    | State<br>Appropriated<br>Funds | University Income Funds | Auxiliary Facilities System Funds | Other Non-<br>Appropriated<br>Funds | Total          |
|--|------------------------------------|--------------------------------|-------------------------|-----------------------------------|-------------------------------------|----------------|
| Medicare         800,000         700,000         200,000         150,000         1,850,000           Contractual Services         2,500,000         8,500,000         21,580,000         14,000,000         46,580,000           Travel         -         1,000,000         100,000         750,000         1,850,000           Commodities         263,400         1,700,000         700,000         2,000,000         4,663,400           Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000   |                                    |                                |                         |                                   |                                     |                |
| Contractual Services         2,500,000         8,500,000         21,580,000         14,000,000         46,580,000           Travel         -         1,000,000         100,000         750,000         1,850,000           Commodities         263,400         1,700,000         700,000         2,000,000         4,663,400           Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000  | Personal Services                  |                                |                         |                                   |                                     |                |
| Travel         -         1,000,000         100,000         750,000         1,850,000           Commodities         263,400         1,700,000         700,000         2,000,000         4,663,400           Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000  | Medicare                           |                                |                         |                                   |                                     |                |
| Commodities         263,400         1,700,000         700,000         2,000,000         4,663,400           Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000   | Contractual Services               | 2,500,000                      |                         |                                   |                                     |                |
| Equipment         400,000         2,200,000         900,000         2,000,000         5,500,000           Awards & Grants and Matching Funds         -         2,300,000         500,000         26,000,000         28,800,000   | Travel                             | -                              |                         |                                   |                                     | 1,850,000      |
| Awards & Grants and Matching Funds - 2,300,000 500,000 26,000,000 28,800,000   | Commodities                        | 263,400                        |                         |                                   |                                     |                |
|  |                                    | 400,000                        |                         |                                   |                                     |                |
| TELL 1.1 C 1 1/0.000 //0.000 000.000 000.000 1.000.000   | Awards & Grants and Matching Funds | -                              |                         | ,                                 |                                     | 28,800,000     |
|  | Telecommunication Services         | 150,000                        | 500,000                 | 200,000                           | 380,000                             | 1,230,000      |
| Operation of Automotive Equipment 180,000 161,800 100,000 600,000 1,041,800  |                                    | 180,000                        |                         |                                   |                                     |                |
| Permanent Improvements - 600,000 400,000 300,000 1,300,000   | Permanent Improvements             | -                              | 600,000                 |                                   |                                     | 1,300,000      |
| CMS Health Insurance 1,744,800 - 200,000 900,000 2,844,800   |                                    | 1,744,800                      | -                       |                                   |                                     |                |
| Other 14,620,000 450,000 15,070,000  |                                    |                                |                         |                                   |                                     |                |
| Total FY2013 Operating Budget \$ 52,147,800 \$74,852,200 \$ 54,000,000 \$62,000,000 \$243,000,000  | Total FY2013 Operating Budget      | \$ 52,147,800                  | \$ 74,852,200           | \$ 54,000,000                     | \$62,000,000                        | \$ 243,000,000 |
| F' LV 2014   |                                    |                                |                         | F' 1 W 2014                       |                                     |                |
| Fiscal Year 2014  Personal Services \$ 46,596,900 \$58,203,100 \$ 14,000,000 \$14,250,000 \$133,050,000  | Darganal Carriage                  | \$ 46.506.000                  | ¢ 59 202 100            |                                   | ¢ 14 250 000                        | ¢ 122 050 000  |
| Personal Services \$ 46,596,900 \$58,203,100 \$14,000,000 \$14,250,000 \$133,050,000<br>Medicare 800,000 700,000 200,000 150,000 1,850,000   |                                    |                                |                         |                                   |                                     |                |
|  |                                    |                                |                         |                                   |                                     |                |
| Contractual Services 2,500,000 8,100,000 22,155,000 13,000,000 45,755,000<br>Travel - 400,000 150,000 750,000 1,300,000  |                                    | 2,300,000                      |                         |                                   |                                     |                |
| Commodities 383,400 1,500,000 700,000 2,200,000 4,783,400  |                                    | 282 400                        |                         |                                   |                                     |                |
|  |                                    |                                |                         |                                   |                                     |                |
| Equipment 400,000 2,200,000 800,000 2,000,000 5,400,000  Awards & Grants and Matching Funds - 2,500,000 500,000 25,000,000 28,000,000  | • •                                | 400,000                        |                         |                                   |                                     |                |
| Telecommunication Services 180,000 500,000 200,000 1,240,000 1,240,000   | =                                  | 180.000                        |                         |                                   |                                     |                |
| Operation of Automotive Equipment 150,000 241,800 100,000 600,000 1,240,000  |                                    |                                |                         |                                   |                                     |                |
| Permanent Improvements - 500,000 500,000 1,300,000 1,300,000   |                                    | 130,000                        |                         |                                   |                                     |                |
| CMS Health Insurance 1,744,800 - 200,000 1,000,000 2,944,800   | _                                  | 1 744 800                      | 300,000                 |                                   |                                     |                |
| Other - 14,495,000 390,000 14,885,000  |                                    | 1,744,800                      | -                       |                                   |                                     |                |
|  |                                    |                                | <u> </u>                |                                   |                                     |                |
| Total FY2014 Operating Budget \$ 52,755,100 \$74,844,900 \$ 54,000,000 \$60,000,000 \$241,600,000  | Total FY2014 Operating Budget      | \$ 52,755,100                  | \$74,844,900            | \$ 54,000,000                     | \$ 60,000,000                       | \$ 241,600,000 |
| Fiscal Year 2015   |                                    |                                |                         | Fiscal Year 2015                  |                                     |                |
| Personal Services \$ 46,471,100 \$60,228,900 \$ 13,975,000 \$14,250,000 \$134,925,000  | Personal Services                  | \$ 46,471,100                  | \$ 60,228,900           | \$ 13,975,000                     | \$ 14,250,000                       | \$ 134,925,000 |
| Medicare 800,000 800,000 200,000 150,000 1,950,000   | Medicare                           |                                | 800,000                 |                                   |                                     |                |
| Contractual Services 2,500,000 8,571,800 22,500,000 14,150,000 47,721,800  |                                    |                                |                         |                                   |                                     |                |
| Travel - 800,000 100,000 750,000 1,650,000   | Travel                             | -                              |                         |                                   |                                     |                |
| Commodities 383,400 2,000,000 600,000 2,200,000 5,183,400  | Commodities                        | 383,400                        |                         |                                   |                                     | 5,183,400      |
| Equipment 400,000 2,500,000 500,000 2,000,000 5,400,000  | Equipment                          |                                |                         |                                   |                                     |                |
| Awards & Grants and Matching Funds - 4,000,000 1,400,000 25,000,000 30,400,000   | Awards & Grants and Matching Funds | -                              | 4,000,000               | 1,400,000                         | 25,000,000                          | 30,400,000     |
| Telecommunication Services 150,000 350,000 125,000 350,000 975,000   | Telecommunication Services         | 150,000                        | 350,000                 | 125,000                           | 350,000                             | 975,000        |
| Operation of Automotive Equipment 180,000 120,000 200,000 500,000 1,000,000  |                                    |                                |                         |                                   |                                     |                |
| Permanent Improvements - 500,000 400,000 400,000 1,300,000   |                                    | * *                            |                         |                                   |                                     |                |
| CMS Health Insurance 1,744,800 - 200,000 1,000,000 2,944,800   |                                    | 1,744,800                      | -                       |                                   |                                     |                |
| Other - 14,300,000 250,000 14,550,000  |                                    | -                              | -                       |                                   |                                     |                |
| Total FY2015 Operating Budget \$ 52,629,300 \$ 79,870,700 \$ 54,500,000 \$ 61,000,000 \$ 248,000,000   | Total FY2015 Operating Budget      | \$ 52,629,300                  | \$79,870,700            |                                   | \$61,000,000                        |                |

# Resolution No. 15.6/4 Resolution Authorizing the Refunding of Certificates of Participation

Matt Bierman stated I've asked James McNulty who represents the University as our financial adviser with Blue Rose, so we use Blue Rose for many of our conversations related to debt and long term finance issues. And he was here this morning and is going to talk a little about this issue and give you an update on what we did this spring as well.

James McNulty approached the Board to speak. Hi, I'm James McNulty from Blue Rose. I did want to give you, the Board, an update as to your last meeting to approve the facility revenue bonds recent action. So we went out to commercial banks on this one and talked to about 20 banks mostly local, regional and a few national. In the end, we got about 6 serious interests, and 2 bids submitted. The winning bidder came in at 188, so total cash savings about \$160,000 which will be saved over about 4 years. Serving difficult transactions, we were pretty happy with the results. This time, we are looking to go back to the conventional larger market for these COPS refinancing. We're going to refinance 2 series about \$16.4M. We are currently estimating cash savings is about \$1.6 on the cash flow and just over \$1M at the present value about 10-year duration for looking to get about a 3% rate. We are looking to do this transaction in relatively soon. The market has gone up since our last year about 40 basis points in this range, and we expect it to increase over the summer. We also worried about the State's credit rating as it is tied to whenever this budget is released, we'd just like to get into the market pretty soon.

Trustee Epperly asked is that in this authorization gives the proper person the authority to proceed if there are those kinds of savings? Mr. McNulty replied correct. If something happened, we could always stop. Trustee Epperly continued and just out of curiosity for the group – do we have any idea our bond ratings have gone down several times over the years in Illinois, etc. What, if we had a very good bond rating – what percentage would we be looking at? Any idea? Mr. McNulty replied if you want to go the extreme, the AAA University, you would be looking at spreads about 30 basic points. Trustee Epperly asked compared to? Mr. McNulty responded compared to 130-140 basis points. Trustee Epperly said so basically about 1/3 of what's been talked here as. Questions? Comments?

Matt Bierman stated I'd like to just make one final comment, not actually about this transaction, but with something that Jeanette mentioned. I want to make sure that it's on the radar of folks. The COPS, certificates of participation law has expired. It expired in December – that's one of the things we're waiting for the State to repass because right now we do not have the ability or the authority to go out and do this for new projects. We can refinance, but we can't go get new money through this COPS law. So a lot of the things that we did over the last several years, our steam line projects, roofs, Multicultural Center, those kinds of things could not be done right now. We do not have the authority to do that, so we're fighting hard down in Springfield as well with the other universities to get that law repassed, so that if we needed to do something that's a debt that we could outside of the auxiliary system.

Trustee Ehlert Fuller moved to approve Resolution 15.6/4. Trustee Savala seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole **ABSTAIN** Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley Yes Trustee Savala Yes

# Motion Carried.

# **Resolution:**

- WHEREAS the Board of Trustees of Western Illinois University (the "*Board*") has previously authorized the issuance of two series of certificates of participation, Certificates of Participation (Capital Improvement Projects), Series 2005 (the "*Series 2005 COPs*") and Certificates of Participation (Capital Improvement Projects), Series 2011 (the "*Series 2011 COPs*"); and
- **WHEREAS** the Board has authority pursuant to the Western Illinois University Law, 110 ILCS 690/35-1 *et seq.* (the "WIU Act") to enter into contracts to purchase facilities and to refund certificates of participation previously issued to purchase facilities pursuant to the WIU Act; and
- **WHEREAS** the Board has authority pursuant to the State University Certificates of Participation Act, 110 ILCS 73/1 *et seq.* (the "*COPs Act*") to refund the Series 2011 COPs, which are certificates of participation previously issued pursuant to the COPs Act; and
- WHEREAS the Board hereby determines that it is desirable to grant approval for the refunding of the Series 2005 COPs through the issuance of certificates of participation under the WIU Act and for the refunding of the Series 2011 COPs through the issuance of certificates of participation under the COPs Act:
- **THEREFORE** Be It Resolved by the Board of Trustees of Western Illinois University in regular meeting assembled, that:
  - 1. The Board hereby authorizes the execution and delivery of an Installment Purchase Contract and the issuance of Certificates of Participation (Capital Improvement Projects) in one or more series (the "Certificates") in connection therewith, in order to provide funds to refund all of the outstanding Series 2005 COPs and Series 2011 COPs (collectively, the "Refunding") and pay the costs of issuing the Certificates.
  - 2. The Board approves the Refunding and delegates authority to the Treasurer of the Board to determine such time, if any, that market conditions are such that the Refunding is in the best interests of the Board.
  - 3. The Board grants approval for a competitive public sale of the Certificates, subject to the following conditions: (a) such Certificates shall not exceed an aggregate original principal amount (net of original issue discount, if any) of \$16,500,000; (b) such Certificates will have a final maturity of no later than October 1, 2025; and (c) such Certificates have a true interest cost of borrowing not to exceed 4.25%. The price at which such Certificates will be sold will not be less than 97% of the par amount thereof (exclusive of any original issue discount).
  - 4. U.S. Bank National Association, Chicago, Illinois, is hereby authorized to serve as Trustee.
  - 5. Pursuant to the Board's existing contract, the firm of Chapman and Cutler LLP is hereby retained as Special Counsel and Disclosure Counsel to the Board.

- 6. Pursuant to the Board's existing contract, the firm of Blue Rose Capital Advisors, Inc. is hereby retained as Municipal Advisor for the preparation of the Preliminary Official Statement and final Official Statement and other matters related to the sale.
- The Board approves the preparation and distribution of a Preliminary Official Statement, Official Notice of Sale and Official Bid Form in connection with the sale of the Certificates. The Board approves the forms of such documents, copies of which are on file with the Secretary of the Board for recording. The Treasurer of the Board (or her designee) is hereby authorized and directed to execute the Official Bid Form in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting. The Treasurer of the Board (or her designee) is hereby further authorized and directed to execute a final Official Statement in the name of and on behalf of the Board in substantially the form of the Preliminary Official Statement presented to this meeting but with final terms of the Certificates set forth therein, and with such other changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting.
- 8. The Board approves the forms of the Installment Purchase Contract, Indenture of Trust, Acquisition Agreement, Escrow Agreement and Continuing Disclosure Agreement. Copies of such documents are on file with the Secretary of the Board for recording. The Chairman, the Treasurer, the Secretary (or their designees) and other appropriate officers of the Board are hereby authorized and directed to execute such documents in the name of and on behalf of the Board in substantially the forms presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting.
- 9. The Board approves the purchase of bond insurance for the Certificates, if required by the purchasers of the Certificates, and agrees to comply with the terms and provisions of such bond insurance, if such terms are approved by the Treasurer of the Board to be in the best interests of the Board.
- 10. The final terms of the Certificates shall be approved by the Treasurer of the Board within the parameters set forth in this resolution.
- 11. The Board acknowledges that the Certificates will not be issued prior to complying with all necessary procedures and receiving all necessary approvals for the issuance of the Certificates, including but not limited to, the requirements set forth in the COPs Act.
- 12. The members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this resolution and with the actions of the members, officers, agents, and employees of the Board which are in conformity with the intent and purposes

of this resolution, whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

# Resolution No. 15.6/5 Property Easement – McDonough County

Digger Oster said yeah at the last meeting there was some concern about granting a permanent easement for this particular purpose, so as such, the term has been modified to a period of 20 years. So I'm happy to answer any other questions that you have a need? Trustee Epperly asked new questions? I think I answered new question last meeting.

Trustee Quigley moved to approve Resolution 15.6/5. Trustee Cole seconded the motion.

# Roll Call

| Trustee Clawson       | Yes |
|-----------------------|-----|
| Trustee Cole          | Yes |
| Trustee Early         | Yes |
| Trustee Ehlert Fuller | Yes |
| Trustee Epperly       | Yes |
| Trustee Hare          | Yes |
| Trustee Quigley       | Yes |
| Trustee Savala        | Yes |
|                       |     |

# Motion Carried.

## **Resolution:**

WHEREAS the City of Macomb is requesting a Property Easement on W. University Drive; and,

WHEREAS the City of Macomb is requesting a Property Easement on N. Western Avenue; and,

**WHEREAS** the City of Macomb is requesting the easements for the purpose of constructing McDonough County Public Transportation/Go West bus shelters; and,

**WHEREAS** the term has been modified to a period of twenty years to begin from the date of issuance herein, and shall run with the land, or to such time that the Grantee deems its use no longer necessary if sooner; and,

**THEREFORE** be it resolved that the Board of Trustees agrees to grant and convey a Property Easement to the City of Macomb, Illinois the tracts described and attached hereto.

# Resolution No. 15.6/6 Property Easement – Scott County

Trustee Epperly asked for questions and comments. Everybody received their – I want to say a bunch of information and etc. in regards to it. I'd also done some checking and bottom line is – we don't have a lot of options, and a national project – really no options there to it. Trustee Cole stated so ... coming through it no matter what. Trustee Epperly replied yeah.

Trustee Epperly moved to approve Resolution 15.6/6. Trustee Quigley seconded the motion.

#### Roll Call

Trustee Clawson Yes
Trustee Cole Yes
Trustee Early Yes
Trustee Ehlert Fuller Yes

Trustee Epperly Yes
Trustee Hare Yes
Trustee Quigley Yes
Trustee Savala Yes

Motion Carried.

### **Resolution:**

**WHEREAS** Dakota Access, LLC is requesting a Permanent Easement on Parcel No. 02-11-100-003; and,

WHEREAS Dakota Access, LLC is requesting a Permanent Easement on Parcel No. 02-11-300-003; and.

WHEREAS the Dakota Access, LLC is requesting the easements for the purpose of constructing, operating, maintaining, accessing, establishing, laying, reconstructing, installing, realigning, modifying, replacing, improving, altering, substituting, inspecting, patrolling, protecting, repairing, changing the size of, relocating and changing the route or routes of, abandoning in place and removing at will, in whole or in part, a pipeline of any diameter, as more fully detailed herein ("Pipeline"), and any and all above and below-ground appurtenant facilities as may be necessary or desirable for the operation of the Pipeline, as more fully detailed herein; and,

**THEREFORE** be it resolved that the Board of Trustees agrees to grant and convey a Permanent Easement to Dakota Access, LLC the tracts described and attached hereto.

# Resolution No. 15.6/7 Purchase of Real Property

Trustee Epperly stated I guess I'll be the first to start here because I guess if anybody – I guess the old saying is the buck stops here. I've been arguing for – I shouldn't say arguing, dialoguing for 12 years/13 years that I've been on the Board that we should be attempting and looking at purchasing property around the perimeter of the campus that adjoins the campus that to me creates a tremendous eye sore to the campus. And I'm of the belief that perceptions rule. I'm of the belief that if you can get a student to campus to visit the campus, the first and most impressionable thing that can happen with them is the beauty of the campus. And my wife said it best which I always try to pay attention to my wife is that she - and I always laugh - she's not any fan of always we're going to Macomb with me - I don't understand it. So anyway, we were through Macomb a few months ago, and coming back on the CKC. And we were driving around campus and drove around the perimeter, and she looked at some of those houses and said why in the hell would any parent send their student here with those houses like that. And I just laughed, and I said oh we've been talking about that for 12/13 years. And but anyway, this is something that's been in negotiation for I want to say several years. And I say we, the University came up with an agreement there - it was reached, and to me it's very difficult to even under these trying times, and I understand that. But it's a very difficult proposition but to me, that's something I think we have to do for the long range future of Western. And we've got to try to clean up that perimeter somewhat thereon it. And the City is doing their own thing in their own area, so obviously I'm lobbying for it, but I've been doing that for 12/13 years I guess. And this is the first time we've bought any of this property. Any other comments/discussion?

Trustee Ehlert Fuller said I would just say that while we are in these tough economic times, we will recover. There will be a bright future for Western, and this kind of opportunity probably won't come again. Therefore, I believe we do need to act. Chair Early added and I agree too, and I think in a manner of good faith, we've been negotiating with the landlord over a period of time. And I think in good faith we need to continue with that and for all the other reasons concerned.

# Trustee Cole moved to approve Resolution 15.6/7. Trustee Ehlert Fuller seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley **ABSTAIN** 

Trustee Savala Yes

# Motion Carried.

### **Resolution:**

WHEREAS Western Illinois University has the opportunity to purchase real property located at 915 West Adams, 921 West Adams, 337 North Ward and 337 North Sherman; and,

WHEREAS this land and improvements are adjacent to currently owned University facilities; and,

**THEREFORE** it be resolved that the Board of Trustees approves the purchase of real property, not to exceed \$312,000 plus related transaction costs, located at 915 West Adams, 921 West Adams, 337 North Ward and 337 North Sherman.

# **ACADEMIC & STUDENT SERVICES COMMITTEE**

# **Annual Listing of Academic Program Changes**

Interim Provost Neumann stated this is just a list of all the program changes that have happened throughout the last year. The first several pages are those identified by the IBHE designator in terms of new program/program changes. The last couple pages are the ones that are not - identified by the University not by IBHE, which is changing the classification code and closing of a campus and those types of things. So I'll be happy to entertain any questions.

Trustee Epperly said and just a comment again – tagging on to what I said earlier is to me it's – these are tough decisions and I think there's going to be tougher ones in the future. And to me, we got to be looking at these programs just like we are personnel. I mentioned earlier about administrative positions and saying what is not in our core mission here and where do we not have the numbers to justify some of this and so forth. Whatever. It's going to be a tough year or two.

Trustee Savala stated and probably on top of that – my own perception is the flipside of that. Maybe we can save some of these. You know by consistency or ensure course rotations and the fact of the day and time – the days and times offerings as to what market we are trying to present these to. So I know that you know kind of half glass half full - however you want to look at it, but that's just something I also see - can be formed on the table. Trustee Savala asked any questions?

# Report on Academic Curricular and Administrative Changes

Interim Provost Neumann stated the report stands before you. I'd be happy to answer any questions. Trustee Savala said no questions.

Trustee Cole said you no. I have a concern and it has to do – well we're not there yet. It's the next one. There's no action on this? So, I guess the concern is we have 3, 6, 9 maybe 12-15 programs that we're looking at in July 1, 2017. Why are we waiting so long?

Interim Provost Neumann replied that is because there are currently students in those programs that we need to continue them through that timeframe, so that we make sure all the students get through the programs.

Chair Early asked but at this point if somebody wanted to enroll in those programs? Interim Provost Neumann replied they are closed. Chair Early reiterated they are closed. So we'll cycle out the students that are there. And if there are students who are on one campus or the other and they've been taking classes on that, they'll still be able to continue and complete on the campus and make sure. Interim Provost Neumann interjected we're going to make sure all of our students are taken care of. And that they are currently in those programs – we'll make sure they get through.

Trustee Ehlert Fuller stated in this area – I do have some concern. I appreciate the work that's being done by the faculty to get at this and do this study. But I was struck by how long it's going to take to get to the success. We see that 5 programs can be stopped immediately - that's good - two more next year, but two more teaching years for 14 low enrolled programs. As I understand it, this year's project was to look at low enrolled programs and determine what we could do about them. And you can correct me if I'm wrong, but I understand that there were 65 low enrolled programs that could be considered. We have 5 that are going to be discontinued right away -2 for next year -14 in two years - that leaves and then 17 that have been put over until next year for review. And that leaves 30 that didn't get mentioned at all. It just seems to me that that indicates a lack of urgency - a lack of understanding. This is urgent, and Kathy you have agreed – we're going to sit down before the end of June so I can understand more about this. But my question would be in order to get this to happen more quickly – do we consider having these students that's probably just a few in these programs take an online class to get their minor finished, get a class somewhere else and transfer the credit to Western. Do we need to continue to do things in the same way all the time to allow 14 of these recognized low enrollment programs to go on for 2 more years? And you did tell me that this is the low hanging fruit and that these won't save us money in the long run any way, but I am struck by the – what appears to be a lack of recognition of the urgency that we need to do these kinds of things. Interim Provost Neumann replied so Carolyn I know we've talked previously too, so I appreciate all your comments and suggestions and looking forward to sitting down with you and talking more. This really is and must be a transformational here for both Western Illinois and Higher Ed in general – not only in the types of the degrees we're offering, but how we're delivering those degrees, so we have been working with the deans. We're continuing to work to the deans to talk about timelines – maybe accelerating timelines for review – making sure that we are not only identifying programs that have low enrollments, but also have low number of graduates in them, so that is going to be a top if not the top priority for us to work on during these economic times. Trustee Ehlert Fuller replied well thank you. I understand. It's a complicated area. You've got a lot of people who have to be involved, but you got so many smart people and I think you can be able to figure it out, without hurting students.

Trustee Quigley said I had a question. As to she kind of, Trustee Ehlert Fuller hinted at it, but what does this actually save us money wise? Because that's the big - I've seen that we're eliminating programs. If we're not - if we're just phasing them out, are we saving anything at all? Interim Provost Neumann replied as mentioned before, this is the low hanging fruit, so these were programs that had no one in them or very few students them. They are also a lot of the programs that are also a subset of a major, so in that case, the classes are being offered anyway to support the major. So these were the ones that we could identify quite easily as ones that we can phase out. In terms of assigning an actual dollar amount to these particular ones, that is hard to do because maybe it means that we are not rehiring an adjunct or a temporary employee, but no one is being - no permanent employee is - their job is being lost because of

these particular reductions. When we get to the next phase when it starts to be not the low hanging group that we are discussing, then it's going to be a little bit – it's going to be more difficult on our end to do that, because it's going to be easier to identify what the actual savings amount is going to be. Trustee Quigley stated I guess I'd like to echo Trustee Ehlert Fuller's sentiment then – like it is kind – that's scary somewhat when we're facing incredibly troubling economic times, and we're just taking the low hanging fruit or whatever while also going \$5M-7M into the reserve, etc. I don't know it worries me as well.

Trustee Cole asked so Kathy these programs that you are talking about looking at later – why can't we look at them now? Interim Provost Neumann said why can't we – you mean the ones on this list? Trustee Cole continued the ones that are now low hanging fruit. Trustee Ehlert Fuller added or the 17 that were put over until next year. Interim Provost Neumann replied well again we want to make sure – I mean one of my primary goals is to not have any student hurt in this process either. So we can work with the students to try to move them faster to accelerate their movement through the program or see if there's a comparable program we can switch to them, but this schedule was developed so that we are not putting any student – changing their intended goals for their graduation plans as well.

Chair Early said when we get to the next phase, then part of what you're saying is then we can get into the fact where we're affecting students and their ability to complete at Western. Interim Provost Neumann replied it's possible. Chair Early said okay. Trustee Ehlert Fuller stated in the traditional manner. Chair Early and Interim Provost Neumann both stated in the traditional manner. Trustee Ehlert Fuller continued my point is – is that the only way? We certainly can't cut a student off when they're almost finished, and not give them what they have to graduate. But there's some alternative I think out there that we need to think about in this age.

Interim Provost Neumann added and it'll be a balancing act between how far they are into the program to – if they are just a freshman or sophomore, or they are a rising senior. And so those are all variables that we're going to have to take into account in a way when we work through this exercise. Trustee Ehlert Fuller stated I'm glad you're flexible speaking about that.

President Thomas noted Kathy and I have had some conversations about this. Perhaps we can look at other ways of offering to those students who are in the pipeline right here to finish those programs. But also, I understand the urgency and we've talked about those. Sometimes, things just don't - I understand but sometimes things just don't happen overnight. We got to work with all the constituencies who are involved in this and making sure we are doing the right thing and vetting through our faculty, as well as the chairs and deans, so we will look at these and do what we need to do to move swiftly.

Trustee Ehlert Fuller said well the point I want to make is 4 years ago at our Retreat, we talked about the need to become more agile. And the outcome of that was a yearlong study to create a strategic plan and many of you probably were members of that committee. And the plan is in place and many parts of that plan have been very well implemented and followed through on. It seems and, but this piece bringing the academic programs in line, cleaning up whatever it is at the bottom that can make us more efficient so that we have more resources to put into excellence at the top, didn't seem to be happening. And so, a couple of years ago, we asked the Provost to begin reporting at our Board meetings, or maybe last year. And so he has. He has told us what happened so far. And now this year after one year of study, this is what we get and it just seemed to me like where's the beef here? And so it's not just one year of work. We've been at it for quite a while, and it just doesn't seem to be unfolding with a lot of the kind of really meaningful changes that we're looking for. Ultimately, we'll make a - allow us to offer richer, more timely, more needed programs. Looking forward to talking with you more and the progress we make this year.

# Resolution No. 15.6/8: Tenure Recommendations for 2015-2016

Interim Provost Neumann said this is the list of our faculty and all four of our academic colleges who are being recommended for tenure and promotion.

<u>Trustee Early moved and Trustee Quigley seconded it.</u> Kerry McBride interjected actually the student doesn't vote on this per Illinois state statute. Trustee Quigley noted that's wonderful. Chair Early said thanks for your support.

Trustee Early moved to approve Resolution 15.6/8. Trustee Ehlert Fuller seconded the motion.

| Roll | l Call |
|------|--------|
|      |        |

| Trustee Clawson       | Yes |
|-----------------------|-----|
| Trustee Cole          | Yes |
| Trustee Early         | Yes |
| Trustee Ehlert Fuller | Yes |
| Trustee Epperly       | Yes |
| Trustee Hare          | Yes |
| Trustee Savala        | Yes |
|                       |     |

#### Motion Carried.

# **Resolution:**

**WHEREAS** the attached tenure recommendations are in accordance with Article 20 of the 2010-2015 (extended through 2017) Collective Bargaining Agreement with UPI Local 4100 and applicable Board Regulations:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University approves as presented the tenure recommendations for 2015-2016.

Tenure Recommendations - June 12, 2015 BOT Meeting

| TENURE RECOMMENDATIONS |                     |                  |           |  |  |
|------------------------|---------------------|------------------|-----------|--|--|
| NAME                   | DEPARTMENT/UNIT     | DEGREE           | RANK      |  |  |
| Arts and Sciences      |                     |                  |           |  |  |
| Afitlhile, Meshack     | Biological Sciences | Ph. D.           | Associate |  |  |
| Araya, Esteban D.      | Physics             | Ph. D.           | Associate |  |  |
| Büker, Marcus L.       | Geography           | Ph. D.           | Associate |  |  |
| Ekanayake, Amy J.      | Mathematics         | Ph. D.           | Associate |  |  |
| Ekanayake, Dinesh B.   | Mathematics         | Ph. D.           | Associate |  |  |
| Jin, Jin               | Chemistry           | Ph. D.           | Associate |  |  |
| Kang, Ranbir S.        | Geography           | Ph. D.           | Associate |  |  |
| Lafrance, T. Casey     | Political Science   | Ph. D.           | Associate |  |  |
| Placide, MaCherie      | Political Science   | D. Pub.<br>Admin | Associate |  |  |
| Porras-Alfaro, Andrea  | Biological Sciences | Ph. D.           | Associate |  |  |

| Business and Technology               |  |                 |           |
|---------------------------------------|--|-----------------|-----------|
| Bernards, Mark L.                     | Agriculture                                | Ph. D.          | Associate |
| Gruver, Joel                          | Agriculture                                | Ph. D.          | Associate |
| Sanders, Shane D.                     | Economics & Decision Sciences              | Ph. D.          | Associate |
| Walia, Bhavneet                       | Economics & Decision Sciences              | Ph. D.          | Associate |
| Yan, Zhiqiang                         | Accountancy & Finance                      | Ph. D.          | Associate |
|                                       |  |                 |           |
| <b>Education &amp; Human Services</b> |  |                 |           |
| Divin, Amanda                         | Health Sciences & Social Work              | Ph. D.          | Associate |
| Dodson, Kimberly D.                   | Law Enforcement & Justice Admin            | Ph. D.          | Associate |
| Lee, Seungmug                         | Law Enforcement & Justice Admin            | Ph. D.          | Associate |
| McBride, Anthony                      | Law Enforcement & Justice Admin            | Ed. D.          | Associate |
| Noppe, Rene                           | Educ & Interdiscip Stud & Ed<br>Leadership | Ed. D.          | Associate |
| Perone, Katherine E.                  | Health Sciences & Social Work              | M. Soc.<br>Work | Associate |
| Porter, Robert                        | Recreation, Park & Tourism Admin           | Ph. D.          | Associate |
| Rozdilsky, Jack L.                    | Health Sciences & Social Work              | Ph. D.          | Associate |
| Williams, Ronald C.*                  | Educ & Interdiscip Stud & Ed<br>Leadership | Ed. D.          | Associate |
| Fine Arts and<br>Communication        |  |                 |           |
| Ku, Ta-Teh                            | Art  | Ph. D.          | Associate |
| McEwan, Breanna                       | Communication                              | Ph. D.          | Associate |

26 candidates recommended, of which 0 candidates were hired with tenure

# PRESIDENTIAL ASSESSMENT AND EVALUATION COMMITTEE

Trustee Cole stated thank you, trustee chair. We performed the Presidential Assessment, and we were talking about his contract as of now. Let me say it was a good time during the evaluation. It appears that a lot of individuals agree that the President's job is hard, especially during this economic time. Everybody knows that they have needs at this time financially we just may not be able to meet them. What I would like to do if there aren't any questions specifically from the Board, I would like to pass it over to the Chairman, Trustee Early to read what the recommendation of the Board is.

<sup>\*</sup> Administrator

# Resolution No. 15.6/9: Presidential Assessment and Contract

Chair Early stated the recommendation that we came up with is President Thomas has managed effectively in the face of changing demographics and continued difficult funding reductions while focusing on maintaining a central mission of serving our students. Meanwhile, he recognizes that there is still opportunities to develop and promote even more precision and focus on providing the quality academic programs that will well prepare students for leadership positions in our global economy.

He is energetic and very capable of the leadership task ahead in this challenging era in higher education. Considering the uncertainty of the budget of state budget funding, the Board of Trustees will defer action on the President's salary at this time. This should not be construed to reflect on the President's performance. That's our formal resolution.

So further discussion with regards to that – opportunity for you to speak.

President Thomas stated well I want to thank you all for your confidence in me. And during these difficult budgetary times, I know you are deferring it but whatever you decide to do that and whatever you decide to do as a Board, I will be giving my raise back to the University. These are very challenging times, and I just feel that during these times it's difficult to get a raise as President and seeing all of the cuts and different things that we are having to do during these very challenging budgetary times. I will continue to work hard for the University in setting goals for the institution and working with all constituencies. I want to thank the Board for continuing your guidance and working with the University, so I do appreciate it.

Chair Ehlert Fuller replied thank you – that's generous of you.

President Thomas added but I must say that these are going to be some tough years ahead of us. And a lot of major decisions are going to have to be made, and we ask for your patience, and we ask that you continue to work with us for the next few years are going to be tough. But we will make the necessary changes that we need to make to and putting a positive spin on this – to make Western what it should be and what it's going to be and what it's going to look like in the future, and we will continue to be competitive as an institution.

Trustee Quigley moved to approve Resolution 15.6/9. Trustee Savala seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Ouigley Yes Trustee Savala Yes

# Motion Carried.

# **Resolution:**

WHEREAS the Board of Trustees is responsible for Presidential Assessment; and,

**WHEREAS** the Board Chair appointed two members to the committee to address Presidential Assessment in August 2014; and,

WHEREAS constituency input was sought and received:

**THEREFORE** be it resolved that the Western Illinois University Board of Trustees hereby authorizes the following:

President Thomas has managed effectively in the face of changing demographics and continued difficult funding reductions while focusing on maintaining a central mission of serving our students. Meanwhile, he recognizes that there is still opportunities to develop and promote even more precision and focus on providing the quality academic programs that will well prepare students for leadership positions in our global economy.

He is energetic and very capable of the leadership task ahead in this challenging era in higher education. Considering the uncertainty of the budget of state budget funding, the Board of Trustees will defer action on the President's salary at this time. This should not be construed to reflect on the President's performance.

# GENERAL DISCUSSION AND ACTION ITEMS

# **Quarterly Long Term Plan Update**

VP Rives stated yeah you have engaged in several actions with the Higher Learning Commission over the past two years. And again, you've received continuing accommodation from the Commission on the Board's level of engagement, so I wanted to close the loop on the various activities that you've been involved with. I have all of the full reports in my office – should you want to see them, but this just provides a summary for the record. Aside from that, I yield.

# Resolution No. 15.6/10: Update to Western Illinois University Benchmarking Institution

VP Rives said well good morning. Good evening whatever it is. Chair Early replied yeah. Good afternoon for sure. VP Rives continued good to see you. How about that? Back in 2005, we started peer grouping the Macomb campus and the Quad Cities campus for strategic planning performance indicators. It's been a decade of success for Western Illinois University even in these challenging fiscal times. We have clearly moved ahead of the previous peer groups that we had worked with all the governance groups on both campuses to provide a new suggested list. The suggested lists are top ranked institutions for both the Macomb comparison, Quad Cities comparison, programmatically, empirically similar to Western Illinois University.

For the Macomb campus list, you will note asterisks and the footnotes kind of hidden, but there is some consistency of measurement some of the schools are carrying forward because they remain ahead of us in the national rankings. Other institutions are dropping off the list because we've clearly surpassed us, so we no longer need to benchmark our performance against them. In terms of the Quad Cities campus, everything that I just said and it's notable and the high quality of instruction at Western shines when you're comparing yourself to Big 10 schools, SEC schools. So with that, on behalf of the governance groups, I hope you would move for approval.

Trustee Ehlert Fuller moved to approve Resolution 15.6/10. Trustee Cole seconded the motion.

#### Roll Call

| Trustee Clawson       | Yes |
|-----------------------|-----|
| Trustee Cole          | Yes |
| Trustee Early         | Yes |
| Trustee Ehlert Fuller | Yes |
| Trustee Epperly       | Yes |
| Trustee Hare          | Yes |
| Trustee Quigley       | Yes |
| Trustee Savala        | Yes |

# Motion Carried.

### **Resolution:**

- **WHEREAS** the Western Illinois University Board of Trustees initiated benchmarking for non-salary comparisons for the Macomb and Quad Cities campuses ten years ago with the implementation of *Higher Values in Higher Education* and the establishment of university performance indicators; and,
- **WHEREAS** Western Illinois University continues advancing in national ranking systems, surpassing many of the institutions on its current non-salary peer groups for the Macomb and Quad Cities campuses; and,
- **WHEREAS** updated peer groups will continue to support university improvement in serving students with more contemporary peer groups best suited to the current context of the University; and,
- **WHEREAS** the President's Leadership Team consulted with and received unanimous endorsement of updated peer groups for non-salary comparisons from all governance groups on both campuses; and,
- **WHEREAS** the University will continue benchmarking against Illinois public universities where appropriate, and follow contractual agreements to work with the University Professionals of Illinois in setting peer groups for salary comparisons:
- **THEREFORE** be it resolved that the Board of Trustees approves the updated peer groups for non-salary comparisons displayed in Table 1 (see next page); and be it further resolved that the Board commends the campus community for working collaboratively to advance benchmarking of *Higher Values in Higher Education's* goals and priorities.

#### Table 1

# Current and Proposed Western Illinois University Peer Groups For Non-Salary Comparisons

#### Macomb Campus

Current Peer Group Proposed Peer Group

Appalachian State University
California State University-Chico
Central Washington University
College of Charleston
Eastern Illinois University
Castern Illinois University
James Madison University
Montclair State University\*

Missouri State University Southern Illinois University-Edwardsville\*

Montclair State University
Sam Houston State University
University of Central Missouri
University of North Carolina at Wilmington
University of Northern Iowa
University of Wisconsin-Whitewater
University of Wisconsin-Stevens Point
University of Wisconsin-Whitewater\*
University of Wisconsin-Whitewater\*

Western Kentucky University Western Illinois University
Western Washington University William Patterson University

#### **Quad Cities Campus**

<u>Current Peer Group</u> <u>Proposed Peer Group</u>

Arizona State University-West Auburn University-Montgomery

Augustana College Augustana College\*
Governors State University
Pennsylvania State University-Harrisburg
Indiana University-Kokomo

Saint Ambrose University

Texas A&M-International

Texas A&M-Texarkana

Louisiana State University-Shreveport

Montana Technological University

Pennsylvania State University-Harrisburg\*

The state of the s

University of Baltimore Saint Ambrose University\*

University of Houston-Clear Lake
University of Illinois-Springfield\*
University of Texas-Permian Basin
Western Illinois University-Quad Cities
University of Texas-Permian Basin
Western Illinois University-Quad Cities

# Background

The Western Illinois University Board of Trustees initiated peer groups for non-salary comparisons for the Macomb and Quad Cities campuses ten years ago with the implementation of *Higher Values in Higher Education* and performance indicators. These peer groups are used in benchmarking student enrollment, retention, graduation, and other strategic plan measures.

Through continued successful implementation of *Higher Values in Higher Education*, Western Illinois University has advanced in national ranking systems in the last decade. The University, for example, entered the top tier of Midwest regional institutions in 2005 and currently ranks as the 10<sup>th</sup> best public Midwestern comprehensive regional college or university in the fall 2014 publication of *U.S. News and World Report*.

<sup>\*</sup> indicates a Western Illinois University peer in the current and proposed lists.

With the University surpassing many of the institutions on its current peer groups for the Macomb and Quad Cities campuses, updated peer groups will support university improvement in best serving students with more contemporary peer groups suited to the current context of the University.

Therefore, the President's Leadership Team (President Thomas and the Vice Presidents) carefully studied potential peer groups for Western Illinois University according to host community population sizes, institutional rankings, student quality and diversity, and whether the institution has branch campus(es), documented enrollment growth, and retention and graduation rates higher than projections.

In consultation with and receipt of unanimous endorsement from the Civil Service Employees Council, Council of Administrative Personnel, Faculty Senate, Quad Cities Faculty Council, and Student Government Associations in Macomb and the Quad Cities, the President's Leadership Team recommends updating Western Illinois University peer groups for non-salary peer comparisons to those displayed in Table 1 (above).

The President's Leadership Team further recommends continuance of benchmarking against Illinois public universities where appropriate (e.g., administrative and instructional costs per credit hour). And following contractual agreements, the University will continue to work with the University Professionals of Illinois in setting peer institutions for salary comparisons.

VP Rives stated chairperson before you continue – I just want a clarification. This is not salary comparisons because those are set with contractual agreement between University Professionals of Illinois and the University, so non-salary. I forgot to say that. Chair Early replied okay. Thank you very much.

# Resolution No. 15.6/11: Release of October 3, 2014, December 19, 2014 and March 27, 2015 Closed Session Meeting Minutes

Chair Early stated at this point the need for confidentiality still exists, and so we are going to hold onto those minutes and again consider them in the future for release.

Trustee Cole moved to approve Resolution 15.6/11. Trustee Ehlert Fuller seconded the motion.

# Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley Yes Trustee Savala Yes

# Motion Carried.

# **Resolution:**

**WHEREAS** pursuant to Section 5 ILCS 120/c of the Open Meetings Act, the Board of Trustees of Western Illinois University will eliminate the recordings of the minutes of December 13, 2013 and March 28, 2014; and,

**WHEREAS** pursuant to Section 2.06(c) of the Open Meetings Act, the Board of Trustees of Western Illinois University has reviewed the minutes of the closed session minutes of October 3, 2014, December 19, 2014 and March 27, 2015, to determine whether the need for confidentiality still exists with respect to all or part of the minutes:

**THEREFORE** be it resolved the Board of Trustees of Western Illinois University has determined that the need for confidentiality still exists and it will review the October 3, 2014, December 19, 2014 and March 27, 2015 minutes again at the June 12, 2015, Board Meeting to make a final determination with regard to its release.

# Resolution 15.6/12: Smoke Free Campus

Chair Early said this is falling along in accordance with the Smoke Free Campus Act from the State. Any questions can be addressed to ...

Trustee Hare asked it's a state law, Cathy? Chair Early replied yes, it is. State law passed.

Trustee Quigley stated I just want to publicly say that if it weren't for State law, I would openly and proudly vote no for this. But because of State law, I have no other choice. I just want to put that on the record. (LAUGHTER) Thank you. Trustee Hare said okay. Trustee Clawson asked are you a smoker? Trustee Quigley continued no, I don't even smoke. Trustee Cole added I'll have words with you - we'll talk afterwards. (LAUGHTER)

Digger Oster stated if I could make one comment – the taskforce that did work on this particular policy was a diverse group of people from all over campus and actually we had some community components too. And I just wanted to thank them publicly for their significant contributions and effort to – a lot of work went into this.

Trustee Cole said so you had smokers only on this committee. Digger Oster replied there were a few people. Yep, absolutely, thank you. Any other questions?

Trustee Hare asked what about the students that do smoke on campus that do smoke? Do you have a lot of people that are students or staff that do smoke that are going to have to go into withdrawal like I did 25 years ago? Digger Oster replied sure. I don't have data for you on what that percentage looks like or what those numbers look like. We do understand that it is an addiction and that we do have faculty, staff and students that will have an adjustment and we're hopeful that they are willing to comply. And we do have, it should be noted both on the employee side and on the student side; we have a plethora of efforts not only from an education standpoint, but in our nicotine replacement therapy or cessation program in place to assist with that. Trustee Hare replied that's great. Digger Oster added and we will also be selling for a brief period of time some nicotine replace therapy on campus for visitors and guests. It will likely be phased out but for initial. Trustee Hare said that's great – thank you. Chair Early stated I was going to say we've seen that in private industry for a number of years.

Trustee Hare moved to approve Resolution 15.6/12. Trustee Cole seconded the motion.

#### Roll Call

Trustee Clawson Yes
Trustee Cole Yes
Trustee Early Yes
Trustee Ehlert Fuller Yes
Trustee Epperly Yes

Trustee Hare Yes
Trustee Quigley Yes
Trustee Savala Yes

# Motion Carried.

# **Resolution:**

**WHEREAS** in accordance with (110 ILCS64/) the Smoke-Free Campus Act, the governing board of each State-supported institution of higher education shall implement this Act and shall promulgate all policies and regulations necessary for this purpose; and,

WHEREAS as of July 1, 2015 smoking is prohibited on all Western Illinois University property; and,

**THEREFORE** it be resolved that the Board of Trustees approves the Smoke-Free Campus Policy; and,

**THEREFORE** it be further resolved that the Board of Trustees of Western Illinois University delegates to the President the authority to approve any future policy modifications.

**Smoke-Free Campus Policy** 

File Code: ADM.SMOKEFREE.POL

Page Number: 1 of 4

Approval Date: 06/12/2015

Approved By: President

# **General Statement of Policy**

Western Illinois University (University) endeavors to provide a safe and healthy environment to live, learn and work. In accordance with (110 ILCS 64/) the Smoke-Free Campus Act, as of July 1, 2015 smoking is prohibited on all Campus Property at the University, both indoors and outdoors, in university-owned vehicles and in privately-owned vehicles parked on Campus Property. Littering the remains of tobacco and smokeless tobacco products or any other related waste product on campus property is also prohibited.

The use of smokeless tobacco is also prohibited where student activities and/or learning takes place. This includes: classrooms, laboratories, libraries, and facilities where student conferences and meetings occur. Included are University vehicles when students are present. Smokeless tobacco is further prohibited inside all buildings/facilities, to include stadiums, gymnasiums, or other similar places where the general public may assemble.

**Scope** This policy applies to any individual on campus property, including but not limited to students, faculty, staff, other employees such as temporary, lump sum, or seasonal employees, contractors, subcontractors, volunteers, guests and members of the public, and it is applicable twenty-four (24) hours a day, seven (7) days a week.

#### **Sanctions:**

Individuals found to be noncompliant will be subject to existing campus disciplinary measures:

- a. For students, such noncompliance will be referred to Student Judicial Programs.
- b. For employees, such noncompliance will be referred to the employee's supervisor, Academic Personnel or Human Resources, as applicable.
- c. For contractors and subcontractors, such noncompliance will be referred to the department responsible for monitoring performance of the applicable contract.
- d. Visitors and members of the public who refuse to comply with this policy may be asked to leave campus.

**Smoke-Free Campus Policy** 

File Code: ADM.SMOKEFREE.POL

Page Number: 2 of 4

Approval Date: 06/12/2015

Approved By: President

# **Definitions**

"Smoke or Smoking" means:

- the carrying, smoking, burning, inhaling, or exhaling of any kind of lighted pipe, cigar, cigarillo, beedies, kreteks, water pipe, bong, cigarette, hookah, weed, herbs, or other lighted smoking device;
- lighting or burning of non-tobacco plants or marijuana and
- electronic cigarettes or vaporizers.

"Campus Property" means any property owned, leased, occupied, operated or otherwise controlled by the University, and as further set forth on the Smoke-Free Campus Map, which is available at www.wiu.edu/smokefree.

"Tobacco Products" means all forms of tobacco, including but not limited to cigarettes, cigars, cigarillos, pipes, beedies, kreteks, water pipes, bongs, and hookahs smoked products, pipes, electronic cigarettes, and any non-FDA approved nicotine delivery device or product.

"Smokeless Tobacco" consists of the use of snuff, oral and nasal tobacco, chewing tobacco, smokeless pouches, or other forms of loose leaf tobacco.

# **Procedures**

The University shall post "No Smoking" signs or the international "No Smoking" symbols clearly and conspicuously throughout the campus. This policy applies to all campus property whether or not such notices are posted. Areas that experience poor compliance with the policy may request supplemental signage from Facilities Management.

Guests at public events, such as conferences, meetings, public lectures, social events, cultural events, and sporting events, as well as non-university events held on campus property must abide by this policy. Organizers of public events are responsible for informing their attendees of this policy.

**Smoke-Free Campus Policy** 

File Code: ADM.SMOKEFREE.POL

Page Number: 3 of 4

Approval Date: 06/12/2015

Approved By: President

Individuals are encouraged to inform someone smoking on campus property of this policy and request that the smoker complies with the policy. Noncompliant individuals who are perceived as threatening or violent may be referred to the Office of Public Safety. Individuals are encouraged to report policy violations through the reporting procedures on the smoke-free campus website, available at www.wiu.edu/smokefree.

# **Exceptions**

- Smoking is not prohibited when an individual is traveling through campus in a personally-owned vehicle.
- Individuals or groups interested in smoking as part of a ceremony in or on campus property must seek advance approval from the Vice President for Administrative Services by submitting a request for approval through the smoke-free campus website, available at www.wiu.edu/smokefree.
- Smoking may be allowed in an enclosed area on campus property for a medical, scientific, or research program, provided that smoking is an integral part of such program and the appropriate campus research oversight body has approved the inclusion of smoking in the program pursuant to the applicable procedures for such medical, scientific, or research program.
- Smoking as part of a campus production in or on campus property must seek advance approval from the Vice President for Administrative Services.

## **Resources:**

All available resources may be found by visiting the smoke-free campus web site at www.wiu.edu/smokefree.

**Smoke-Free Campus Policy** 

File Code: ADM.SMOKEFREE.POL

Page Number: 4 of 4

Approval Date: 06/12/2015

Approved By: President

# **Policy Implementation**

| Position or Office                                 | Responsibilities  |
|--|---|
| University leaders,<br>managers and<br>supervisors | <ul> <li>Communicate policy expectations to the university community.</li> <li>Hold individuals responsible for compliance with the policy.</li> <li>Communicate policy violations to leaders and managers in specific areas where problems occur.</li> </ul> |
| Academic<br>Personnel and<br>Human<br>Resources    | <ul> <li>Communicate policy expectations to the university community.</li> <li>Consult with units on the policy.</li> </ul>   |
| OPS  | <ul> <li>Communicate policy expectations to the university community.</li> <li>Hold individuals responsible for compliance with the policy.</li> <li>Communicate policy violations to leaders and managers in specific areas where</li> </ul>                 |
| Division of<br>Administrative<br>Services          | Respond to complaints from a public health department about the Smoke Free Illinois Act, the Smoke Free Campus Act and this policy.   |
| Division of Student<br>Services                    | <ul> <li>Communicate policy expectations to the university community.</li> <li>Address policy violations with students in the non-employment setting.</li> </ul>  |
| Facilities<br>Management                           | <ul> <li>Communicate policy expectations to individuals.</li> <li>Install and maintain signage.</li> </ul>  |
| Building<br>Representatives                        | <ul> <li>Communicate policy expectations to the university community.</li> <li>Communicate policy violations to leaders and managers in specific areas where problems occur.</li> </ul>   |

| Student Ambassadors | • | Communicate policy expectations to the university community.                                  |
|---------------------|---|---|
|                     | • | Communicate policy violations to leaders and managers in specific areas where problems occur. |
|                     | • | Assist with data collection regarding compliance with the policy.                             |

# <u>Resolution No. 15.6/13: Revision to Board Regulations, V.M., Debt Compliance and Management – Second Reading</u>

Kerry McBride said if I can add between the first and second reading we ask for feedback from the campus and the community, and we received no feedback on it.

Trustee Ehlert Fuller moved to approve Resolution 15.6/13. Trustee Cole seconded the motion.

# Roll Call

| Trustee Clawson       | Yes |
|-----------------------|-----|
| Trustee Cole          | Yes |
| Trustee Early         | Yes |
| Trustee Ehlert Fuller | Yes |
| Trustee Epperly       | Yes |
| Trustee Hare          | Yes |
| Trustee Quigley       | Yes |
| Trustee Savala        | Yes |
|                       |     |

# Motion Carried.

# **Resolution:**

**WHEREAS** the Board of Trustees of Western Illinois University must approve changes to regulations prior to implementation; and,

**WHEREAS** the Board of Trustees of Western Illinois University issues bonds, certificates of participation and other financial instruments to finance and refinance capital projects and equipment; and,

**WHEREAS** the Western Illinois University Board of Trustees finds it necessary to outline the guidelines and procedures for issuance and post-issuance compliance in connection with such financial transactions:

**THEREFORE** be it resolved that the Board of Trustees of Western Illinois University approves the Second Reading of the revision to the *Regulations* Section V.M – Debt Compliance and Management.

## Section V. Administrative Affairs

Subsection: M. Debt Compliance and Management

# 1. Authority

Under the authority that has been issued by the statutes of the State of Illinois, the board may issue debt (bonds, certificates of participation and other financial instruments) to finance and refinance capital projects and equipment for Western Illinois University.

# 2. Debt Compliance Policy

The President, after consultation with appropriate officers of the university, shall establish a policy and necessary procedures for the issuance and post issuance compliance in connection with debt transactions. The procedures must ensure compliance with the requirements of the Internal Revenue Code, US Treasury Regulations and the Federal securities laws relating to debt transactions, as well as to ensure the adequacy of the Board's primary and secondary disclosure filings.

# 3. Debt Compliance Management

The Board designates the Treasurer as the Debt Compliance Officer. The Debt Compliance Officer has the responsibility to keep all records required to be kept by the board under the policy, to make all necessary reports to the board required by the policy, and to otherwise assure that all actions required of the Board hereunder be taken in a timely manner.

# Resolution No. 15.6/14: Revision to Board Regulations, IV.C., Residency Status – First Reading

Dr. Borst stated so this in response to federal regulation changes which regard to post 9/11 GI Bill. Without this language being added, the federal government would no longer need to compensate us for students or reimburse for both current active military or veterans who are taking part of the GI Bill. As we put this revising the Board Regulations, we also noticed that we had not implemented changes relevant to offering in-state tuition to all students from Iowa, Wisconsin, and Indiana. It was just selective counties. And then the third part is that we had not designated students who are living independent of their parents or guardians for in-state tuition, so there shouldn't be any changes in practice with this as this is just in compliance.

Kerry McBride added and your vote today is the first reading vote. So after today if you approve this first reading, we will go out to the campus community again and ask for comments and then bring this back to you for final consideration at the next meeting. Chair Early stated I think I still need a motion and a second.

Trustee Epperly moved to approve Resolution 15.6/14. Trustee Ehlert Fuller seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Quigley Yes Trustee Savala Yes

#### Motion Carried.

# **Resolution:**

- **WHEREAS** the Board of Trustees of Western Illinois University Board of Trustees Regulations establish the standards for determining residency requirements for students; and
- **WHEREAS** the Residency Status section of the current Board of Trustees Regulations needs to be changed to reflect the requirements of the U.S. Department of Veterans Affairs and current practices for establishing residency; and
- **WHEREAS** the Western Illinois University Board of Trustees have made changes to the Residency Requirements that are not reflected in the Regulations:
- **THEREFORE** be it resolved that the Board of Trustees of Western Illinois University approves First Reading of the revision to the Regulations Section IV.C Residency Status.

# IV. Students (continued)

# C. Residency Status (Approved March 27, 2009)

#### 1. Definitions

For purposes of this regulation, the following definitions pertain:

- a. An "adult student" is a student who is eighteen or more years of age.
- b. A "minor student" is a student who is less than eighteen years of age.
- c. An "emancipated minor student" is a completely self-supporting student who is less than eighteen years of age. Marriage or active military service shall be regarded as effecting the emancipation of minors, for the purposes of this regulation.
- d. "Residence" means legal domicile. Voter registration, filing of tax returns, proper license and registration for driving or ownership of a vehicle, and other such transactions may verify intent of residence in a state. Neither length of university attendance nor continued presence in the university community during vacation periods shall be construed to be proof of Illinois residence. Except as otherwise provided in this regulation, no *student*, parent or legal or natural guardian will be considered a resident unless the *student*, parent or guardian maintains a bona fide and permanent residence in Illinois, except when temporarily absent from Illinois, with no intention of changing his or her legal residence to some other state or country.

# 2. Residency Determination

The University shall determine the residency status of each student enrolled in the University for the purpose of determining whether the student is assessed in-state or out-of-state tuition. Each applicant for admission shall submit at the time of application evidence for determination of residency in accordance with this regulation. The office responsible for admissions shall make a determination of residency status.

- a. If a non-resident is classified by error as a resident, a change in tuition charges shall be applicable beginning with the term following reclassification. If the erroneous resident classification is caused by false information submitted by the student, a change in tuition charges shall be applicable for each term in which tuition charges were based on such false information. In addition, the student who has submitted false information may be subject to appropriate disciplinary action.
- b. If a resident is classified by error as a non-resident, a change in tuition charges shall be applicable during the term in which the reclassification occurs, provided that the student has proven residency in accordance with this regulation.

#### 3. Residency Requirements

#### a. Adult Students

To be considered a resident, an adult student must be a bona fide resident of Illinois as defined in IV.C.1.d. In the case of adult students who reside with their parent(s), the student will be considered a resident if one of the parents has established and is maintaining a bona fide residence in Illinois.

To be considered a resident for the first year of attendance, an adult student not residing in Illinois must be a bona fide resident of one of the approval *states* counties outside of Illinois. The Board of Trustees will approve the appropriate *states* counties which will be listed in the cost section of the official Western Illinois University catalog.

#### b. Minor Students

The residence of a minor student shall be considered to be the same as that of his/her parents or that of either parent if the parents are separated or divorced or that of his/her legally appointed or natural guardian such as a grandparent, adult brother or adult sister, adult uncle or adult aunt by whom the minor has been supported.

#### c. Emancipated Minors

If emancipated minors actually reside in Illinois, such minors shall be considered residents even though their parents or guardians may not reside in Illinois.

#### d. Minor Children of Parents Transferred outside the State of Illinois

The minor children of persons who have resided in Illinois immediately prior to a transfer by their employers to some location outside of the State of Illinois shall be considered residents. This rule shall apply, however, only when the minor children of such parents enroll in the University within five years of the time their parents are transferred by their employer to a location outside the State of Illinois.

#### e. Married Students

A non-resident student, whether minor or adult, who is married to a person who meets and complies with all of the applicable requirements of these regulations to establish residence status, shall be classified as a resident.

# f. Armed Forces Personnel

Non-residents of Illinois who are on active duty with one of the services of the Armed Forces of the United States who are stationed in Illinois and who submit evidence of such service and station, as well as the spouses and dependent children of such persons, shall be considered residents as long as such persons remain stationed in Illinois and the spouses and/or dependent children of such persons also reside in Illinois. If such persons are transferred to a post outside the continental United States but such persons remain registered at the university, residency status shall continue until such time as these persons are stationed within a state other than Illinois within the continental United States. Effective July 1, 2015, students using benefits under the federal Post-9/11 Veterans Educational Assistance Act of 2008 (Chapter 33), the All-Volunteer Force Educational Assistance (Chapter 30), or any subsequent variation of those Acts, WIU shall deem that student an Illinois resident for tuition purposes regardless of the covered student's state of residence.

g. Staff Members of the University, Allied Agencies, and Faculty of State-Supported Institutions in Illinois

Staff members of the University and of allied agencies, and faculties of state-supported institutions of higher education in Illinois, holding appointment of at least one-quarter time, and their spouses and dependent children, shall be treated as residents.

#### h. Teachers in Public and Private Illinois Schools

Teachers in the public and private elementary and secondary schools of Illinois shall, if subject to payment of tuition, be assessed at the resident rate during any term in which they hold an appointment of at least one-quarter time, including the summer session immediately following the term in which the appointment was effective.

#### 4. Residency Status Appeal Procedure

Students who take exception to their residency status classification shall pay the tuition assessed but may appeal to the University Registrar by proving Illinois residency in accordance with these regulations. The appeal must be filed within sixty (60) calendar days from the date of the tuition

bill or the student loses all rights to a change of residency status for the term in question. If the student is dissatisfied with the ruling in response to the appeal made within said period, the student may file a written appeal within thirty (30) calendar days of receipt of the decision of the Administrative Hearing Committee, which shall consider all evidence submitted in connection with the case and render a decision which shall be final.

#### 5. Special Situations

The President may, in special situations, grant residency status to categories of persons otherwise classified as non-residents under this regulation.

# Resolution No. 15.6/15: Election of Officers of the Board for July 1, 2015-June 30, 2016

Chair Early said I need a motion and a second for this initially. So Lyneir and Yvonne.

<u>Trustee Cole made a motion and Trustee Savala seconded it to start the election of officers – Resolution</u> No. 15.6/15.

Next, we'll move into the election of officers. I will say it's been a pleasure to be chair the last two years in case any members of the audience don't realize – you get elected for a one-year term and you can repeat that term in the same office one time. And then you step aside, so it's my privilege to serve the University and to serve at the pleasure of my fellow trustees as Chair these last two years. Trustee Ehlert Fuller stated and I'd like to say you've done a magnificent job. Chair Early replied thank you – you're very kind. President Thomas added I'd like to say also you've done a great job. It's been wonderful working with you as Chair of the Board. Chair Early replied thanks. I appreciate that. So, will we start?

Matt Kwacala said first why don't we do – we usually do the chair first by secret ballots. Chair Early stated we'll nominate and second. Matt Kwacala said oh I'm sorry.

<u>Chair Early replied that's okay. I'm going to kick it off. I'm going to nominate Roger Clawson to be Chair of the Board. Trustee Hare seconded the motion.</u> And so we'll do this election and then move onto the next officer, is that correct? Or can we do it all on just one ballot?

Matt Kwacala said I think the way I've always done it as three separate secret ballots, so I think I'd rather keep it. Chair Early replied okay. Are there any further nominations for Chair?

Trustee Cole said I have a question. Chair Early replied oh okay. Trustee Cole stated it appears that this election may be uncontested. Can't we bypass that? Matt Kwacala replied no – not by the Board Regulations.

Chair Early said no further nominations = I would consider nominations closed. And here's my secret ballot. Good luck, Rog. If they're all blank, you're in big trouble. Kerry McBride added normally we do a ballot for each position.

Matt Kwacala announced a unanimous vote for Trustee Clawson. Congratulations! (APPLAUSE)

Chair Early said next we will open up the nominations for Vice Chair of the Board. <u>Trustee Hare and Trustee Cole said I would like to nominate Yvonne Savala</u>. <u>Phil and Lyneir tied</u>. <u>Trustee Hare motioned and Trustee Cole seconded Yvonne Savala as Vice Chair</u>. Any further nominations for that office? Hearing none, I would close the nominations and again move to our ballots. Trustee Hare added I wished

my election would have been like this. (LAUGHTER) Trustee Clawson said you wouldn't be here. Chair Early echoed I hear you. Trustee Hare replied that's true.

Matt Kwacala said congratulations, Trustee Savala (APPLAUSE)

Chair Early said next we will move into the nominations for Secretary of the Board. <u>Trustee Cole stated I would like to re-nominate Phil Hare</u>. <u>Trustee Savala seconded the motion</u>. Any further nominations? Hearing none, I close the nominations, and we move to our ballot.

Trustee Cole asked about last year's student trustee voting via phone. Chair Early said yeah we did. Kerry McBride said he was on the phone. Chair Early said oh yeah that was the problem. He was on the phone. Kerry McBride added it was all legal. We're all good. Chair Early continued yes – yes. Trustee Cole said just following up with it. Kerry McBride added we're good.

Matt Kwacala said congratulations, Trustee Hare. (APPLAUSE) Trustee Hare said thank you.

# **Resolution:**

WHEREAS Section 35-25 of Senate Bill 241 states:

"Members of the Board shall elect annually by secret ballot from their own number a chairman who shall preside over meetings of the Board and a secretary"; and,

**WHEREAS** the Board of Trustees <u>Bylaws</u>, Section VII.A.1., stipulates:

"The Chair, Vice Chair, and Secretary shall be elected annually by secret ballot by a majority of the voting members of the Board then serving and shall hold office until their successors are elected. Trustees who are elected to serve as the Chair, Vice Chair and Secretary may be elected to those positions for one successive term, after which an intervening term must occur before reelection to the same officer position"; and,

(History of Officers of the Board Attached)

**WHEREAS** the Board of Trustees at its July 25, 1997, meeting, agreed to elect officers in conjunction with the fiscal year; and the Western Illinois University fiscal year is July 1-June 30:

**THEREFORE** be it resolved that those elected at the June 12, 2015 meeting of the Board of Trustees for Chair, Vice Chair and Secretary shall serve as Officers of the Western Illinois University Board of Trustees for July 1, 2015-June 30, 2016.

# WESTERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES HISTORY - OFFICERS OF THE BOARD

# January 1 - June 30, 1996

Chair Gretchen Winter
Vice Chair Lorraine Epperson
Secretary Dexter Yarbrough

# July 1, 1996 - June 30, 1997

Chair Gretchen Winter
Vice Chair Lorraine Epperson
Secretary Dexter Yarbrough

# July 1, 1997 - June 30, 1998

Chair Lorraine Epperson
Vice Chair C. Robert Leininger
Secretary Dexter Yarbrough
Member At Large Maureen Schuering

# July 1, 1998 - June 30, 1999

Chair Lorraine Epperson
Vice Chair C. Robert Leininger
Secretary Dexter Yarbrough
Member At Large Maureen Schuering

# July 1, 1999 - June 30, 2000

Chair Lorraine Epperson
Vice Chair C. Robert Leininger
Secretary Dexter Yarbrough
Member At Large Maureen Schuering

# July 1, 2000 - June 30, 2001

Chair Carolyn J. Ehlert Vice Chair Dexter Yarbrough

(until 1/15/01; no Vice Chair 1/15/01-6/30/01)

Secretary J. Michael Houston Member At Large George J. Guzzardo

# July 1, 2001 - June 30, 2002

Chair Carolyn J. Ehlert
Vice Chair Zack Stamp
Secretary J. Michael Houston

# July 1, 2002 - June 30, 2003

Chair Zack Stamp

Vice Chair J. Michael Houston Secretary Dace Richardson

# July 1, 2003 - June 30, 2004

Secretary

Chair Zack Stamp

(until 1/16/04)
J. Michael Houston
(1/16/04-6/30/04)
J. Michael Houston

Vice Chair J. Michael Houston

(until 1/16/04/04; then became Chair)

Dace E. Richardson (3/5/04-6/30/04) Dace E. Richardson

(until 3/5/04; then became Vice Chair)

Trish K. Hammond (3/5/04-6/30/04)

# July 1, 2004 - June 30, 2005

Chair J. Michael Houston Vice Chair Dace E. Richardson Secretary William L. Epperly

# July 1, 2005 - June 30, 2006

Chair J. Michael Houston Vice Chair Dace E. Richardson

(until 11/3/05; no Vice Chair 11/4/05-6/30/06)

Secretary William L. Epperly

# July 1, 2006 - June 30, 2007

Chair William L. Epperly
Vice Chair Steven L. Nelson
Secretary Robert J. Cook

# July 1, 2007 - June 30, 2008

Chair William L. Epperly Vice Chair Steven L. Nelson

Secretary Robert J. Cook (until 5/22/08)

# July 1, 2008 - June 30, 2009

Chair Steven L. Nelson
Vice Chair J. Michael Houston
Secretary Donald W. "Bill" Griffin

# July 1, 2009 - June 30, 2010

Chair Steven L. Nelson
Vice Chair J. Michael Houston
Secretary Donald W. "Bill" Griffin

# <u>July 1, 2010 – September 30, 2011</u>

Chair J. Michael Houston Vice Chair Carolyn Ehlert Fuller Secretary William L. Epperly

# October 1, 2011 – October 24, 2011

Chair Carolyn Ehlert Fuller
Vice Chair William L. Epperly
Secretary Steven L. Nelson

# October 25, 2011 - December 16, 2011

Interim Chair William L. Epperly

Vice Chair Vacant

Interim Secretary Donald W. "Bill" Griffin

# **December 17, 2011 – June 30, 2012**

Chair William L. Epperly
Vice Chair J. Michael Houston
Secretary Donald W. "Bill" Griffin

# July 1, 2012 – February 24, 2013

Chair William L. Epperly
Vice Chair Carolyn Ehlert Fuller
Secretary Donald W. "Bill" Griffin

# February 25, 2013 – June 30, 2013

Chair William L. Epperly Vice Chair Carolyn Ehlert Fuller

Acting Secretary Cathy Early

# July 1, 2013 – June 30, 2014

Chair Cathy Early

Vice Chair Carolyn Ehlert Fuller

Secretary Lyneir Cole

# July 1, 2014 - June 30, 2015

Chair Cathy Early
Vice Chair Roger Clawson
Secretary Phil Hare

# Resolution No. 15.6/16: Officer Appreciation – Kenneth S. Hawkinson

Chair Early stated I'm not going to read all this. Although I know you all would love if I read the whole thing. But I will just suffice it to say that Dr. Hawkinson served almost 30 years at the institution and rose up through the ranks from faculty up ultimately to Provost. And his heart and blood was very much with Western. I was privileged as a lot of us here in the room were to be present at the final Quad Cities graduation, where if you were there, you noticed that he actually kind of choked up when he realized that that was the last thing he was doing at Western. He finished that Sunday with the Quad Cities graduation and then was gone. That Monday was his first day not on campus so our appreciation to him for his years of service, representing all segments during the course of his action from faculty to union president, and then through to administration. I can't say enough good things about him and wish him all the best at Kutztown State.

# Trustee Hare moved to approve Resolution 15.6/16. Trustee Cole seconded the motion.

#### Roll Call

Trustee Clawson Yes Trustee Cole Yes Trustee Early Yes Trustee Ehlert Fuller Yes Trustee Epperly Yes Trustee Hare Yes Trustee Ouigley Yes Trustee Savala Yes

### Motion Carried.

# **Resolution:**

**WHEREAS** Kenneth S. Hawkinson was named Provost and Academic Vice President in January 2012; and,

- WHEREAS Dr. Hawkinson previously served as Interim Provost, Associate Provost and Associate Vice President for Budget, Planning, and Personnel, Associate Dean of the College of Fine Arts & Communication, Chairperson of the Communication Department, Professor, Associate Professor, and Assistant Professor in the Communication Department; and,
- WHEREAS Dr. Hawkinson provided outstanding leadership to Western Illinois University's Academic Affairs Division, to include the College of Arts & Sciences, the College of Business & Technology, the College of Education & Human Services, the College of Fine Arts & Communication, University Libraries, the Centennial Honors College, the Center for Innovation in Teaching and Research, the School of Distance Learning, International Studies & Outreach, the School of Graduate Studies, Illinois Institute for Rural Affairs, the Registrar's Office, Office of Sponsored Projects, the University Advising & Academic Services Center, and University Technology; and,
- **WHEREAS** Dr. Hawkinson has served the University and Macomb community by serving on numerous boards and committees; and,
- WHEREAS Dr. Hawkinson received numerous awards in his career to include the Sandford Award (Lifetime Achievement Award) Illinois Speech and Theatre Association in 2007, several Faculty Excellence Awards, Fulbright Scholar, Phi Kappa Phi, and other honors; and,
- WHEREAS Dr. Hawkinson served the University during very difficult financial times while maintaining quality in academic programs and services. Examples of his initiatives are a full revision of First Year Experience (FYE), establishment of new programs, a review of low-enrolled programs, revitalization of the Honors College and International Recruiting, and numerous other accomplishments working with his deans and directors; and,
- **WHEREAS** Dr. Hawkinson championed openness and transparency through his faculty assembly speech, numerous townhall events and meetings with colleges, departments, advisory groups and faculty governance groups; and,
- **WHEREAS** Dr. Kenneth S. Hawkinson announced on March 17, 2015 his May 18, 2015 retirement as Provost and Academic Vice President of Western Illinois University.
- **THEREFORE** be it resolved that the Western Illinois University Board of Trustees expresses its heartfelt appreciation and congratulations to Dr. Kenneth S. Hawkinson for the invaluable service he has provided during his 28-year tenure to Western Illinois University, the Board of Trustees, and the State of Illinois and that Dr. Kenneth S. Hawkinson be named Administrator Emeritus effective on the date of his retirement.

#### **OLD BUSINESS**

No old business reported.

#### **NEW BUSINESS**

Chair Early stated Dr. Palmer you had a. Dr. Palmer said I know it's running late and in light of the statutory requirement balance of reasonable constraints, I'm going to keep my one question which I'm

going to direct to Trustee Epperly, and a comment regarding Dr. Rives presentation, and Trustee Ehlert Fuller's last comment. And we'll leave it at that.

My question for you, Trustee Epperly, regards the purchase of the properties adjacent to the WIU campus. I agree with you completely that first appearances make a very important impression. I'm curious however in the short term — what is going to be done with those properties? Whether they are going to continue to be rented out and therefore generate some amount of revenue, or if they're to be taken off the tax rolls and turned into a different kind of thing that ... not so ... big to property tax. As a resident of Macomb, I am concerned about property tax. And if you're taking out \$10,000 out of the property tax revenues, it's a concern for us. So that's the one question I have for you. Should I group all these together?

Chair Early said go ahead and get on. Dr. Palmer continued so I just kind of curious in the short term what's going to be done with the property? As regards, Dr. Rives' presentation regarding the Quad Cities campus, I have to confess as a faculty member who is teaching up here – two classes a semester for the last year and a half, I am quite impressed with facilities themselves. And while it is certainly true that in terms of headcount, total overall enrollment WIU Quad Cities reached a milestone in the fall of '14 with approximately 1,523. When you examine full time equivalencies, the Quad Cities campus is not quite yet reached that milestone. In fact, there hasn't been a great deal of movement over the past 12 or 13 years. The high water mark was reached in the fall 2009 with a FTE (full time equivalency) of 731. Part of this I think reflects the challenging demographics of this particular campus, namely that about 80% of the students that are coming into this campus are transfer students. And that makes it difficult once again for more traditional departments to recruit them because many are coming in the facility pre-professional programs. You're not going to come in to take a history class with Palmer. You're coming in rather having met those general education requirements at one of the community colleges. And although articulation agreements and transfer agreements have been a point of emphasis for this institution, there are dangers to focusing so much on that particular way of recruiting students because it does undermine what I would call sort of the foundation of the University, which really is the general education – liberal arts and sciences that provides those critical skills that you need in business where you learn to think, where you learn to write, where you to speak in public. You're not going to get that taking general education in an LEJA course. You are going to get more of that in English when you get that in Philosophy. You're going to get that in History and the like, so I would ask that some more attention be given by the Chair, by the administration to the needs of Arts and Sciences.

Finally, in regard to Trustee Ehlert Fuller, I'm sorry I apologize Ehlert Fuller's commentary regarding your concern about the lack of urgency. Thank you. I have been a faculty member at Western Illinois University since fall of 1998. The phrase difficult budgetary times which has been used several times multiple times in this forum today, I first heard in January of 2004, when it was used by President then President Alvin Goldfarb in his spring letter to campus community. There has never been a time virtually never been a time that I've been associated with this institution when we haven't faced difficult budgetary times. And I would like to think after 11 years, there would be a greater sense of urgency on this campus and in this body that I sense as well. Thank you very much for your time and consideration.

Trustee Epperly asked are we supposed to respond? Chair Early replied yes. Trustee Epperly continued well #1- I steal the comment that was made earlier – noses in fingers out. Laughingly, I'm passing the buck. Plus, I don't have all my fingers so that makes it easier too. (LAUGHTER) But bottom line is that I would argue that the Board's role is the strategic long run operation of the University. And that we can't as a Board, yes we are involved in short term decision, but really it's a long term decisions that we should be more involved in. And in this case here and again, I guess I have to answer it. I'm really passing the buck there is that I feel that this is the best for the University. And long run, if we buy these houses which we've okayed and everything goes through and so forth, that's to me the University's

decision as to how we can best implement the use of those houses in the short term on it. In the long term, I have an idea. I have a vision, but I don't know if anybody else's vision is the same as mine. But the short term, that's something that I feel that the administration has to work out as to the best possible solution thereon it.

President Thomas added immediately if those can be rented, we will continue to rent them. And some of them are dilapidated – we will be tearing them down and utilize them as green space and perhaps even parking spaces – a parking space which we so much need. So that's what we're doing in terms of the properties.

VP Rives asked I got a question too related to full time enrollment in general education. Dr. Palmer's right but again underscores the message that we've been talking about today that two campuses have two markets. And the measure of full time equivalency on a residential campus it serves primarily traditional age students aged 18-24 that is a high metric for productivity as full time equivalent enrollment. This campus and the State of Illinois' investment in higher education in the Quad Cities was based on working professionals who did not have access to a four-year baccalaureate degree or master's degree programs. Credit hours is important to generation of the University. Obviously, it affects the finances. But in terms of this community, this market – it's about the volume of people served. Of course, ideally, we would like to serve a higher volume of credit hours, but it's realistically balanced against the clientele we have on this campus. Primarily, the clientele that we serve on this campus that's in Dr. Palmer's classes and others are the non-traditional aged students. At the same time, we are becoming a bimodal population as we introduce high school students, as you've introduced general education to this campus. In terms of general education and articulation agreements, two comments came to mind as he spoke. #1, we are a partner in this community, and we've committed not to duplicating but to finding our unique mission and niche. State of Illinois policy introduced the Illinois Articulation Initiative over a decade ago where standard general education classes were transferrable and Western has admissions policy that either you meet the community college general education – you meet IAI or you satisfy Western. So hopefully as we grow on the traditional aged students, we will have more credit hours and we will see more student generation from WIU. But again the metric here are the land locked residents. So I'm sorry Dr. Palmer, I'm speaking to you through my back. Dr. Palmer replied no worries. VP Rives continued but that's my response to you.

Trustee Quigley said so just for my clarification. If the full time equivalency of 731, is that still like the full time Macomb campus has X amount of full time students – that would be what would be considered a full time like the way that the hours are generated that would be I'm kind of confused. VP Rives noted the undergraduate level is 15 hours per semester. Trustee Quigley replied okay so that's – got you. Thank you.

Chair Early said we have one more question. Dr. Filipink approached podium. I am Dr. Richard Filipink from the History department and am actually asking this question on behalf of the new UPI President Bill Thompson, who had to go to another meeting. It is actually directed to President Thomas. Earlier in the meeting, you mentioned that there are going to be higher expectations set for admissions counselors and that they were going to have to have greater accountability. He was curious if you could elaborate on that as to what you meant by higher expectations and greater accountability.

President Thomas responded what I want them to do is to review what they're doing and then I feel that we can do more in terms of recruiting more high quality students and bringing them to Western and setting in terms of goals for those recruiters without violating policies. Dr. Filipink said it worries me though – their workload. Thank you.

Chair Early stated and I'll just make the comment because we weren't quite sure how to respond to all. Because Dr. Palmer pointed out there's a state statute that allows for public comment. And years ago, that was addressed and recognized. The University has had Bylaws and Regulations in place for a number of years that were approved on the State level that should someone want to address the Board that normally we would get an advanced written notice of those questions or concerns. There was – there is also some latitude in there that a Chair or the President can recognize someone from the audience for an outside question. So we don't want to shut it down. I would think that the way that we approached it that we ended up maneuvering to approach it which was to come at the end of the session is probably a good way to do it. I think that if someone – kind of the advantages and disadvantages if you have a concern or question that someone generally has that they want to bring before the Board, by complying with the advanced written notice everybody can get an answer at the same time. You know I know that if I'm participating in a meeting and if I come up with a question and someone says well I don't have that data right in front of me right now so I'll get back to you. Well then it's kind of between that person and me that we get back to each other, but the whole rest of the audience doesn't hear the answer for that. And I think that when we get notification in advance a question, that gives whoever the question's directed to an opportunity to respond, and then the question can come before the Board and a response can be given and everybody can hear that concern because I would assume in most cases what somebody brings up is a concern is a far reaching concern. It's not an individual item. So that's why that procedure is in place, but we certainly do have depending upon our time constraints, the Chair and President have the ability to recognize an individual party that has a question. If there were a number of people that wanted to speak to an issue, we have the right to say only one person can speak to it. Again, but it is always within the time constraints of what we are doing right now. So just to kind of explain that to everybody and to kind of say sorry I didn't realize we hadn't come up with that. And it's great that we did so that we can talk about it and all have an understanding of how we proceed in the future so thanks. President Thomas said longest Board meeting ever. Chair Early replied that's right. Oh, thanks very much. My last Board meeting lasted longest Board meeting ever. Okay. Yeah me. (LAUGHTER) It's time. Yeah to echo somebody's speech

#### **NEXT MEETING**

Chair Early stated the next meeting of the Board of Trustees is our Retreat meeting on July 9-10, 2015 in at the Multicultural Center in Macomb and our next full Board meeting will be October 2, 2015, at the Macomb Campus.

Chair Early said I will extend my offer right now to the representatives from the Quad Cities campuses to be at our October Board meeting in Macomb just as you were last year. Vice President Bainter.

VP Bainter stated as a military friendly institution, it would be remiss for me not to mention earlier this year that Veterans Assistance Center compiled a book full of stories from veterans and current military students on campus. They had a reception where they some of the stories were read by them – very well attended. And the book actually went to a second printing – that's how well received it was. So it was a wonderful effort by the Veterans Assistance Center on campus.

Trustee Savala commented to thank also what everybody's doing sort of speech this morning. I would just like to say Scott Brouette, Assistance Director of Student Affairs in leading WIU QC AmeriCorps program, received the Governor's Volunteer Service Award in recognition of his efforts to enhance early childhood literacy in the region. And to close out my comments, on top of WQPT and Mary and the wonderful job that they're doing. I did attend the screening of the "Letters from Home" that was held I think earlier this year – there were about 300 people there. So you know it was a wonderful production of the powerful local history that we have in the Quad Cities. And I just wanted to make that comment – I was very proud of that. Chair Early said that's great.

VP Rives announced I wanted to share with you that we have lunch for you and the audience at the window. Chair Early replied wow. That's exciting news – how long are you wanting this meeting to go on anyway? VP Rives said we have dinner at the window. Chair Early replied thanks. Alright – alright. Thank you. So move to adjourn

There being no further business to come before the Board a motion was made and duly processed to adjourn the meeting of the Board at 1:25 P.M.

Cathy E. Early, Chair Kerry McBride, Administrative Assistant to the Board

pjr